NORTH BAY
ONTARIO · CANADA

2026
CAPITAL BUDGET

2026 CAPITAL BUDGET

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2026 CAPITAL BUDGET

Introduction

The City of North Bay's Capital Budget outlines planned investments in infrastructure and assets that support essential services. It focuses on larger, one-time expenditures that provide benefits lasting more than a year, while also allocating funding for master plans, condition assessments, and critical maintenance and ongoing work. This approach ensures existing assets are maintained while planning for new or expanded infrastructure to meet future growth needs.

This document includes the proposed capital budget for the upcoming year and a nine-year capital forecast.

2026 CAPITAL BUDGET

The Capital Budget identifies specific projects to maintain, renew, or expand municipal infrastructure, including roads, water and wastewater systems, facilities, equipment, and community spaces.

2027 TO 2035 CAPITAL FORECAST

The nine-year capital forecast offers a long-term view of anticipated infrastructure needs, highlights major upcoming projects, and helps the City plan for growth asset renewal, and ensures sustainable service levels. All projects in the forecast are proposed and will only move forward with Council's approval.

133
2026 projects

$82.7 million
total 2026 investment

$149 million
anticipated spending on roads by 2035

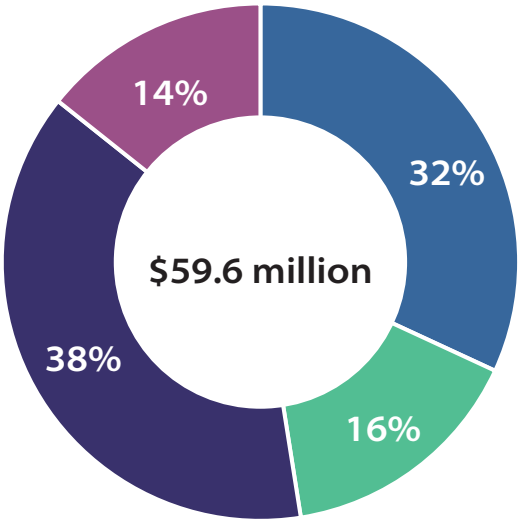
2026 CAPITAL BUDGET

Budget Overview

To provide services, the City needs infrastructure like roads, sidewalks, arenas, water pipes, sewers, snowplows, fire trucks, playground equipment, and more. Once purchased or built, infrastructure must be maintained and replaced over time to maintain service levels to the community.

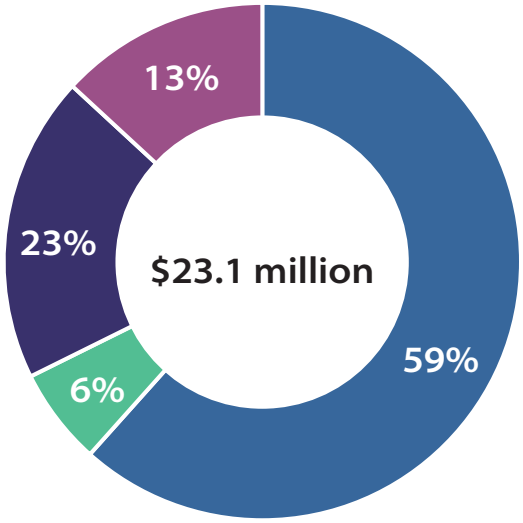
The purchase, construction, repair and renewal of City assets are planned through the capital budget.

The Capital Budget has two components: the General Capital Budget and the Water & Wastewater Capital Budget.



Capital projects are funded by

- Capital levy
- Reserve funds
- Grants and other funding sources
- Debenture/long-term debt



GENERAL CAPITAL BUDGET

This budget is used to maintain and improve services like roads, recreational spaces, municipal buildings, and equipment while supporting growth and community development. This budget also supports Service Partner capital projects.

Capital levy funding, also known as Pay-As-You-Go (PAYGO) funding, for the City's General Capital Budget comes directly from the General Operating Budget and is primarily supported through property tax revenues.

WATER & WASTEWATER CAPITAL BUDGET

This budget is used to ensure our water systems and treatment facilities are maintained, upgraded, and expanded as required to meet current and future needs.

Capital levy funding, also known as Pay-As-You-Go (PAYGO) funding, for the City's Water and Wastewater Capital Budget comes directly from the Water and Wastewater Operating Budget and is primarily supported through water and wastewater user rate revenues.

Process

PLANNING THE BUDGET

The City's Capital Budget is guided by key municipal planning documents, including the Strategic Plan and the Asset Management Plan.

In developing the proposed Capital Budget, the City also considers other important factors such as inflation, project management workload, infrastructure gaps, and debt levels.

1

Proposed capital projects are evaluated by staff based on service levels, strategic priorities, financial implications, legislative requirements, economic and growth impacts, and community support.

2

Staff then prepares a recommended Capital Budget, presented as a listing of annual capital projects along with proposed funding strategies.

3

Special Budget Committee meetings, which are open to the public, review the staff-recommended Capital Budget. Final recommendations are then presented to Council for approval.

2026 CAPITAL BUDGET

Public Engagement

WE ASKED

In 2025, the City of North Bay engaged residents through online surveys, electronic communications, and in-person discussions.

- Asset Management Plan (AMP) Survey
- Budget Survey
- Farmers' Market stalls
- Social media, email, Council meetings

While the Budget Survey captures broader operating priorities – highlighted in the Operating Budget – the AMP Survey is more closely tied to decisions about the City's infrastructure and capital investments.

YOU ANSWERED

1,675 responses
AMP Survey

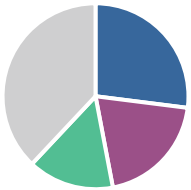
129 responses
Budget Survey

Key themes from both surveys:

- Residents prioritize maintaining & improving core infrastructure
- Support for targeted investment in essential services
- Strong value placed on parks, trails, and facilities
- Views on tax/fee increases are split: about half support increases – mainly for core services – with slightly stronger support in the AMP survey; the other half prefer maintaining current levels

2026 CAPITAL BUDGET

Public Engagement



Major priorities identified in the AMP Survey represent 62% of the proposed Capital Budget.

For full survey results, visit northbay.ca/AssetManagement2025

Water & Wastewater

27%
of 2026 Capital Budget

Water ranked as the first or second highest priority by 70% of respondents

Roads, Sidewalks & Core Infrastructure

20%
of 2026 Capital Budget

Nearly 3/4 of respondents support expanding road services and service levels

Parks, Trails & Facilities

15%
of 2026 Capital Budget

Approximately 60% of respondents support expanding services and service levels for parks and trails

2026 CAPITAL BUDGET

Featured Projects

PROJECTS WITH 2026 CAPITAL BUDGET ALLOCATION

3009 Trout Lake Road Resurfacing *(new)*
p. 35 Rehabilitation and widening of road surface from Kingsway Avenue to Giroux Street.

3021 Trout Lake Road & Northgate Shopping Centre CIPP *(new)*
p. 38 Rehabilitation of portions of existing watermains using cured-in-place-pipe (CIPP) relining.

3715 Pinewood Park Drive & Lakeshore Drive Intersection Reconstruction *(new)*
p. 82 Reconstruction to include a roundabout to better accommodate anticipated increase in traffic.

3818 Premier Road Pumping Station Replacement *(on-going)*
p. 93 Replacement of the Permier Road lift station, including all equipment within and road reconstruction.

3931 Ellendale Reservoir Second Feed *(new)*
p. 111 Construction of a second watermain feed to minimize the potential for water supply interruptions.

4109 Trout Lake Road & Laurentian Avenue Reconstruction *(new)*
p. 129 Alignment of the two Laurentian Avenue side street approaches that intersect with Trout Lake Road.

4306 Downtown Waterfront Park Construction *(on-going)*
p. 154 Repurposing of the mini-train underpass to create a pedestrian walkway.

4348 Cricket Pitch Construction *(new)*
p. 175 Development of a dedicated, permanent cricket facility at the Steve Omischl Sports Complex.

