

# 2017 Budget Open House

September 8, 2016

**BUDGET 2017**



# Welcome and Agenda Overview

- Opening Remarks
- Municipal Budget Process and 2016 Budget Highlights
- Operating Budget Summary by Business Unit
- Join Us in the Lobby to Learn More and Share Your Ideas!



# Opening Remarks

Purpose of this evening:

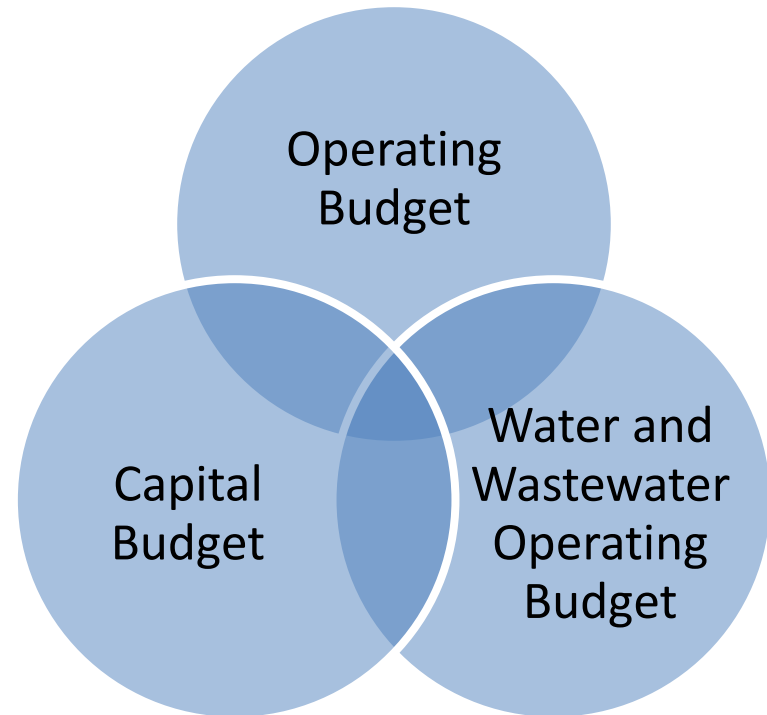
- Municipal budget process
- Provide an overview of how your tax dollars and user fees are used to provide services within the community
- Provide an opportunity to ask questions about existing services
- Provide feedback for consideration in the development of the 2017 budget



# Municipal Budget Process

The City has 3 separate budgets that are approved annually by Council:

- ☑ Operating Budget
- ☑ Water and Wastewater Operating Budget
- ☑ Capital Budget



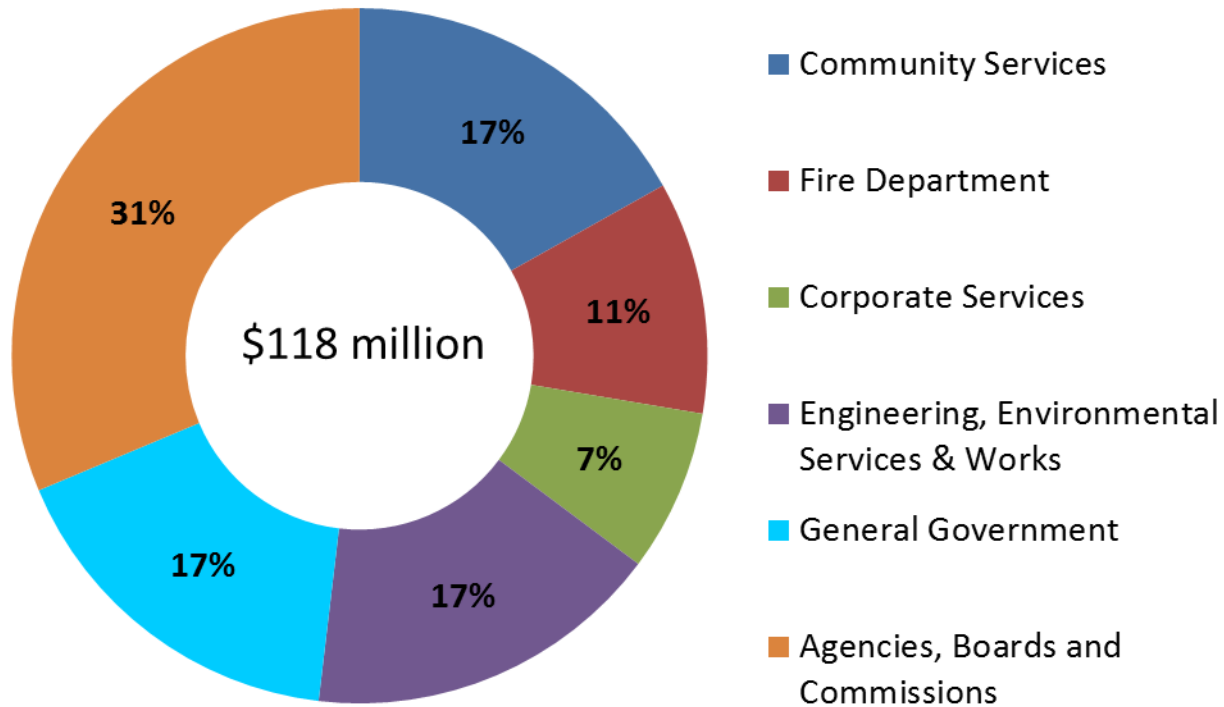
# Operating Budget

- Provides funding for most services offered in the community, such as transit, garbage pickup, snow plowing, fire and emergency services, etc.
- Expenses are grouped according to Business Unit
  - Community Services
  - Fire Department
  - Corporate Services
  - Engineering, Environmental Services & Works
  - General Government
  - Agencies, Boards and Commissions
  - Primary revenue source is property taxes