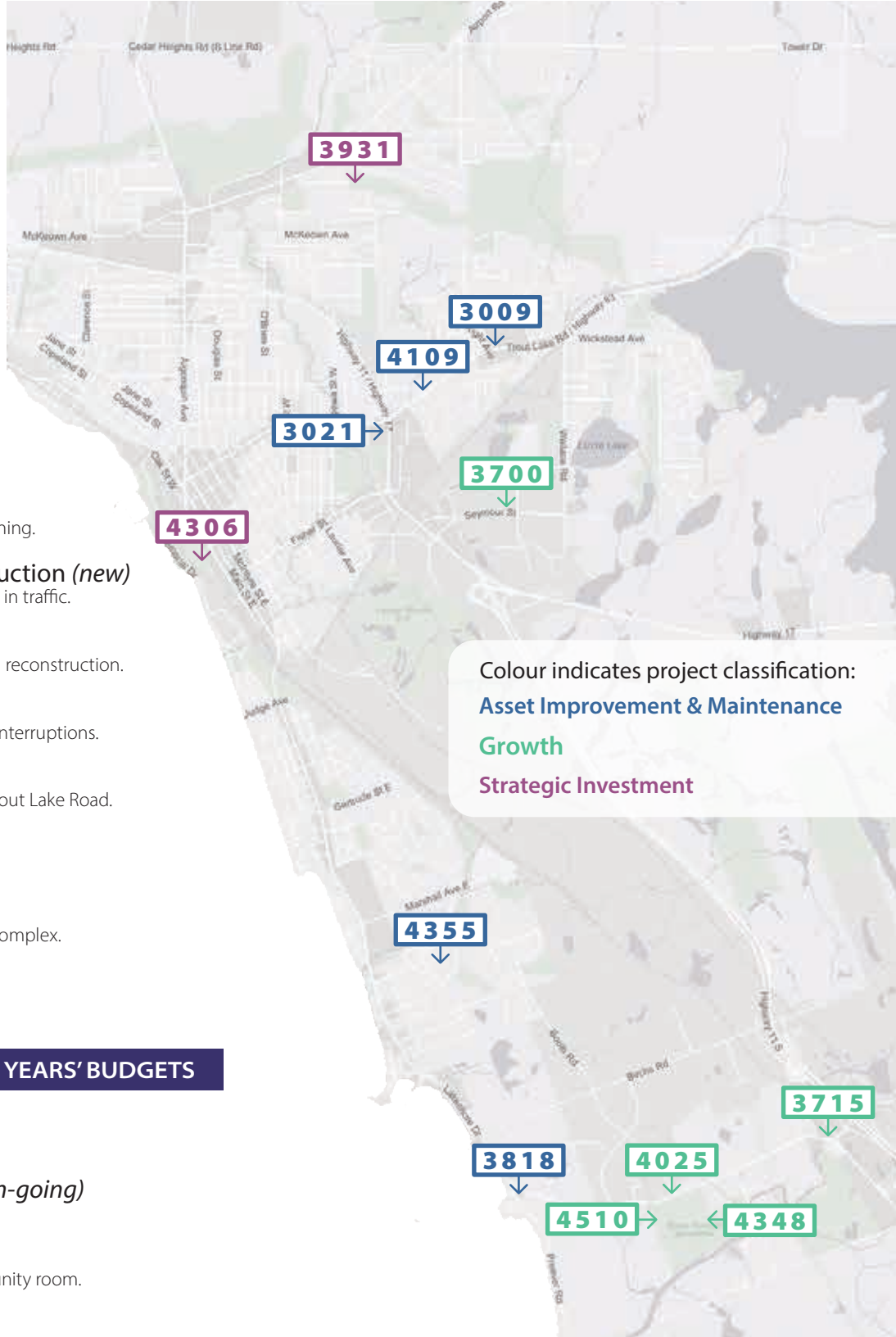
4355 Kodiak Crescent Reconstruction *(new)*
p. 177 Reconstruction of Kodiak Crescent's roadway and stormwater system.

CONTINUING PROJECTS THAT ARE FULLY FUNDED FROM PREVIOUS YEARS' BUDGETS

3700 Seymour Street Reconstruction *(on-going)*
Widening and reconstruction, including new traffic signals and sidewalk extension.

4025 Booth Road & Lakeshore Drive Intersection Reconstruction *(on-going)*
Upgrade of the intersection to accommodate anticipated increase in traffic.

4510 Community and Recreation Centre *(on-going)*
New multi-purpose facility with two ice pads, a walking track, and a multi-use community room.



Projects with reserve (R) or third-party funding (F) are marked accordingly.

Projects that depend on grants or other external funding (F) will only proceed if the funding is approved; if not, they may be cancelled or reallocated with Council approval.

Each project is classified into one of three categories:

Asset Improvement and Maintenance (AIM)
Repairs, rehabilitation and maintenance of existing infrastructure, facilities, and equipment

Strategic Investments (SI)
Projects that enhance or expand the level of services

Growth (G)
Projects that address increased service demand or support City growth.

Projects spanning multiple categories are classified according to their primary focus.

2026 Capital Budget Summary & Capital Forecast for 2027 to 2035

General

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Community Services														
3000RF - Omischl Sports Complex - Synthetic Turf Replacement		AIM	-	-	-	-	688,000	-	-	-	-	-	-	**688,000**
3035CD - Downtown Bollards		SI	-	-	-	-	-	-	-	-	-	-	100,000	**100,000**
3038RF - Sports Hall of Fame Recognition Area at the North Bay Community and Recreation Centre		SI	-	300,000	-	-	-	-	-	-	-	-	-	**300,000**
3039PR - Community Services Storage		G	-	-	-	-	-	350,000	-	-	-	-	-	**350,000**
3055RF - Wifi at the Ball Fields	R	SI	-	85,000	-	-	-	-	-	-	-	-	-	**85,000**
3058PR - Downtown Waterfront Master Plan 2.0 Implementation	R	SI	-	-	-	-	-	-	-	-	1,000,000	-	-	**1,000,000**
3059RF - Memorial Gardens - Chiller and Condenser Replacement	R	AIM	-	750,000	-	-	-	-	-	-	-	-	-	**750,000**
3062RF - Steve Omischl Sports Complex and Sam Jacks Recreation Complex Master Plan Implementation	R	SI		-	1,000,000	1,000,000	-	-	-	-	-	-	-	**2,000,000**
3068CD - 24/7 Low Barrier Shelter/ Connections Centre	R	SI	-	3,000,000	-	-	-	-	-	-	-	-	-	**3,000,000**
3075PR - Parks Fuel Dispensing System	R	SI	-	100,000	-	-	-	-	-	-	-	-	-	**100,000**
3508PR - Parks and Playgrounds - New Neighbourhood Parks	R	G	10,000	190,000	-	196,000	-	-	206,000	-	-	-	225,400	**827,400**
3509PZ - Official Plan 5 Year Review and Study Update		SI	264,215	-	-	-	-	245,169	-	-	-	-	-	**509,384**
3702PR - Waterfront Building Rehab and Development		G	-	-	-	-	-	196,000	1,764,000	-	-	-	-	**1,960,000**
3823FD - Fire Master Plan	R	SI	-	-	-	-	88,200	-	-	-	-	-	-	**88,200**
3938PR - Olmsted Beach - Boat Launch Replacement		AIM	-	49,000	-	539,000	-	-	-	-	-	-	-	**588,000**
4119RF - Arenas - Memorial Gardens East and West Concourse Roof Replacement		AIM	-	-	-	-	-	25,000	500,000	-	-	-	-	**525,000**
4333PR - Arts Community - Operation Action Plan		SI	50,000	80,000	-	-	-	-	-	-	-	-	-	**130,000**
4347RF - Capitol Centre & Museum Digital Display Signage	F	AIM	200,000	200,000	-	-	-	-	-	-	-	-	-	**400,000**
4348PR - Cricket Pitch Construction	R,F	G	981,327	2,370,000	-	-	-	-	-	-	-	-	-	**3,351,327**
4516FD - Station 1 Heating and Cooling Replacement		AIM	-	350,000	-	-	-	-	-	-	-	-	-	**350,000**
4517FD - CBRNE Program Response Vehicle	R	SI	-	400,000	-	-	-	-	-	-	-	-	-	**400,000**
4519PR - Shabogesic Beach Building		G	-	-	50,000	1,000,000	-	-	-	-	-	-	-	**1,050,000**
6534RF - Pete Palangio Rehab Program 2026 On-going		AIM	-	200,000	50,000	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	**2,200,000**
6571RF - Recreation Facilities Rehab and Development 2026 On-going		AIM	-	539,000	539,000	539,000	539,000	539,000	539,000	539,000	539,000	539,000	539,000	**5,390,000**

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Community Services														
6581RF - Omischl Sports Complex Rehab Program 2026 On-going		AIM	-	66,640	68,600	70,560	73,500	73,500	73,500	73,500	73,500	73,500	73,500	**720,300**
6591PR - Parks and Playground Rehab Program 2026 On-going		AIM	-	322,420	331,240	340,060	352,800	352,800	352,800	352,800	352,800	352,800	352,800	**3,463,320**
6624PR - Waterfront Rehab Program 2026 On-going		AIM	-	142,100	146,020	149,940	156,800	156,800	156,800	156,800	156,800	156,800	156,800	**1,535,660**
6641PR - Central City Rehab Program 2026 On-going		AIM	-	88,200	90,160	92,120	94,080	94,080	94,080	94,080	94,080	94,080	94,080	**929,040**
6643PR - Trail and Supporting Hard Surfaces Rehab 2026 On-going		AIM	-	284,200	292,040	299,880	308,700	308,700	308,700	308,700	308,700	308,700	308,700	**3,037,020**
6656PR - Parks Equipment Replacement Program 2026 On-going		AIM	-	55,860	57,820	59,780	61,740	61,740	61,740	61,740	61,740	61,740	61,740	**605,640**
6668RF - Memorial Gardens Rehab 2026 On-going		AIM	-	-	-	275,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	**2,375,000**
6669FD - Fire Facilities Management Program 2026 On-going		AIM	-	82,822	-	102,971	-	102,971	-	102,971	-	102,971	-	**494,706**
6723FD - Fire Equipment Replacement 2026 On-going		AIM	-	61,740	61,000	63,000	63,000	63,000	67,000	67,000	67,000	67,000	67,000	**646,740**
6724FD - Fire Bunker Gear Replacement Program 2026 On-going		AIM	-	230,000	37,000	53,000	58,000	32,000	242,000	39,000	56,000	61,000	34,000	**842,000**
6824PR - Parks Master Plan 2026 On-going		SI	-	130,000	196,000	196,000	196,000	196,000	196,000	196,000	196,000	196,000	196,000	**1,894,000**
6846PR - Parks Building Rehab 2026 On-going		AIM	-	105,350	105,350	107,800	107,800	112,700	112,700	112,700	112,700	112,700	112,700	**1,102,500**
Total Community Services			**1,505,542**	**10,182,332**	**3,024,230**	**5,284,111**	**3,337,620**	**3,459,460**	**5,224,320**	**2,654,291**	**3,568,320**	**2,676,291**	**2,871,720**	**43,788,237**
Corporate Services														
3053GG - UPS for Data Centre		AIM	-	-	-	-	-	-	-	-	-	-	200,000	**200,000**
3056GG - Digital Modernization Implementation		SI	-	500,000	500,000	-	-	-	-	-	-	-	-	**1,000,000**
3057GG - Strategic Plan Update		SI	-	-	100,000	-	-	-	-	-	-	-	-	**100,000**
3076GG - Folder and Inserter Machine		AIM	-	-	-	-	-	-	20,000	-	-	-	-	**20,000**
3912GG - Integrated Software Solutions	✔	AIM	3,084,000	608,000	608,000	-	-	-	-	-	-	-	-	**4,300,000**
4353GG - Organizational Review Implementation	R	SI	421,786	155,000	-	-	-	-	-	-	-	-	-	**576,786**
4368GG - Server Replacement		AIM	-	250,000	230,000	-	300,000	315,000	-	315,000	-	330,000	-	**1,740,000**
4369GG - Switches and Security Hardware - City Hall and Disaster Recovery		AIM	-	-	-	145,000	-	50,000	165,000	-	165,000	-	165,000	**690,000**
4370GG - Main Data Centre Fire Suppression		AIM	85,000	-	-	-	-	-	75,000	-	-	-	-	**160,000**
4371GG - Data Centre Upgrades - AC Units		AIM	-	-	125,000	-	-	-	125,000	-	-	-	-	**250,000**
6677GG - System Technology Program 2026 On-going	✔	AIM	-	294,500	227,500	302,500	267,000	202,000	217,000	142,000	377,500	232,500	300,000	**2,562,500**
Total Corporate Services			**3,590,786**	**1,807,500**	**1,790,500**	**447,500**	**567,000**	**567,000**	**602,000**	**457,000**	**542,500**	**562,500**	**665,000**	**11,599,286**

		Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
General Government															
3077FL - Conventional Bus Replacement	R,F		AIM	2,989,418	4,441,950	-	-	-	-	-	-	-	-	-	**7,431,368**
3081FL - Specialized Bus Replacement	F		AIM	-	-	-	765,768	804,056	422,130	536,265	-	-	-	-	**2,528,219**
3084GG - Asset Management Plan Review and Update		✔	SI	-	-	-	-	8,334	-	-	-	-	10,000		**18,334**
3085GG - Policy and By-Law Review and Update	R		SI	-	150,000	-	-	-	-	-	-	-	-	-	**150,000**
4335GG - Administration and Overhead		✔	SI	1,689,764	827,053	642,999	659,074	675,550	692,439	709,751	727,494	745,681	764,324	783,432	**8,917,561**
4336GG - Asset Management Transition		✔	SI	782,905	-	309,407	316,748	322,856	331,907	341,795	351,045	358,066	365,227	372,532	**3,852,488**
8026FL - Vehicle and Equipment Life Cycle 2026	R,F		AIM	-	1,957,346	2,026,445	2,795,770	2,785,558	2,887,418	2,856,977	3,000,000	3,000,000	3,000,000	3,000,000	**27,309,514**
Total General Government				**5,462,087**	**7,376,349**	**2,978,851**	**4,537,360**	**4,596,354**	**4,333,894**	**4,444,788**	**4,078,539**	**4,103,747**	**4,139,551**	**4,155,964**	**50,207,484**
Infrastructure & Operations															
3003GG - City Hall Accessibility Upgrades			AIM	-	-	100,000	830,000	-	-	-	-	-	-	-	**930,000**
3006PK - Innovation Hub		✔	G	-	-	-	107,800	-	1,040,000	-	-	-	-	-	**1,147,800**
3006RD - Innovation Hub		✔	G	-	-	-	39,200	-	730,000	-	-	-	-	-	**769,200**
3006ST - Innovation Hub		✔	G	-	-	-	19,600	-	420,000	-	-	-	-	-	**439,600**
3009RD - Trout Lake Road Resurfacing (Kingsway to Giroux)	F		AIM	-	185,000	4,190,000	-	-	-	-	-	-	-	-	**4,375,000**
3011RD - Roadside Guide Rails and Retaining Walls - Inspection and Upgrade			AIM	-	392,000	-	-	-	-	-	-	-	-	-	**392,000**
3017ST - Stormwater Outfall Repair and Rehabilitation			AIM	-	49,000	-	230,000	-	-	-	-	-	-	-	**279,000**
3022RD - Algonquin Road Safety			SI	-	415,000	640,000	-	-	-	-	-	-	-	-	**1,055,000**
3023RD - Main West and Nipissing Traffic Signals			SI	-	-	20,000	340,000	-	-	-	-	-	-	-	**360,000**
3026ST - Tenth Street Oil/ Grit Separator Program			SI	-	-	-	-	320,000	-	350,000	-	390,000	-	440,000	**1,500,000**
3029RD - Lamorie Bridge Environmental Assessment			AIM	-	-	-	-	-	-	-	-	-	-	700,000	**700,000**
3030MR - King's Landing Repairs	R		AIM	-	500,000	-	-	-	-	-	-	-	-	-	**500,000**
3045TR - Transit Bus Refurbishments	R		AIM	-	-	400,000	400,000	400,000	-	-	-	-	-	-	**1,200,000**
3047RD - Franklin Sidewalk			G	-	300,000	-	-	-	-	-	-	-	-	-	**300,000**
3049GD - Leachate Treatment Plant Equipment Replacement	R		AIM	-	-	-	-	-	-	-	-	-	500,000	500,000	**1,000,000**
3051RD - Road Safety and Active Transportation			SI	-	150,000	160,000	170,000	180,000	190,000	-	-	-	-	-	**850,000**
3052ST - Consolidated Linear Infrastructure Environmental Compliance Approval Implementation		✔	AIM	-	150,000	-	-	-	-	-	-	-	-	-	**150,000**

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Infrastructure & Operations														
3065RD - Road Safety Strategy Update		SI	-	-	-	-	-	-	200,000	-	-	-	-	**200,000**
3067RD - Algonquin Reconstruction - Cassells to Worthington		AIM	-	-	-	100,000	-	-	-	-	-	3,000,000	-	**3,100,000**
3074RD - Public Works Fuel Dispensing System Replacement	R	AIM	-	-	-	-	-	-	-	-	-	-	800,000	**800,000**
3302ST - Trunk Sewer Rehab - Pinewood Fingers Creek		AIM	-	-	-	-	-	-	-	-	260,000	-	-	**260,000**
3405PK - Parking Property Acquisition Program	R	SI	600,000	-	300,000	-	-	-	294,000	-	-	-	-	**1,194,000**
3518PR - King's Landing Commercialization of Waterfront	R, F	SI	816,181	-	-	-	-	4,998,000	4,998,000	4,998,000	-	-	-	**15,810,181**
3701RD - Norman/Chapais Connection Watermain	✔	SI	-	-	-	-	-	-	-	-	100,000	-	-	**100,000**
3701ST - Norman/Chapais Connection Watermain	✔	SI	-	-	-	-	-	-	-	-	50,000	-	-	**50,000**
3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction	R, F	G	750,000	4,250,000	-	-	-	-	-	-	-	-	-	**5,000,000**
3802RD - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	✔	AIM	-	-	-	-	-	-	-	-	445,000	-	-	**445,000**
3802ST - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	✔	AIM	-	-	-	-	-	-	-	-	115,000	-	-	**115,000**
3810RD - Main St. - Trunk Sanitary Sewer	✔	G	128,143	-	-	-	-	1,620,000	-	-	-	-	-	**1,748,143**
3810ST - Main St. - Trunk Sanitary Sewer	✔	G	59,000	-	-	-	-	630,000	-	-	-	-	-	**689,000**
3812RD - Lakeshore Dr. (ONR Overpass)		AIM	-	-	-	-	-	-	-	35,000	320,000	-	-	**355,000**
3813RD - Trout Lake Rd. (ONR Overpass)		AIM	-	-	-	-	-	-	-	35,000	320,000	-	-	**355,000**
3818RD - Premier Pumping Station Replacement	✔	AIM	650,000	1,000,000	-	-	-	-	-	-	-	-	-	**1,650,000**
3830GD - Merrick Landfill Gas (LFG) Collection Infrastructure	R	G	685,824	-	637,000	-	-	147,000	637,000	-	-	-	-	**2,106,824**
3900RD - Cedar Heights Rd. (Larocque to 450m East of Larocque)	✔	SI	-	-	-	-	-	-	-	-	15,000	940,000	-	**955,000**
3909RD - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	✔	AIM	-	-	-	-	-	-	-	160,000	3,060,000	-	-	**3,220,000**
3909ST - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	✔	AIM	-	-	-	-	-	-	-	70,000	1,310,000	-	-	**1,380,000**
3919RD - Morris Street Extension	F ✔	G	2,050,000	-	100,000	2,000,000	-	-	-	-	-	-	-	**4,150,000**
3926GD - Merrick Landfill Lifecycle Extension Environmental Assessment	R	AIM	590,000	-	-	-	-	-	1,568,000	500,000	-	-	5,500,000	**8,158,000**
3932RD - Lakeshore Dr. - Jessups Creek to Premier Road	✔	AIM	110,000	-	3,280,000	-	-	3,380,000	-	-	-	-	-	**6,770,000**
3932ST - Lakeshore Dr. - Jessups Creek to Premier Road	✔	AIM	30,000	-	1,460,000	-	-	1,510,000	-	-	-	-	-	**3,000,000**
4005RD - Pinewood Park Drive Widening (Lakeshore Drive to Decaire Road)		G	-	-	-	120,000	3,120,000	-	-	-	-	-	-	**3,240,000**