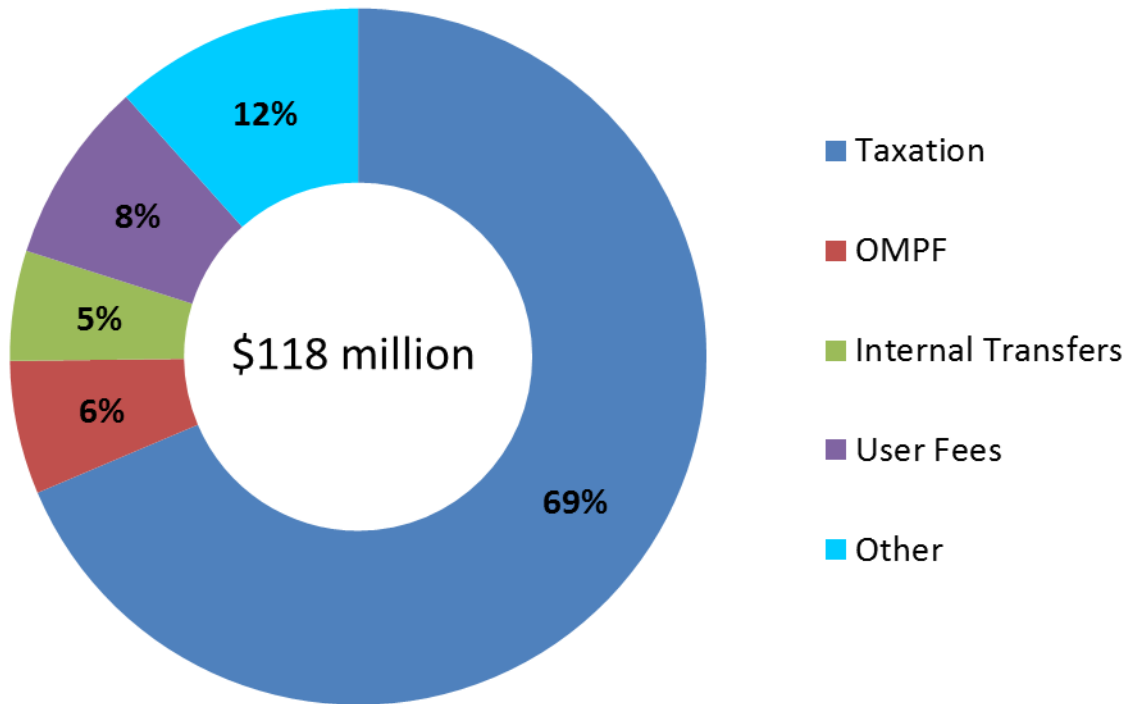
# 2016 Operating Budget

## 2016 Operating Expenses by Business Unit



# 2016 Operating Budget

## 2016 Operating Budget Revenue Sources

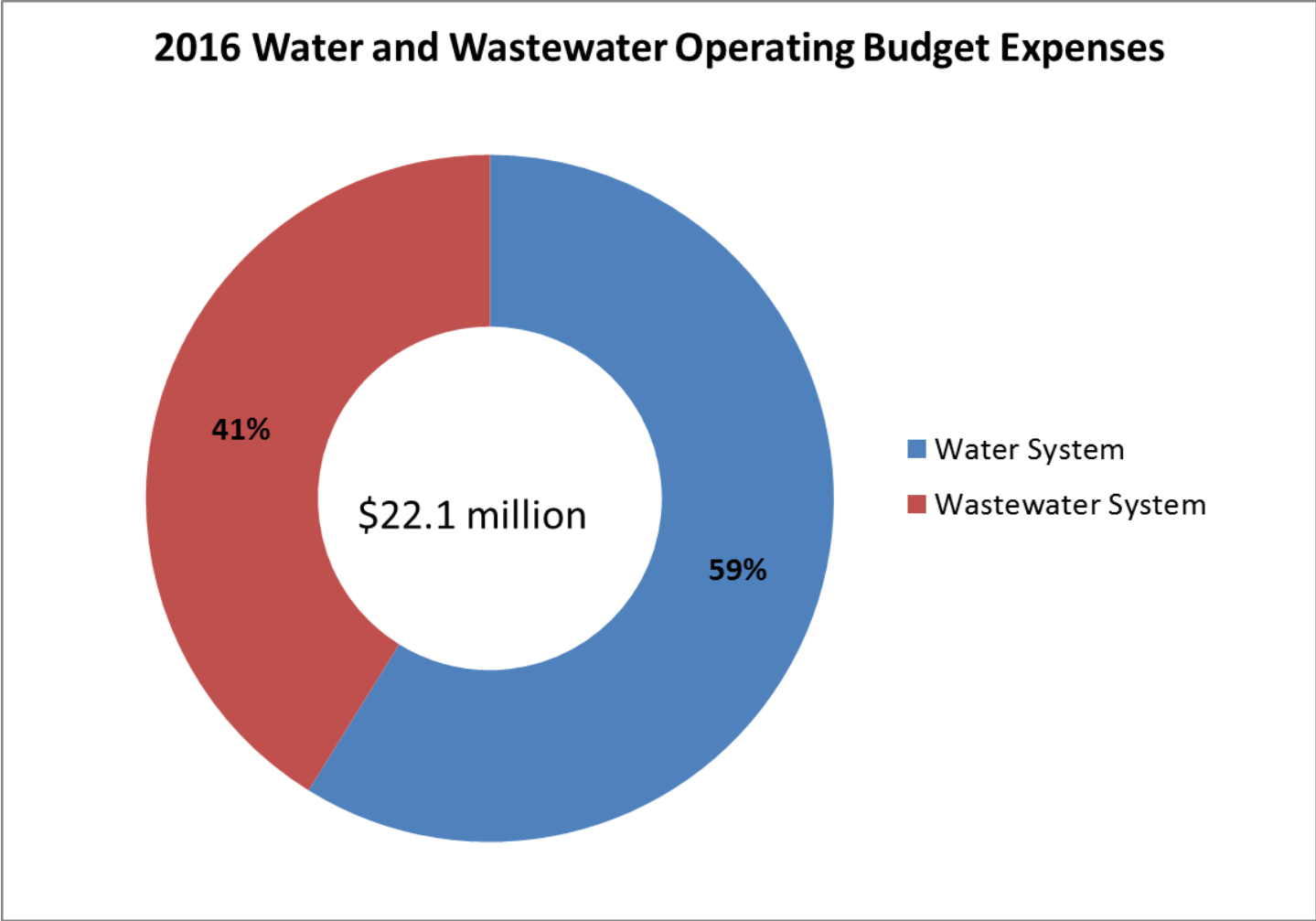


# Water and Wastewater Operating Budget

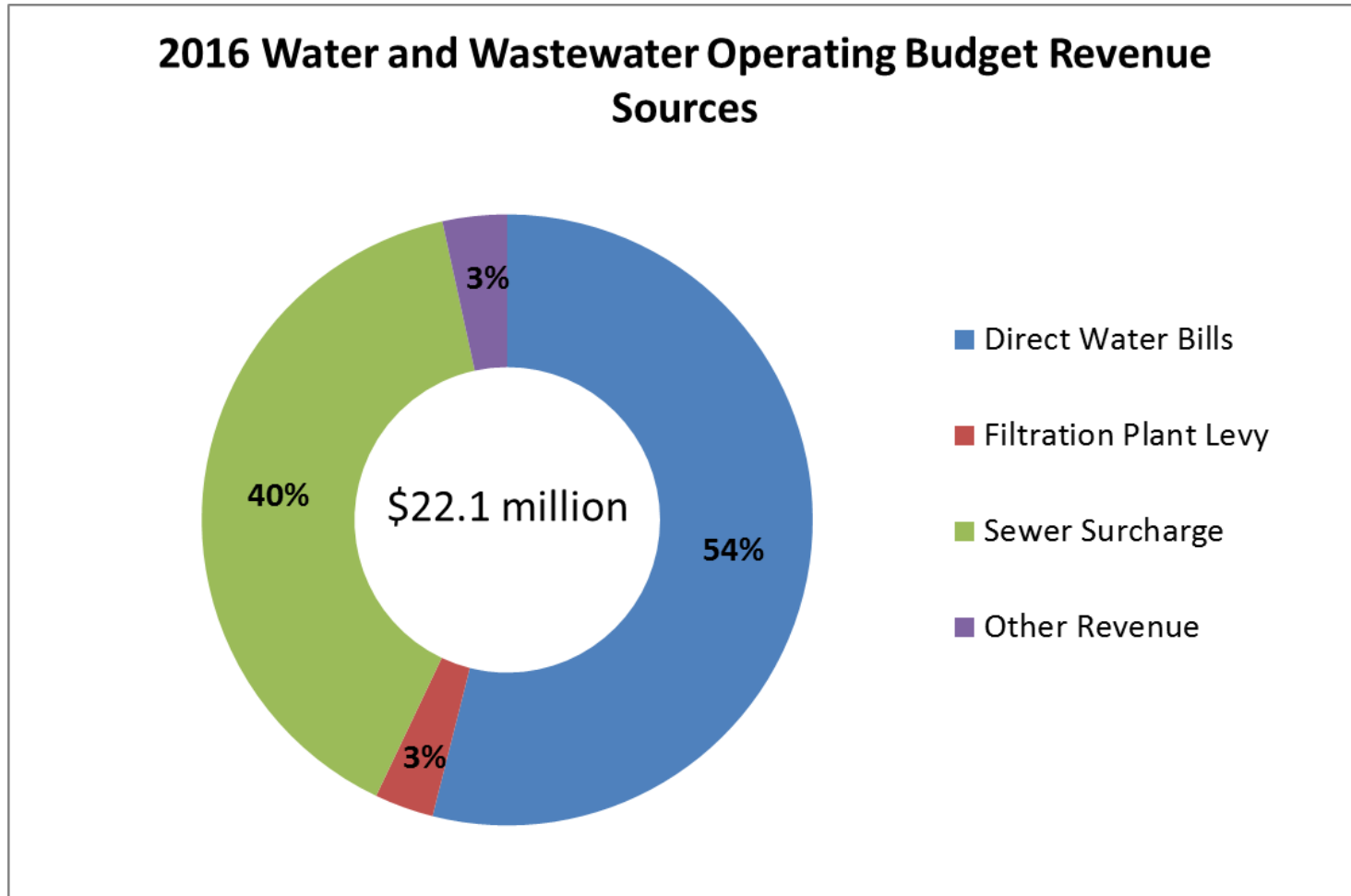
- This budget supports the operation of the City's Water Treatment Plant and related infrastructure to provide clean water to households and businesses
- It also supports the operation of the City's Wastewater Treatment Plant and related infrastructure
- Expenses are grouped according to:
  - Water System
  - Wastewater System
- Revenues are primarily from user fees (i.e. monthly water and wastewater bills)