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Infrastructure & Operations														
4032RD - O'Brien St. Reconstruction - Cassells to Ski Club	✔	AIM	-	-	-	-	-	-	530,000	-	-	10,200,000	-	**10,730,000**
4032ST - O'Brien St. Reconstruction - Cassells to Ski Club	✔	AIM	-	-	-	-	-	-	225,000	-	-	4,340,000	-	**4,565,000**
4034RD - Road Condition Inspection		AIM	276,971	-	-	-	-	285,000	-	-	-	300,000	-	**861,971**
4102RD - Ellendale Pumping Station Second Feed to Airport	✔	SI	-	-	55,000	-	1,040,000	-	-	-	-	-	-	**1,095,000**
4106RD - Queen St. Culvert Replacement		AIM	-	1,070,000	-	-	-	-	-	-	-	-	-	**1,070,000**
4109RD - Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction	F	AIM	340,039	3,400,000	-	-	-	-	-	-	-	-	-	**3,740,039**
4124RD - Francis St. Sewer Upsizing (Surrey to Greenhill)	R ✔	G	-	-	-	-	135,000	2,550,000	-	-	-	-	-	**2,685,000**
4124ST - Francis St. Sewer Upsizing (Surrey to Greenhill)	✔	G	-	-	-	-	95,000	1,800,000	-	-	-	-	-	**1,895,000**
4125RD - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R ✔	AIM	-	-	-	-	440,000	-	-	9,400,000	-	-	-	**9,840,000**
4125ST - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R ✔	AIM	-	-	-	-	110,000	-	-	2,300,000	-	-	-	**2,410,000**
4201PK - Downtown Parking Facilities		SI	-	-	-	490,000	-	-	-	-	3,381,000	-	-	**3,871,000**
4203GD - Leachate Management - Future Cells	R	G	350,000	3,500,000	-	-	245,000	-	2,156,000	-	-	-	-	**6,251,000**
4205RD - Climate Change Initiatives	F	SI	250,000	-	-	-	-	-	1,210,000	-	-	-	-	**1,460,000**
4208RD - Four Mile Lake Rd. Extension to Highway 11	F	G	607,600	-	4,310,000	4,310,000	-	-	-	-	-	-	-	**9,227,600**
4209GG - City Hall Customer Service Centre & Lobby Renovations		AIM	-	343,137	343,137	-	-	-	-	-	-	-	-	**686,274**
4210GD - Waste Diversion Facility		SI	652,050	-	2,000,000	1,000,000	-	-	-	-	-	-	-	**3,652,050**
4217TR - Transit Climate Adaptation		SI	-	-	-	-	-	-		1,960,000	-	-	-	**1,960,000**
4300RD - Airport Industrial Park Expansion	R, F ✔	G	627,200	-	-	5,465,000	5,465,000	-	-	-	-	-	-	**11,557,200**
4305PK - Carousel Parking Lot Paving	F	AIM	-	-	-	-	-	-	-	1,250,000	-	-	-	**1,250,000**
4306PR - Downtown Waterfront Park Construction	F	SI	427,525	4,914,000	-	-	-	-	-	-	-	-	-	**5,341,525**
4307RD - Champlain & McKeown Intersection Improvements		AIM	130,000	-	1,600,000	-	-	-	-	-	-	-	-	**1,730,000**
4308RD - Main St. Alleyway Drainage Improvements	F	AIM	15,000	270,000	-	-	-	-	-	-	-	-	-	**285,000**
4319RD - Jane St. Reconstruction (Timmins to Algonquin)	✔	AIM	-	-	-	-	-	-	-	-	-	245,000	4,900,000	**5,145,000**
4319ST - Jane St. Reconstruction (Timmins to Algonquin)	✔	AIM	-	-	-	-	-	-	-	-	-	105,000	2,100,000	**2,205,000**

		Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Infrastructure & Operations															
4330TR - Construction of Sidewalks for Transit Routes - Phase 2	F		SI	2,861,197	-	2,419,655	1,533,899	1,645,483	2,179,721	-	-	-	-	-	**10,639,955**
4344RD - O'Brien Street - Ski Club to Airport & Ski Club Signals		✔	AIM	-	-	-	80,000	-	1,480,000	-	-	-	-	-	**1,560,000**
4344ST - O'Brien Street - Ski Club to Airport & Ski Club Signals		✔	AIM	-	-	-	30,000	-	460,000	-	-	-	-	-	**490,000**
4355RD - Kodiak Reconstruction			AIM	60,000	1,090,000	-	-	-	-	-	-	-	-	-	**1,150,000**
4355ST - Kodiak Reconstruction			AIM	45,000	840,000	-	-	-	-	-	-	-	-	-	**885,000**
4356RD - Marshall Bike Lanes			SI	-	220,000	-	-	-	-	-	-	-	-	-	**220,000**
4357RD - Signalized Pedestrian Crossing			SI	135,000	110,000	120,000	130,000	140,000	150,000	-	-	-	-	-	**785,000**
4360RD - Duke (Cassells to Fraser)		✔	AIM	25,000	450,000	-	-	-	-	-	-	-	-	-	**475,000**
4360ST - Duke (Cassells to Fraser)		✔	AIM	20,000	310,000	-	-	-	-	-	-	-	-	-	**330,000**
4362ST - Airport Heights & Cedar Heights Master Drainage Plans and Implementation			SI	-	300,000	-	-	-	-	-	1,000,000	-	-	-	**1,300,000**
4365RD - Trout Lake Road Retaining Wall Replacement			AIM	-	-	-	-	-	-	-	160,000	3,200,000	-	-	**3,360,000**
4365ST - Trout Lake Road Retaining Wall Replacement			AIM	-	-	-	-	-	-	-	20,000	320,000	-	-	**340,000**
4401RD - Sage Rd. Reconstruction to Collector Standard	F	✔	G	-	-	-	-	290,000	-	5,760,000	-	-	-	-	**6,050,000**
4401ST - Sage Rd. Reconstruction to Collector Standard		✔	G	-	-	-	-	125,000	-	2,450,000	-	-	-	-	**2,575,000**
4502TR - Transit Bus Shelter Upgrades	F		SI	77,679	8,444	-	82,745	-	-	-	-	-	-	-	**168,868**
4503TR - Transit Terminal Upgrades: Lighting and Roof	F		AIM	84,146	-	227,504	-	-	-	-	-	-	-	-	**311,650**
4504TR - Transit Bus Feature Upgrades	F		AIM	13,073	204,797	-	-	-	-	-	-	-	-	-	**217,870**
4505TR - Transit Bus Barn Lighting	F		AIM	-	-	-	-	-	-	23,000	-	-	-	-	**23,000**
4506TR - Transit Terminal Facility Upgrades	F		SI	135,142	220,494	-	-	-	-	-	-	-	-	-	**355,636**
4507TR - Transit Bus Wash Rehabilitation	F		AIM	-	-	-	-	-	540,000	-	-	-	-	-	**540,000**
4508TR - Transit Hoist	F		SI	125,638	-	66,853	-	-	77,391	81,260	-	-	-	-	**351,142**
4512ST - Infrastructure Modelling & Background Study			SI	593,547	105,000	-	-	-	-	-	-	-	-	-	**698,547**
4518ST - Chippewa Creek and Airport Heights Stormwater Retention			G	-	-	50,000	3,380,000	-	-	-	-	-	-	-	**3,430,000**
4520RD - Charlton Reconstruction			AIM	-	-	1,150,000	-	-	-	-	-	-	-	-	**1,150,000**