# 2016 Water and Wastewater Operating Budget



# 2016 Water and Wastewater Operating Budget



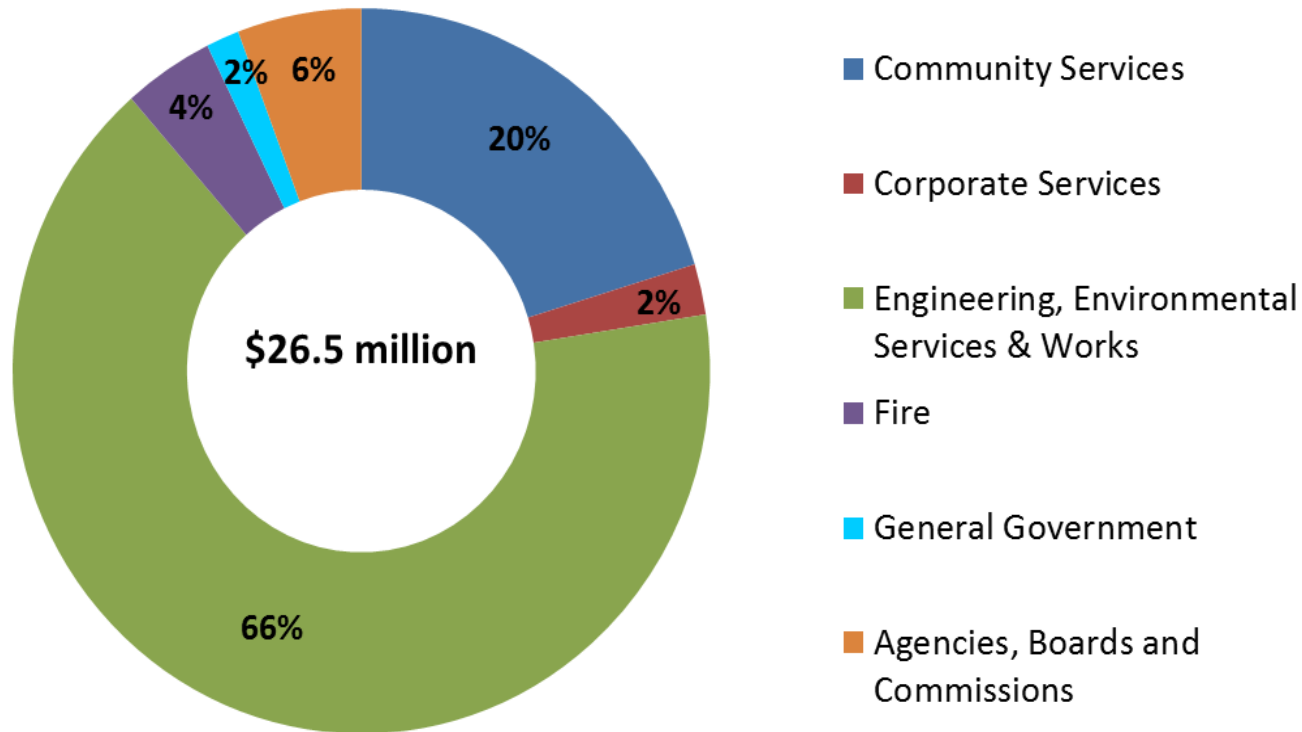
# Capital Budget

- Supports the construction of new infrastructure and the replacement and renewal of existing infrastructure
- Capital Budget provided to Council includes a 10 year forecast but only year one is formally approved
- Capital Budget separated into two parts:
  - General Capital Budget (Tax Levy Funded)
  - Water and Wastewater Capital Budget (User Fee Funded)
- Revenue Sources typically include:
  - Grants
  - Debentures
  - Reserves
  - Capital Levy in the Operating Budgets



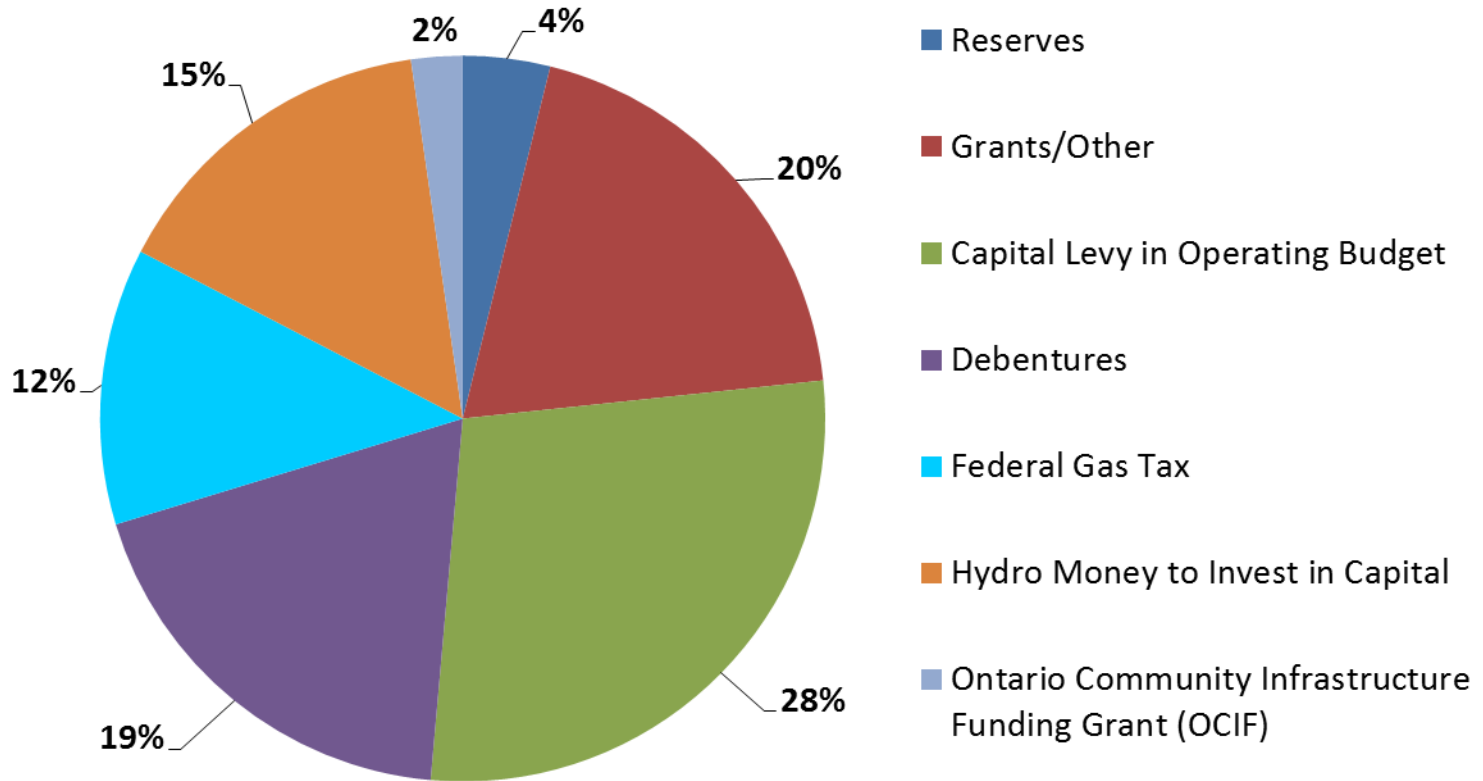
# 2016 Capital Budget

## 2016 General Capital Budget by Business Unit



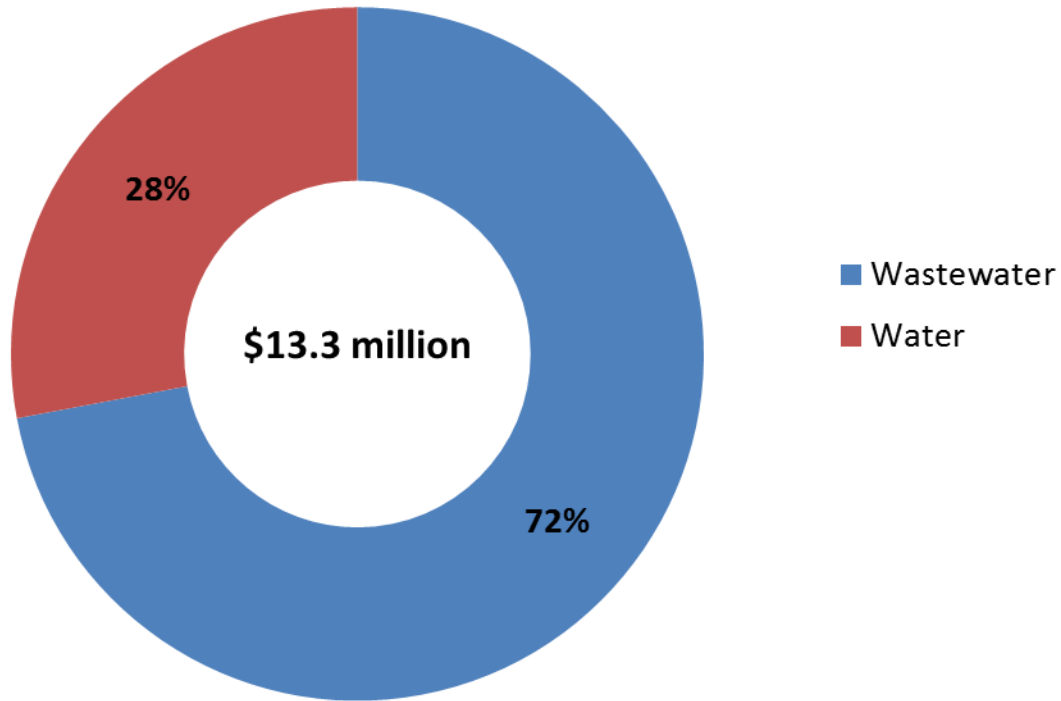
# 2016 Capital Budget

## 2016 General Capital Budget Funding Sources



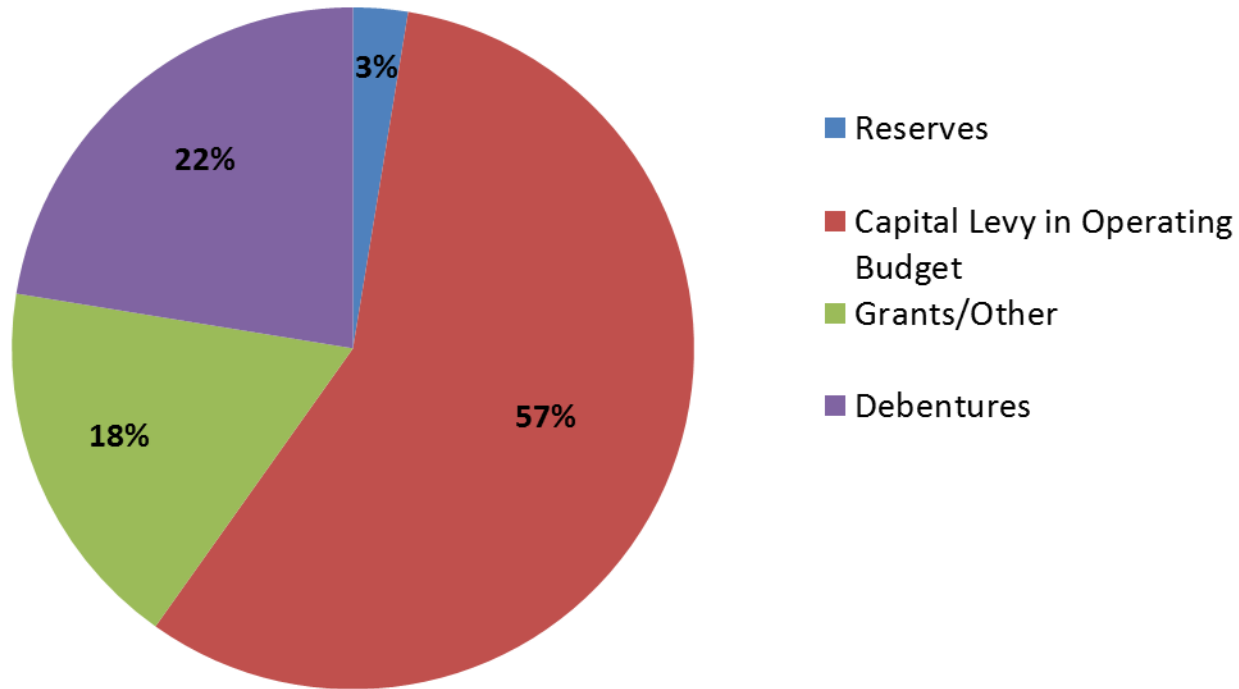
# 2016 Capital Budget

## 2016 Water and Wastewater Capital Budget Expenses



# 2016 Capital Budget

## 2016 Water and Wastewater Capital Budget Funding