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Infrastructure & Operations														
4520ST - Charlton Reconstruction		AIM	-	-	560,000	-	-	-	-	-	-	-	-	**560,000**
4522RD - McIntyre St. W Reconstruction (Foran to Murray)	✔	AIM	-	-	-	-	-	-	-	-	50,000	970,000	-	**1,020,000**
4522ST - McIntyre St. W Reconstruction (Foran to Murray)	✔	AIM	-	-	-	-	-	-	-	-	35,000	680,000	-	**715,000**
4524ST - Ivanhoe Storm Outlet Upsizing		AIM	-	-	-	210,000	-	-	-	-	-	-	-	**210,000**
6013RD - City Share of Development Costs 2026 On-going	✔	G	-	356,000	367,000	378,000	389,000	401,000	413,000	425,000	438,000	438,000	438,000	**4,043,000**
6013ST - City Share of Development Costs 2026 On-going	✔	G	-	154,000	155,000	157,000	158,000	160,000	162,000	164,000	166,000	166,000	166,000	**1,608,000**
6111RD - Asphalt Resurfacing 2026 On-going		AIM	-	4,000,000	4,100,000	4,200,000	4,300,000	4,400,000	4,500,000	4,600,000	4,700,000	4,800,000	4,900,000	**44,500,000**
6112RD - Asphalt Sheeting 2026 On-going		AIM	-	143,080	143,080	147,000	147,000	147,000	147,000	147,000	147,000	147,000	147,000	**1,462,160**
6331RD - Pedestrian Safety Program 2026 On-going		AIM	-	143,080	143,080	147,000	151,900	151,900	151,900	151,900	151,900	151,900	151,900	**1,496,460**
6414RD - Road Culvert Replace/Rehab 2026 On-going		AIM	-	216,580	216,580	223,440	225,400	225,400	225,400	225,400	225,400	225,400	225,400	**2,234,400**
6417RD - Rural Road Rehab 2026 On-going		AIM	-	718,340	718,340	739,900	739,900	739,900	739,900	739,900	739,900	739,900	739,900	**7,355,880**
6469RD - Sidewalk Replacement Program 2026 On-going		AIM	-	266,580	266,580	273,440	275,400	275,400	275,400	275,400	275,400	275,400	275,400	**2,734,400**
6472RD - Bridge Rehab 2026 On-going		AIM	-	255,000	263,000	271,000	279,000	287,000	296,000	305,000	314,000	314,000	314,000	**2,898,000**
6516RD - Downtown Roads Maintenance 2026 On-going		AIM	-	75,000	119,560	123,480	127,400	127,400	127,400	127,400	127,400	127,400	127,400	**1,209,840**
6530PK - Parking Equipment Program 2026 On-going		AIM	-	-	-	125,000	-	-	125,000	-	-	125,000	-	**375,000**
6556MR - King's Landing and Marina Rehab Program 2026 On-going		AIM	-	500,000	150,000	150,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	**1,550,000**
6642PR - City Hall Grounds Rehab Program 2026 On-going		AIM	-	174,565	-	182,410	94,080	94,080	98,000	98,000	98,000	98,000	98,000	**1,035,135**
6657RF - Aquatic Centre Rehab Program 2026 On-going		AIM	-	117,600	122,500	300,000	132,300	132,300	130,000	132,300	132,300	132,300	200,000	**1,531,600**
6658PK - Parking Lot Maintenance and Improvement Program 2026 On-going		AIM	-	50,000	50,000	55,000	55,000	60,000	60,000	65,000	65,000	65,000	65,000	**590,000**
6659TR - Transit Buildings Capital Program 2026 On-going		AIM	-	35,035	39,200	39,200	39,200	39,200	50,000	50,000	60,000	60,000	60,000	**471,835**
6660GG - City Hall Building Rehab 2026 On-going		AIM	-	150,000	155,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	**2,705,000**
6667RD - Design Work Next Year's Projects 2026 On-going	✔	AIM	-	150,000	175,000	175,000	175,000	175,000	200,000	200,000	200,000	200,000	200,000	**1,850,000**
6667ST - Design Work Next Year's Projects 2026 On-going	✔	AIM	-	20,000	20,000	21,000	21,000	22,000	23,000	23,000	24,000	24,000	24,000	**222,000**
6671ST - Storm Sewer Flushing and Outfall Maintenance 2026 On-going		AIM	-	89,180	92,120	95,060	98,000	98,000	98,000	98,000	98,000	98,000	98,000	**962,360**

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Infrastructure & Operations														
6725ST - Ditch Enclosure 2026 On-going		AIM	-	294,000	294,000	302,820	303,800	303,800	303,800	303,800	303,800	303,800	303,800	**3,017,420**
6744RD - Public Works Building Maintenance 2026 On-going	✔	AIM	-	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	**750,000**
6751RD - Equipment Replacement 2026 On-going	✔	AIM	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	**100,000**
6784RD - Infrastructure Modelling 2026 On-going	✔	AIM	-	-	11,000	12,000	12,000	12,000	13,000	13,000	14,000	14,000	14,000	**115,000**
6784ST - Infrastructure Modelling 2026 On-going	✔	AIM	-	-	11,000	12,000	12,000	12,000	13,000	13,000	14,000	14,000	14,000	**115,000**
6788SL - Street Light Replacement 2026 On-going		AIM	-	59,800	59,800	59,800	64,700	64,700	64,700	64,700	64,700	64,700	64,700	**632,300**
6809RD - Engineering Data and Equipment 2026 On-going	✔	SI	-	22,000	22,000	23,000	24,000	24,000	25,000	26,000	27,000	27,000	27,000	**247,000**
6810RD - Interlocking Brick Sidewalk & Retaining Wall Replacement 2026 On-going		AIM	-	98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000	**980,000**
6873ST - Rear-Lot Drainage Rehab 2026 On-going		AIM	-	64,000	66,000	68,000	70,000	72,000	74,000	77,000	79,000	79,000	79,000	**728,000**
6885RD - Resurfacing Structure Repair 2026 On-going		AIM	-	107,000	110,000	113,000	116,000	120,000	123,000	127,000	131,000	131,000	131,000	**1,209,000**
6886RD - Citywide Sidewalk Tactile Plates 2026 On-going		AIM	-	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	**1,250,000**
6900ST - Storm Sewer Major Rehabilitation Program 2026 On-going	✔	AIM	-	-	500,000	525,000	550,000	575,000	600,000	625,000	650,000	675,000	700,000	**5,400,000**
6901SL - Traffic Control Signal Upgrade 2026 On-going		AIM	-	216,580	216,580	223,440	225,400	225,400	225,400	225,400	225,400	225,400	225,400	**2,234,400**
6902ST - Storm Climate Adaptation Plan 2026 On-going		SI	-	-	-	-	-	-	500,000	250,000	250,000	250,000	250,000	**1,500,000**
Total Infrastructure & Operations			**14,320,955**	**33,432,292**	**33,083,569**	**30,818,234**	**23,293,963**	**33,839,592**	**30,954,160**	**32,148,200**	**23,800,200**	**31,959,200**	**25,686,900**	**313,337,265**
Service Partners														
4499PD - North Bay Police Service Headquarters Replacement (see additional request below)		AIM	115,000	100,000	-	30,000	840,000	1,650,000	-	1,665,000	-	-	200,000	**4,600,000**
4513PD - North Bay Police Service Radio System Replacement		AIM	1,302,000	-	400,000	-	-	-	-	1,500,000	600,000	-	-	**3,802,000**
6483AA - Cassellholme Redevelopment		SI	8,577,562	3,250,000	3,802,000	3,900,000	3,900,000	3,800,000	3,800,000	3,800,000	3,800,000	3,800,000	3,800,000	**46,229,562**
6661OC - Capitol Centre 2026 On-going		AIM	-	285,000	275,000	315,000	375,000	265,000	260,000	260,000	270,000	275,000	275,000	**2,855,000**
6662LB - North Bay Public Library 2026 On-going (see additional request below)		AIM	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	**5,000,000**
6663PD - North Bay Police Services 2026 On-going		AIM	-	1,593,000	1,873,000	1,599,000	1,116,000	1,434,200	1,330,500	1,700,800	1,444,000	1,787,200	1,136,000	**15,013,700**
6706AT - North Bay Jack Garland Airport 2026 On-going		AIM	-	700,000	525,000	717,500	7,750,000	701,500	650,000	685,000	610,000	725,000	725,000	**13,789,000**
6772CA - North Bay Mattawa Conservation Authority 2026 On-going		AIM	-	360,000	169,568	172,959	176,418	179,946	183,545	187,216	190,960	194,779	194,779	**2,010,170**
Total Service Partners			**9,994,562**	**6,788,000**	**7,544,568**	**7,234,459**	**14,657,418**	**8,530,646**	**6,724,045**	**10,298,016**	**7,414,960**	**7,281,979**	**6,830,779**	**93,299,432**
Total General Capital Budget			**34,873,932**	**59,586,473**	**48,421,718**	**48,321,664**	**46,452,355**	**50,730,592**	**47,949,313**	**49,636,046**	**39,429,727**	**46,619,521**	**40,210,363**	**512,231,704**

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Reserve Funding (R)														
3030MR - King's Landing Repairs			-	(66,619)	-	-	-	-	-	-	-	-	-	**(66,619)**
3045TR - Transit Bus Refurbishments			-	-	(240,000)	(240,000)	(240,000)	-	-	-	-	-	-	**(720,000)**
3049GD - Leachate Treatment Plant Equipment Replacement			-	-	-	-	-	-	-	-	-	(500,000)	(500,000)	**(1,000,000)**
3055RF - Wifi at the Ball Fields			-	(85,000)	-	-	-	-	-	-	-	-	-	**(85,000)**
3056GG - Digital Modernization Implementation			-	(21,435)	-	-	-	-	-	-	-	-	-	**(21,435)**
3058PR - Downtown Waterfront Master Plan 2.0 Implementation			-	-	-	-	-	-	-	-	(500,000)	-	-	**(500,000)**
3059RF - Memorial Gardens - Chiller and Condenser Replacement			-	(400,000)	-	-	-	-	-	-	-	-	-	**(400,000)**
3062RF - Steve Omischl Sports Complex and Sam Jacks Recreation Complex Master Plan Implementation			-	-	(595,521)	(500,000)	-	-	-	-	-	-	-	**(1,095,521)**
3068CD - 24/7 Low Barrier Shelter/ Connections Centre			-	(3,000,000)	-	-	-	-	-	-	-	-	-	**(3,000,000)**
3074RD - Public Works Fuel Dispensing System Replacement			-	-	-	-	-	-	-	-	-	-	(641,114)	**(641,114)**
3075PR - Parks Fuel Dispensing System			-	(100,000)	-	-	-	-	-	-	-	-	-	**(100,000)**
3077FL - Conventional Bus Replacement			(1,070,772)	(1,016,209)	-	-	-	-	-	-	-	-	-	**(2,086,981)**
3085GG - Policy and By-Law Review and Update			-	(150,000)	-	-	-	-	-	-	-	-	-	**(150,000)**
3405PK - Parking Property Acquisition Program			(600,000)	-	(300,000)	-	-	-	-	-	-	-	-	**(900,000)**
3508PR - Parks and Playgrounds - New Neighbourhood Parks			(10,000)	(190,000)	-	(196,000)	-	-	(206,000)	-	-	-	(225,400)	**(827,400)**
3518PR - King's Landing Commercialization of Waterfront			-	-	-	-	-	(300,000)	(300,000)	(300,000)	-	-	-	**(900,000)**
3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction			-	(339,000)	-	-	-	-	-	-	-	-	-	**(339,000)**
3823FD - Fire Master Plan			-	-	-	-	(45,000)	-	-	-	-	-	-	**(45,000)**
3830GD - Merrick Landfill Gas (LFG) Collection Infrastructure			(650,000)	-	(361,928)	-	-	-	(250,000)	-	-	-	-	**(1,261,928)**
3926GD - Merrick Landfill Lifecycle Extension Environmental Assessment			(500,000)	-	-	-	-	-	(450,000)	(500,000)	-	-	-	**(1,450,000)**
4124RD - Francis St. Sewer Upsizing (Surrey to Greenhill)			-	-	-	-	-	(531,000)	-	-	-	-	-	**(531,000)**
4125RD - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude			-	-	-	-	-	-	-	(130,000)	-	-	-	**(130,000)**
4125ST - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude			-	-	-	-	-	-	-	(70,000)	-	-	-	**(70,000)**
4203GD - Leachate Management - Future Cells			(250,000)	(1,459,124)	-	-	-	-	(1,120,000)	-	-	-	-	**(2,829,124)**

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Reserve Funding (R)														
4300RD - Airport Industrial Park Expansion			(196,954)	-	-	-	-	-	-	-	-	-	-	**(196,954)**
4348PR - Cricket Pitch Construction			-	(96,000)	-	-	-	-	-	-	-	-	-	**(96,000)**
4353GG - Organizational Review Implementation			(21,786)	-	-	-	-	-	-	-	-	-	-	**(21,786)**
4517FD - CBRNE Program Response Vehicle			-	(400,000)	-	-	-	-	-	-	-	-	-	**(400,000)**
6657RF - Aquatic Centre Rehab Program 2026 On-going			-	(863)	-	-	-	-	-	-	-	-	-	**(863)**
8026FL - Vehicle and Equipment Life Cycle 2026			-	(1,957,346)	(2,026,445)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	**(23,983,791)**
Total Reserve Funding			**(3,299,512)**	**(9,281,596)**	**(3,523,894)**	**(3,436,000)**	**(2,785,000)**	**(3,331,000)**	**(4,826,000)**	**(3,500,000)**	**(3,000,000)**	**(3,000,000)**	**(3,866,514)**	**(43,849,516)**
Grants and Other Funding Sources (F)														
3009RD - Trout Lake Road Resurfacing (Kingsway to Giroux)			-	(166,500)	(3,771,000)	-	-	-	-	-	-	-	-	**(3,937,500)**
3077FL - Conventional Bus Replacement			(1,919,266)	(3,425,741)	-	-	-	-	-	-	-	-	-	**(5,345,007)**
3081FL - Specialized Bus Replacement			-	-	-	(765,768)	(804,056)	(422,130)	(536,265)	-	-	-	-	**(2,528,219)**
3518PR - King's Landing Commercialization of Waterfront			(581,150)	-	-	-	-	(3,400,000)	(3,400,000)	(3,400,000)	-	-	-	**(10,781,150)**
3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction			-	(2,300,000)	-	-	-	-	-	-	-	-	-	**(2,300,000)**
3919RD - Morris Street Extension			(1,860,000)	-	-	-	-	-	-	-	-	-	-	**(1,860,000)**
4109RD - Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction			-	(2,968,866)	-	-	-	-	-	-	-	-	-	**(2,968,866)**
4205RD - Climate Change Initiatives			(105,000)	-	-	-	-	-	-	-	-	-	-	**(105,000)**
4208RD - Four Mile Lake Rd. Extension to Highway 11			-	-	(2,870,000)	(2,870,000)	-	-	-	-	-	-	-	**(5,740,000)**
4300RD - Airport Industrial Park Expansion			-	-	-	(3,640,000)	(3,640,000)	-	-	-	-	-	-	**(7,280,000)**
4305PK - Carousel Parking Lot Paving			-	-	-	-	-	-	-	(333,333)	-	-	-	**(333,333)**
4306PR - Downtown Waterfront Park Construction			-	(3,000,000)	-	-	-	-	-	-	-	-	-	**(3,000,000)**
4308RD - Main St. Alleyway Drainage Improvements			-	(166,667)	-	-	-	-	-	-	-	-	-	**(166,667)**
4330TR - Construction of Sidewalks for Transit Routes - Phase 2			(1,371,620)	-	(1,588,191)	(1,010,667)	(1,082,858)	(1,443,810)	-	-	-	-	-	**(6,497,146)**
4347RF - Capitol Centre & Museum Digital Display Signage			(100,000)	(100,000)	-	-	-	-	-	-	-	-	-	**(200,000)**
4348PR - Cricket Pitch Construction			(70,000)	(1,605,000)	-	-	-	-	-	-	-	-	-	**(1,675,000)**
4365RD - Trout Lake Road Retaining Wall Replacement			-	-	-	-	-	-	-	(144,000)	(2,880,000)	-	-	**(3,024,000)**

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Grants and Other Funding Sources (F)														
4365ST - Trout Lake Road Retaining Wall Replacement			-	-	-	-	-	-	-	(18,000)	(288,000)	-	-	**(306,000)**
4401RD - Sage Rd. Reconstruction to Collector Standard			-	-	-	-	-	-	(721,905)	-	-	-	-	**(721,905)**
4502TR - Transit Bus Shelter Upgrades			(56,962)	(6,191)	-	(60,677)	-	-	-	-	-	-	-	**(123,830)**
4503TR - Transit Terminal Upgrades: Lighting and Roof			(70,118)	-	(189,580)	-	-	-	-	-	-	-	-	**(259,698)**
4504TR - Transit Bus Feature Upgrades			-	(150,177)	-	-	-	-	-	-	-	-	-	**(150,177)**
4505TR - Transit Bus Barn Lighting			-	-	-	-	-	-	(16,866)	-	-	-	-	**(16,866)**
4506TR - Transit Terminal Facility Upgrades			(5,216)	(161,688)	-	-	-	-	-	-	-	-	-	**(166,904)**
4507TR - Transit Bus Wash Rehabilitation			-	-	-	-	-	(449,982)	-	-	-	-	-	**(449,982)**
4508TR - Transit Hoist			(40,331)	-	(49,023)	-	-	(56,750)	(59,588)	-	-	-	-	**(205,692)**
8026FL - Vehicle and Equipment Life Cycle 2026			-	-	-	(295,770)	(285,558)	(387,418)	(356,977)	(500,000)	(500,000)	(500,000)	(500,000)	**(3,325,723)**
Canada Public Transit Fund (CPTF)			-	(400,040)	(400,040)	(400,040)	(400,040)	(400,040)	-	-	-	-	-	**(2,000,200)**
Ontario Community Infrastructure Fund (OCIF)			-	(4,868,503)	(4,300,000)	(4,300,000)	(4,300,000)	(4,300,000)	(4,300,000)	(4,300,000)	(4,300,000)	(4,300,000)	(4,300,000)	**(43,568,503)**
Total Grants and Other Funding Sources (F)			**(6,179,663)**	**(19,319,373)**	**(13,167,834)**	**(13,342,922)**	**(10,512,512)**	**(10,860,130)**	**(9,391,601)**	**(8,695,333)**	**(7,968,000)**	**(4,800,000)**	**(4,800,000)**	**(109,037,368)**
Net General Capital Budget			**25,394,757**	**30,985,504**	**31,729,990**	**31,542,742**	**33,154,843**	**36,539,462**	**33,731,712**	**37,440,713**	**28,461,727**	**38,819,521**	**31,543,849**	**359,344,820**
Capital Funding Policy Limit														
Capital Levy in Operating Budget				(19,036,130)	(19,189,024)	(19,236,730)	(19,584,275)	(20,525,916)	(21,723,558)	(22,621,178)	(23,520,266)	(24,458,678)	(25,445,317)	**(215,341,072)**
Debenture and Long-term Debt				(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	**(85,000,000)**
Canadian Community Building Fund				(3,449,374)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	**(35,735,515)**
Target Policy for Net Expenditures				**(30,985,504)**	**(31,276,373)**	**(31,324,079)**	**(31,671,624)**	**(32,613,265)**	**(33,810,907)**	**(34,708,527)**	**(35,607,615)**	**(36,546,027)**	**(37,532,666)**	**(336,076,587)**
($ Available) $ Funding Needed				**-**	**453,617**	**218,663**	**1,483,219**	**3,926,197**	**(79,195)**	**2,732,186**	**(7,145,888)**	**2,273,494**	**(5,988,817)**	**(2,126,524)**
Additional Requests from Service Partners:														
4499PD - North Bay Police Service Headquarters Replacement				-	-	-	-	-	-	-	23,000,000	23,000,000	-	**46,000,000**
6662LB - North Bay Public Library 2026 On-going				-	-	-	-	-	-	6,250,000	6,250,000	6,250,000	6,250,000	**25,000,000**
				-	**-**	**-**	**-**	**-**	**-**	**6,250,000**	**29,250,000**	**29,250,000**	**6,250,000**	**71,000,000**

Projects with reserve (R) or third-party funding (F) are marked accordingly.

Projects that depend on grants or other external funding (F) will only proceed if the funding is approved; if not, they may be cancelled or reallocated with Council approval.

Each project is classified into one of three categories:

Asset Improvement and Maintenance (AIM)
Repairs, rehabilitation and maintenance of existing infrastructure, facilities, and equipment

Strategic Investments (SI)
Projects that enhance or expand the level of services

Growth (G)
Projects that address increased service demand or support City growth.