Sources



# Operating Budget

## Business Unit Summaries





# General Government

Financial Expenses

General Revenues

Mayor and Council

Office of the CAO

## 17% of the City's 2016 Total Expenditure Budget Went Towards General Government Activities

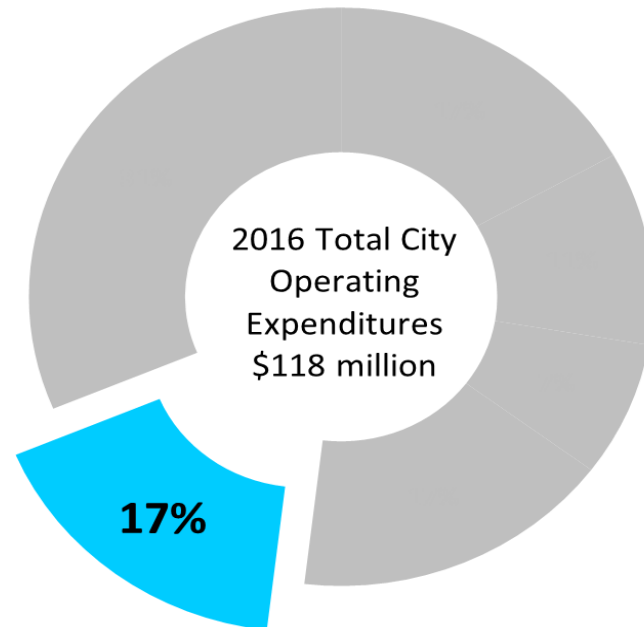
General Government's Planned Operating Expenditures for 2016 was \$19.8 million or 17% of the City's total Operating Budget.