Projects spanning multiple categories are classified according to their primary focus.

2026 Capital Budget Summary & Capital Forecast for 2027 to 2035

Water & Wastewater

		Link to General	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Wastewater															
3006SS - Innovation Hub		✓	G	-	-	-	9,800	-	110,000	-	-	-	-	-	**119,800**
3052SS - Consolidated Linear Infrastructure Environmental Compliance Approval Implementation		✓	AIM	-	150,000	-	-	-	-	-	-	-	-	-	**150,000**
3084GG - Asset Management Plan Review and Update		✓	SI	-	-	-	-	8,333	-	-	-	-	10,000	-	**18,333**
3086WS - Water Financial Plan Review and Update			SI	-	-	-	-	25,000	-	-	-	-	30,000	-	**55,000**
3802SS - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall		✓	AIM	-	-	-	-	-	-	-	-	260,000	-	-	**260,000**
3810SS - Main St. - Trunk Sanitary Sewer	F	✓	G	210,278	-	-	-	-	9,295,000	-	-	-	-	-	**9,505,278**
3818SS - Premier Pumping Station Replacement		✓	AIM	2,850,000	2,000,000	-	-	-	-	-	-	-	-	-	**4,850,000**
3825SS - Wastewater Treatment Plant - Intake Chamber Replacement	F		AIM	11,679,492	5,220,508	-	-	-	-	-	-	-	-	-	**16,900,000**
3900SS - Cedar Heights Rd. (Larocque to 450m East of Larocque)	F	✓	SI	-	-	-	-	-	-	-	-	20,000	1,205,000	-	**1,225,000**
3909SS - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement		✓	AIM	-	-	-	-	-	-	-	100,000	1,870,000	-	-	**1,970,000**
3932SS - Lakeshore Dr. - Jessups Creek to Premier Road		✓	AIM	55,000	-	1,670,000	-	-	1,720,000	-	-	-	-	-	**3,445,000**
4032SS - O'Brien St. Reconstruction - Cassells to Ski Club		✓	AIM	-	-	-	-	-	-	320,000	-	-	1,500,000	-	**1,820,000**
4037SS - Sage Area Trunk Sewer Improvements			AIM	-	-	160,000	3,280,000	-	-	-	-	-	-	-	**3,440,000**
4103SS - Wastewater Treatment Plant Expansion	R		AIM	200,000	500,000	-	3,000,000	-	245,000	9,163,000	-	-	-	-	**13,108,000**
4124SS - Francis St. Sewer Upsizing (Surrey to Greenhill)	R	✓	G	-	-	-	-	140,000	2,720,000	-	-	-	-	-	**2,860,000**
4125SS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R	✓	AIM	-	-	-	-	250,000	-	-	5,300,000	-	-	-	**5,550,000**
4300SS - Airport Industrial Park Expansion	F	✓	G	2,489	-	-	9,675,000	9,675,000	-	-	-	-	-	-	**19,352,489**
4319SS - Jane St. Reconstruction (Timmins to Algonquin)		✓	AIM	-	-	-	-	-	-	-	-	-	150,000	3,000,000	**3,150,000**
4321SS - Wastewater Treatment Plant Heat Exchanger and Sludge Transfer Piping			AIM	-	-	-	-	-	-	-	4,900,000	-	-	-	**4,900,000**
4322SS - Wastewater Treatment Plant Blower Replacement			AIM	-	-	-	-	-	-	-	3,920,000	-	-	-	**3,920,000**
4335GG - Administration and Overhead		✓	SI	437,749	216,306	168,169	172,373	176,683	181,100	185,627	190,268	195,025	199,900	204,898	**2,328,098**
4336SS - Asset Management Transition		✓	SI	115,000	50,000	-	99,000	118,000	100,000	75,000	50,000	25,000	25,500	26,010	**683,510**
4344SS - O'Brien Street - Ski Club to Airport & Ski Club Signals		✓	AIM	-	-	-	40,000	-	660,000	-	-	-	-	-	**700,000**
4345SS - King's Landing Pumping Station Replacement			AIM	-	-	-	80,000	-	1,560,000	-	-	-	-	-	**1,640,000**

	Link to General	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Wastewater														
4360SS - Duke (Cassells to Fraser)	✔	AIM	25,000	450,000	-	-	-	-	-	-	-	-	-	**475,000**
4363SS - Centrifuge Replacement		AIM	-	-	-	-	-	-	-	-	2,000,000	-	-	**2,000,000**
4373WS - Information Systems Water and Wastewater Infrastructure Renewal		AIM	22,500	-	35,000	82,500	17,500	-	17,500	20,000	17,500	87,500	17,500	**317,500**
4374SS - Wastewater Telecommunication Installation		SI	60,000	-	-	-	-	-	-	-	-	-	60,000	**120,000**
4401SS - Sage Rd. Reconstruction to Collector Standard	✔	G	-	-	-	-	65,000	-	1,260,000	-	-	-	-	**1,325,000**
4522SS - McIntyre St. W Reconstruction (Foran to Murray)	✔	AIM	-	-	-	-	-	-	-	-	50,000	970,000	-	**1,020,000**
4530SS - Clarifier Mechanism Replacement	R	AIM	1,600,000	600,000	-	-	-	-	-	-	-	-	-	**2,200,000**
6013SS - City Share of Development Costs 2026 On-going	✔	G	-	160,000	165,000	170,000	176,000	182,000	188,000	194,000	200,000	206,000	206,000	**1,847,000**
6664SS - Sewage Lift Stations 2026 On-going		AIM	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	**1,500,000**
6667SS - Design Work Next Year's Projects 2026 On-going	✔	AIM	-	37,000	38,000	39,000	40,000	41,000	42,000	44,000	45,000	45,000	45,000	**416,000**
6675SS - Wastewater Treatment Plant Rehab 2026 On-going		AIM	-	150,000	300,000	-	300,000	-	300,000	-	300,000	-	300,000	**1,650,000**
6738SS - Wastewater Treatment Plant - Electrical Upgrades 2026 On-going		AIM	-	490,000	245,000	252,840	254,800	254,800	254,800	254,800	254,800	254,800	254,800	**2,771,440**
6742SS - Wastewater Treatment Plant Exterior Rehab 2026 On-going		AIM	-	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	**4,000,000**
6761SS - Sewer Rehab and Restoration 2026 On-going		AIM	-	245,000	245,000	252,840	254,800	254,800	254,800	254,800	254,800	254,800	254,800	**2,526,440**
6784SS - Infrastructure Modelling 2026 On-going	✔	AIM	-	11,000	11,000	12,000	12,000	12,000	13,000	13,000	14,000	14,000	14,000	**126,000**
6799SS - Digester and Grit Removal 2026 On-going		AIM	-	-	-	-	1,000,000	-	-	800,000	-	-	-	**1,800,000**
6809SS - Engineering Data and Equipment 2026 On-going	✔	SI	-	16,000	17,000	17,000	18,000	18,000	19,000	20,000	20,000	20,000	20,000	**185,000**
6858SS - Wastewater Treatment Plant - Structural Repairs 2026 On-going		AIM	-	500,000	-	500,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	**5,000,000**
6862SS - Wastewater Treatment Plant - Roof Rehab 2026 On-going		AIM	-	392,000	392,000	392,000	392,000	392,000	392,000	392,000	392,000	392,000	392,000	**3,920,000**
6900SS - Sanitary Sewer Major Rehabilitation Program 2026 On-going	✔	AIM	-	-	700,000	725,000	750,000	775,000	800,000	825,000	850,000	875,000	900,000	**7,200,000**
Total Wastewater			**17,257,508**	**11,737,814**	**4,696,169**	**19,349,353**	**15,223,116**	**19,570,700**	**14,334,727**	**18,327,868**	**7,818,125**	**7,289,500**	**6,745,008**	**142,349,888**
Water														
3006WS - Innovation Hub	✔	G	-	-	-	19,600	-	420,000	-	-	-	-	-	**439,600**
3021WS - Trout Lake Road and Northgate Square CIPP		AIM	-	2,500,000	2,500,000	-	-	-	-	-	-	-	-	**5,000,000**
3024WS - Seymour to Sage Watermain		G	-	-	-	-	-	-	-	-	370,000	-	7,250,000	**7,620,000**