### General Government Revenues

#### Did You Know That.....

71% or \$14.1 million of General Government's Expenditures are recovered from grants and other sources of revenue other than the Tax Levy.

29% or \$5.7 million of General Government's Expenditures are funded from the Tax Levy. This means that approximately \$0.07 of every municipal property tax dollar collected goes towards funding General Government's Activities.



	City Wide Expenditure Budget in 2016 was \$118 million	The Property Tax Levy in 2016 was \$80.9 million	
	↓	↓	
<b>General Government</b>	How Much Did the City Plan to Spend on General Government Activities in 2016	How Much of Your Tax Dollars Funded General Government Activities in 2016	% of Your Tax Dollars Spent on General Government Activities in 2016
	(In Thousands \$)	(In Thousands \$)	
FINANCIAL EXPENSES	\$17,985.4	\$15,416.1	19.1%
GENERAL REVENUES	\$814.9	(\$10,682.6)	-13.2%
MAYOR & COUNCIL	\$412.3	\$412.3	0.5%
OFFICE OF THE CAO	\$598.7	\$597.0	0.7%
<b>Total General Government Activities</b>	<b>\$19,811.3</b>	<b>\$5,742.8</b>	<b>7.1%</b>



# Corporate Services

Council Secretariat

Customer Service Centre

Financial Services

Human Resources

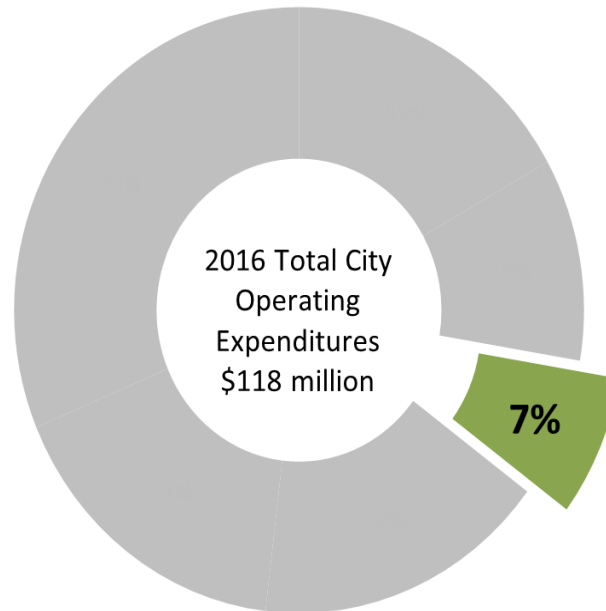
Information Systems

Legal Department

Provincial Offences Act (POA)

## 7% of the City's 2016 Total Expenditure Budget Went Towards Corporate Services

Corporate Services' Planned Operating Expenditures for 2016 was \$8.9 million or 7% of the City's total Operating Budget.



### Corporate Service Revenues

#### Did You Know That.....

47% or \$4.2 million of Corporate Services' Expenditures are recovered from user fees and other sources of revenue other than the Tax Levy.

53% or \$4.7 million of Corporate Services' Expenditures are funded from the Tax Levy. This means that approximately \$0.06 of every municipal property tax dollar collected goes towards funding Corporate Services' Activities.

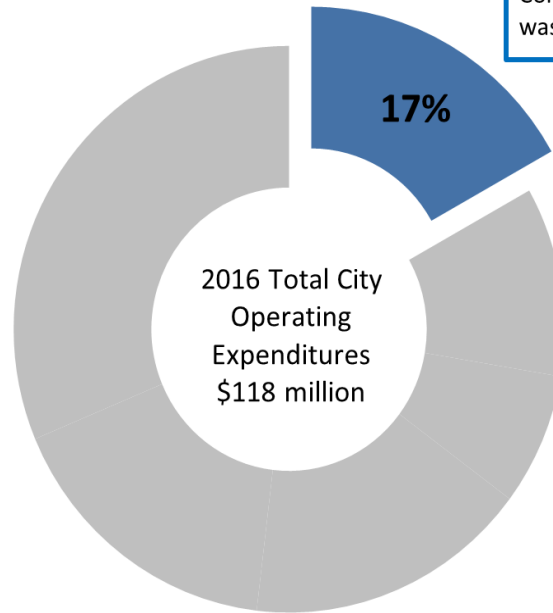
	City Wide Expenditure Budget in 2016 was \$118 million	The Property Tax Levy in 2016 was \$80.9 million	
	↓	↓	
<b>Corporate Services</b>	How Much Did the City Plan to Spend on Corporate Services' Activities in 2016	How Much of Your Tax Dollars Funded Corporate Services in 2016	% of Your Tax Dollars Spent on Corporate Services' Activities in 2016
	(In Thousands \$)	(In Thousands \$)	
COUNCIL SECRETARIAT	\$480.2	\$105.3	0.1%
CUSTOMER SERVICE CENTRE	\$460.1	\$427.6	0.5%
FINANCIAL SERVICES	\$2,318.1	\$1,584.5	2.0%
HUMAN RESOURCES	\$1,193.4	\$1,024.6	1.3%
INFORMATION SYSTEMS	\$1,948.7	\$1,309.4	1.6%
LEGAL DEPARTMENT - GENERAL	\$1,012.4	\$433.1	0.5%
LEGAL DEPARTMENT - POA	\$1,488.7	(\$181.3)	-0.2%
<b>Total Corporate Services</b>	<b>\$8,901.6</b>	<b>\$4,703.2</b>	<b>5.8%</b>



# Community Services

- Aquatic Centre
- Arenas
- Building
- City Hall Facilities
- Community Services Administration
- Economic Development
- Invest North Bay
- Kings Landing
- Marina
- Parking Operations
- Parks Operations
- Planning
- Recreation, Leisure & Cultural Services
- Transit

## 17% of the City's 2016 Total Expenditure Budget Went Towards Community Services Related Activities



Community Services' Planned Operating Expenditures for 2016 was \$19.9 million or 17% of the City's total Operating Budget.

### Community Services Revenues

#### Did You Know That.....

46% or \$9.1 million of Community Services' Expenditures are recovered from user fees, grants and other sources of revenue other than the Tax Levy.

54% or \$10.8 million of Community Services' Expenditures are funded from the Tax Levy. This means that approximately \$0.13 of every municipal property tax dollar collected goes towards funding Community Services' Activities.



# Community Services

	City Wide Expenditure Budget in 2016 was \$118 million	The Property Tax Levy in 2016 was \$80.9 million	
	↓	↓	
<b>Community Services</b>	How Much Did the City Plan to Spend on Community Services' Activities in 2016	How Much of Your Tax Dollars Funded Community Services' Activities in 2016	% of Your Tax Dollars Spent on Community Services' Activities in 2016
	(In Thousands \$)	(In Thousands \$)	
AQUATIC CENTRE	\$354.4	\$344.4	0.4%
ARENAS	\$3,445.7	\$1,683.7	2.1%
BUILDING	\$963.1	\$66.9	0.1%
CITY HALL FACILITIES	\$817.0	\$538.5	0.7%
COMMUNITY SERVICES ADMIN	\$251.0	\$199.1	0.2%
ECONOMIC DEVELOPMENT	\$745.8	\$745.8	0.9%
INVEST NORTH BAY	\$140.0	\$140.0	0.2%
KINGS LANDING	\$19.4	\$10.8	0.0%
MARINA	\$247.3	\$0.0	0.0%
PARKING OPERATIONS	\$673.4	(\$286.0)	-0.4%
PARKS - OPERATIONS	\$4,094.5	\$3,443.6	4.3%
PLANNING DEPARTMENT	\$671.0	\$404.8	0.5%
REC, LEISURE, & CULTURAL SERVICES	\$729.5	\$651.2	0.8%
TRANSIT	\$6,732.5	\$2,890.2	3.6%
<b>Total Community Services</b>	<b>\$19,884.6</b>	<b>\$10,833.0</b>	<b>13.4%</b>



# Engineering, Environmental Services & Works

Engineering Services

Environmental Services

Fleet Management

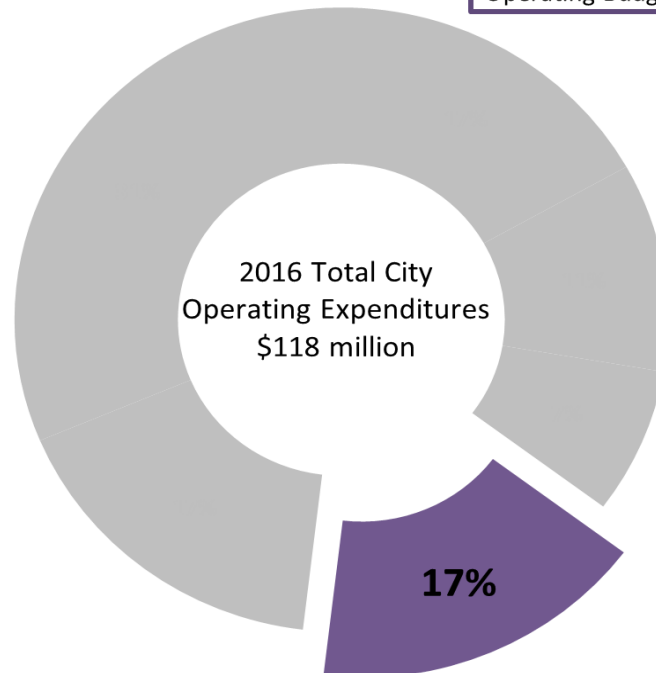
Roads Department

Storm Sewers

Works Department Administration

## 17% of the City's 2016 Total Expenditure Budget Went Towards Engineering, Environmental Services & Works' Related Activities

Engineering, Environmental Services & Works' Planned Operating Expenditures for 2016 was \$19.7 million or 17% of the City's total Operating Budget.



### Engineering, Environmental Services & Works Revenues

#### Did You Know That.....

49% or \$9.6 million of Engineering, Environmental Services & Works' Expenditures are recovered from user fees and other sources of revenue other than the Tax Levy.

51% or \$10.1 million of Engineering, Environmental Services & Works' Expenditures are funded from the Tax Levy. This means that approximately \$0.12 of every municipal property tax dollar collected goes towards funding Engineering, Environmental Services & Works' Activities.

	<b>City Wide Expenditure Budget in 2016 was \$118 million</b>	<b>The Property Tax Levy in 2016 was \$80.9 million</b>	
	↓	↓	
<b>Engineering, Environmental Services &amp; Works</b>	<b>How Much Did the City Plan to Spend on Engineering, Environmental Services &amp; Works in 2016</b>	<b>How Much of Your Tax Dollars Funded Engineering, Environmental Services &amp; Works in 2016</b>	<b>% of Your Tax Dollars Spent on Engineering, Environmental Services &amp; Works in 2016</b>
	<b>(In Thousands \$)</b>	<b>(In Thousands \$)</b>	
ENGINEERING SERVICES	\$1,671.4	\$754.8	0.9%
ENVIRONMENTAL SERVICES	\$4,549.6	\$750.4	0.9%
FLEET MANAGEMENT	\$4,292.9	(\$64.7)	-0.1%
ROADS DEPARTMENT	\$7,481.7	\$7,344.2	9.1%
STORM SEWERS	\$689.6	\$627.1	0.8%
WORKS DEPT ADMINISTRATION	\$975.4	\$640.5	0.8%
<b>Total Engineering Environmental Services &amp; Works</b>	<b>\$19,660.6</b>	<b>\$10,052.3</b>	<b>12.4%</b>

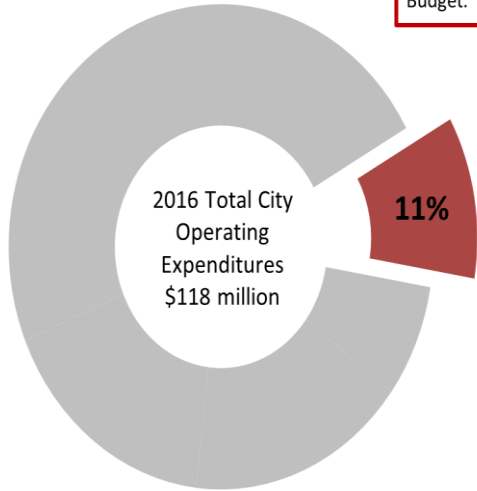




# Fire Department

11% of the City's 2016 Total Expenditure Budget Went Towards the Fire Department

The Fire Department's Planned Operating Expenditures for 2016 was \$12.7 million or 11% of the City's total Operating Budget.



## Fire Department Revenues

### Did You Know That.....

Approximately 1% or \$102k of the Fire Department's Expenditures are recovered from user fees and other sources of revenue other than the Tax Levy

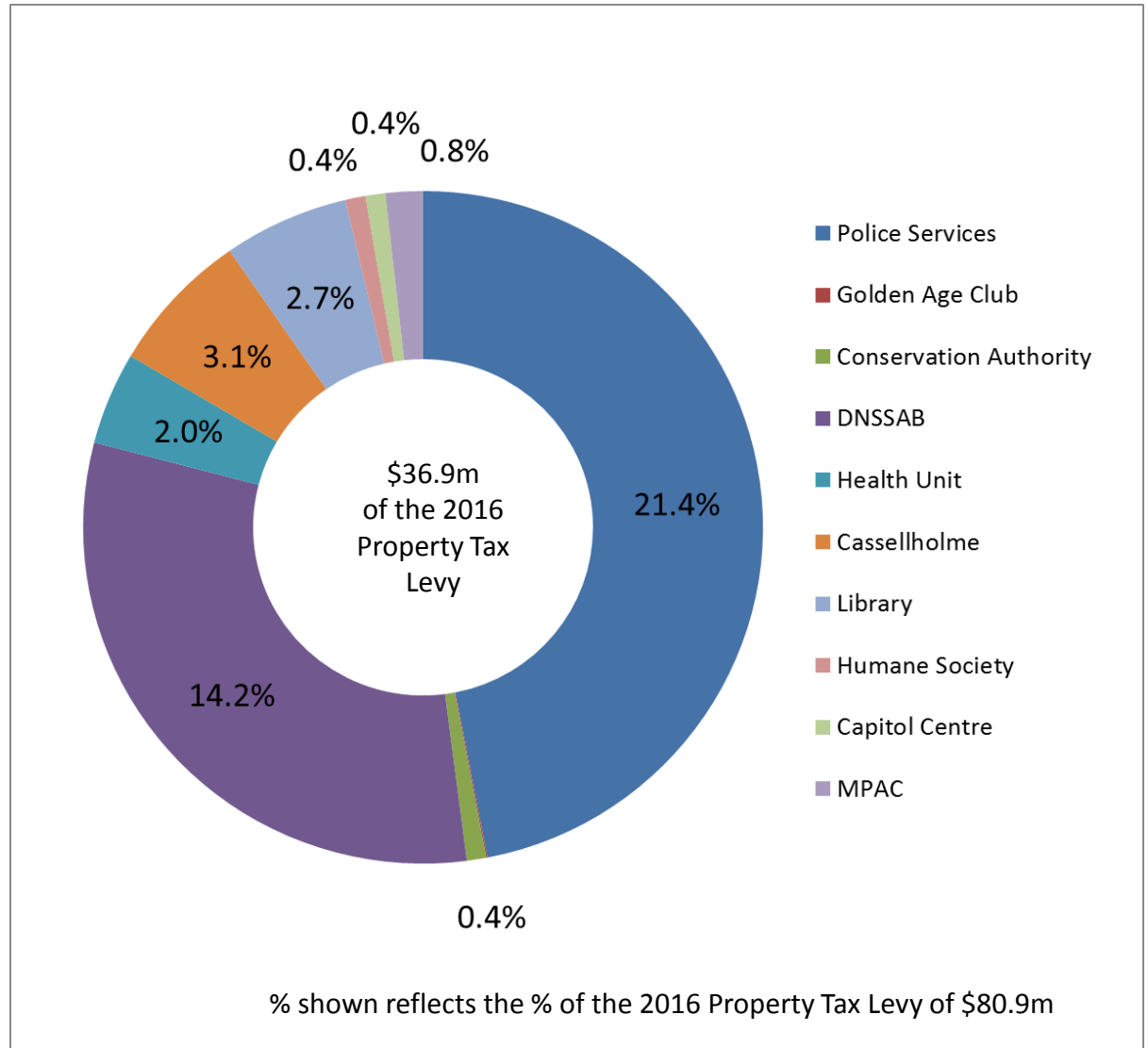
The remaining \$12.6 million of the Fire Department's Expenditures are funded from the Tax Levy. This means that approximately \$0.16 of every municipal property tax dollar collected goes towards funding the Fire Department.

	City Wide Expenditure Budget in 2016 was \$118 million	The Property Tax Levy in 2016 was \$80.9 million	
<b>Fire Department</b>	↓	↓	
	How Much Did the City Plan to Spend on the Fire Department in 2016	How Much of Your Tax Dollars Funded the Fire Department in 2016	% of Your Tax Dollars Spent on the Fire Department in 2016
	(In Thousands \$)	(In Thousands \$)	
FIRE DEPARTMENT	\$12,753.6	\$12,652.0	15.6%
<b>Total Fire Department</b>	<b>\$12,753.6</b>	<b>\$12,652.0</b>	<b>15.6%</b>



# Agencies, Boards and Commissions

31 % of the 2016 Operating Expense Budget



# Next Steps

OCTOBER

DECEMBER

September 14<sup>th</sup> Target Setting

October 17<sup>th</sup> Water and WW Budget and Rates Tabled & User Fee RTC

October 31<sup>st</sup> Operating Budget Tabled

November 21<sup>st</sup> Water Budget and Rates Public Meeting

November 28<sup>th</sup> Water and WW Operating Budget and Rates Approved

October 3<sup>rd</sup> Capital Budget Tabled

October 24<sup>th</sup> Operating Budget Public Meeting

November 14<sup>th</sup> Capital Budget Approved

November 24<sup>th</sup> ABCs Budget Presentations

December 19<sup>th</sup> Operating Budget Approved

NOVEMBER



# Thank You

Please Join Us in the Lobby  
Discussion and Refreshments

**BUDGET 2017**