		Link to General	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Water															
3073WS - Water Meter Replacement			AIM	-	-	-	-	-	-	-	-	2,500,000	2,500,000	2,500,000	**7,500,000**
3084GG - Asset Management Plan Review and Update		✓	SI	-	-	-	-	8,333	-	-	-	-	10,000	-	**18,333**
3701WS - Norman/Chapais Connection Watermain		✓	SI	-	-	-	-	-	-	-	-	105,000	-	-	**105,000**
3802WS - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall		✓	AIM	-	-	-	-	-	-	-	-	270,000	-	-	**270,000**
3810WS - Main St. - Trunk Sanitary Sewer		✓	G	127,153	-	-		-	1,740,000	-	-	-	-	-	**1,867,153**
3900WS - Cedar Heights Rd. (Larocque to 450m East of Larocque)	F	✓	SI	-	-	-	-	-	-	-	-	35,000	2,465,000	-	**2,500,000**
3905WS - Cedar Heights Rd. - Larocque BPS	F		G	650,000	-	5,000,000	-	-	-	-	-	-	-	-	**5,650,000**
3909WS - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement		✓	AIM	-	-	-	-	-	-	-	105,000	1,950,000	-	-	**2,055,000**
3912WS - Integrated Software Solution		✓	AIM	2,016,000	392,000	392,000	-	-	-	-	-	-	-	-	**2,800,000**
3919WS - Morris Street Extension			G	680,000	160,000	-	-	-	-	-	-	3,000,000	-	-	**3,840,000**
3931WS - Ellendale Second Feed	R		SI	1,534,490	5,000,000	-	-	-	-	-	-	-	-	-	**6,534,490**
3932WS - Lakeshore Dr. - Jessups Creek to Premier Road		✓	AIM	47,000	-	1,510,000	-	-	2,020,000	-	-	-	-	-	**3,577,000**
4031WS - Public Works Building Rehab			AIM	98,000	-	-	-	980,000	500,000	-	-	-	-	-	**1,578,000**
4032WS - O'Brien St. Reconstruction - Cassells to Ski Club		✓	AIM	-	-	-	-	-	-	340,000	-	-	1,500,000	-	**1,840,000**
4102WS - Ellendale Pumping Station Second Feed to Airport		✓	SI	-	-	105,000	-	1,870,000	-	-	-	-	-	-	**1,975,000**
4124WS - Francis St. Sewer Upsizing (Surrey to Greenhill)		✓	G	-	-	-	-	140,000	2,670,000	-	-	-	-	-	**2,810,000**
4125WS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R	✓	AIM	-	-	-	-	255,000	-	-	5,500,000	-	-	-	**5,755,000**
4132WS - Remediation on Airport Lands	F		SI	20,000,000	-	102,670,523	-	-	-	-	-	-	-	-	**122,670,523**
4212WS - Water Treatment Plant Major Equipment Replacement			AIM	-	-	-	-	4,704,000	-	-	-	-	-	-	**4,704,000**
4213WS - Airport Standpipe Major Equipment Replacement			AIM	-	-	-	-	294,000	-	980,000	-	-	-	-	**1,274,000**
4214WS - Ellendale Structural Repairs			AIM	-	-	-	-	294,000	-	2,910,000	-	-	-	-	**3,204,000**
4300WS - Airport Industrial Park Expansion	F	✓	G	254,800	-	-	2,625,000	2,625,000	-	-	-	-	-	-	**5,504,800**
4319WS - Jane St. Reconstruction (Timmins to Algonquin)		✓	AIM	-	-	-	-	-	-	-	-	-	155,000	3,100,000	**3,255,000**
4335GG - Administration and Overhead		✓	SI	344,049	229,030	178,061	182,513	187,076	191,753	196,546	201,460	206,497	211,659	216,950	**2,345,594**

	Link to General	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Water														
4336WS - Asset Management Transition	✓	SI	126,000	7,000	113,000	112,000	12,000	41,000	75,000	50,000	25,000	25,500	26,010	**612,510**
4344WS - O'Brien Street - Ski Club to Airport & Ski Club Signals	✓	AIM	-	-	-	40,000	-	690,000	-	-	-	-	-	**730,000**
4360WS - Duke (Cassells to Fraser)	✓	AIM	25,000	470,000	-	-	-	-	-	-	-	-	-	**495,000**
4366WS - Water Meter & Radio Upgrade		AIM	668,080	245,000	-	-	-	-	-	490,000	490,000	490,000	-	**2,383,080**
4373WS - Information Systems Water and Wastewater Infrastructure Renewal		AIM	22,500	-	35,000	82,500	17,500	-	17,500	20,000	17,500	87,500	17,500	**317,500**
4401WS - Sage Rd. Reconstruction to Collector Standard	✓	G	-	-	-	-	105,000	-	2,020,000	-	-	-	-	**2,125,000**
4522WS - McIntyre St. W Reconstruction (Foran to Murray)	✓	AIM	-	-	-	-	-	-	-	-	55,000	1,010,000	-	**1,065,000**
4529WS - Water Treatment Plant High Lift Pump Replacements		SI	-	-	-	-	-	-	-	-	-	500,000	-	**500,000**
6013WS - City Share of Development Costs 2026 On-going R	✓	G	-	160,000	164,000	169,000	174,000	180,000	185,000	191,000	196,000	196,000	196,000	**1,811,000**
6249WS - Watermain Rehab and Restoration 2026 On-going		AIM	-	801,640	801,640	826,140	828,100	828,100	828,100	828,100	828,100	828,100	828,100	**8,226,120**
6665WS - Water Plant Maintenance 2026 On-going		AIM	-	588,000	-	302,820	303,800	303,800	303,800	303,800	303,800	303,800	303,800	**3,017,420**
6666WS - Watermain Replace/Ream/Reline 2026 On-going		AIM	-	216,580	216,580	223,440	225,400	225,400	225,400	225,400	225,400	225,400	225,400	**2,234,400**
6667WS - Design Work Next Year's Projects 2026 On-going	✓	AIM	-	123,000	126,000	130,000	134,000	138,000	142,000	146,000	151,000	151,000	151,000	**1,392,000**
6670WS - Flush Watermains 2026 On-going		AIM	-	196,000	196,000	201,880	205,800	205,800	205,800	205,800	205,800	205,800	205,800	**2,034,480**
6677WS - System Technology Program 2026 On-going	✓	AIM	-	115,000	15,000	10,000	100,000	40,000	40,000	100,000	17,500	10,000	142,500	**590,000**
6744WS - Public Works Building Maintenance 2026 On-going	✓	AIM	-	24,500	24,500	25,480	25,480	25,480	25,480	25,480	25,480	25,480	25,480	**252,840**
6751WS - Equipment Replacement 2026 On-going	✓	AIM	-	14,700	14,700	14,700	15,000	15,000	15,000	15,000	15,000	15,000	15,000	**149,100**
6784WS - Infrastructure Modelling 2026 On-going	✓	AIM	-	11,000	11,000	12,000	12,000	12,000	13,000	13,000	14,000	14,000	14,000	**126,000**
6822WS - Water Reservoir Upgrades 2026 On-going		AIM	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	**1,500,000**
6900WS - Watermain Major Rehabilitation Program 2026 On-going	✓	AIM	-	-	-	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	**20,000,000**
Total Water			**26,593,072**	**11,403,450**	**114,223,004**	**7,627,073**	**16,165,489**	**12,896,333**	**11,172,626**	**11,070,040**	**13,656,077**	**13,579,239**	**17,867,540**	**256,253,943**
Total Water and Wastewater			**43,850,580**	**23,141,264**	**118,919,173**	**26,976,426**	**31,388,605**	**32,467,033**	**25,507,353**	**29,397,908**	**21,474,202**	**20,868,739**	**24,612,548**	**398,603,831**
Reserve Funding (R)														
4103SS - Wastewater Treatment Plant Expansion			(463,000)	-	-	-	-	-	-	-	-	-	-	**(463,000)**
3931WS - Ellendale Second Feed			-	(1,122,270)	-	-	-	-	-	-	-	-	-	**(1,122,270)**
4124SS - Francis St. Sewer Upsizing (Surrey to Greenhill)			-	-	-	-	-	(179,800)	-	-	-	-	-	**(179,800)**

	Link to General	Project Classification	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Reserve Funding (R)														
4125SS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude			-	-	-	-	-	-	-	(255,000)	-	-	-	**(255,000)**
4125WS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude			-	-	-	-	-	-	-	(110,000)	-	-	-	**(110,000)**
4530SS - Clarifier Mechanism Replacement			(263,000)	-	-	-	-	-	-	-	-	-	-	**(263,000)**
6013WS - City Share of Development Costs 2026 On-going			-	(160,000)	-	-	-	-	-	-	-	-	-	**(160,000)**
Total Reserve Funding (R)			**(726,000)**	**(1,282,270)**	**-**	**-**	**-**	**(179,800)**	**-**	**(365,000)**	**-**	**-**	**-**	**(2,553,070)**
Grants and Other Funding Sources (F)														
3810SS - Main St. - Trunk Sanitary Sewer			-	-	-		-	(6,785,350)	-	-	-	-	-	**(6,785,350)**
3825SS - Wastewater Treatment Plant - Intake Chamber Replacement			(3,100,000)	(5,220,508)	-	-	-	-	-	-	-	-	-	**(8,320,508)**
3900SS - Cedar Heights Rd. (Larocque to 450m East of Larocque)			-	-	-	-	-	-	-	-	(14,600)	(897,650)	-	**(912,250)**
3900WS - Cedar Heights Rd. (Larocque to 450m East of Larocque)			-	-	-	-	-	-	-	-	(25,550)	(1,799,450)	-	**(1,825,000)**
3905WS - Cedar Heights Rd. - Larocque BPS			-	-	(2,156,000)	-	-	-	-	-	-	-	-	**(2,156,000)**
4132WS - Remediation on Airport Lands			(19,400,000)	-	(99,590,407)	-	-	-	-	-	-	-	-	**(118,990,407)**
4300SS - Airport Industrial Park Expansion			-	-	-	(6,445,000)	(6,445,000)	-	-	-	-	-	-	**(12,890,000)**
4300WS - Airport Industrial Park Expansion			-	-	-	(1,745,000)	(1,745,000)	-	-	-	-	-	-	**(3,490,000)**
Ontario Community Infrastructure Fund (OCIF)			-	-	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	**(4,500,000)**
Total Grants and Other Funding Sources (F)			**(22,500,000)**	**(5,220,508)**	**(102,246,407)**	**(8,690,000)**	**(8,690,000)**	**(7,285,350)**	**(500,000)**	**(500,000)**	**(540,150)**	**(3,197,100)**	**(500,000)**	**(159,869,515)**
Net Water and Wastewater Capital Budget			**20,624,580**	**16,638,486**	**16,672,766**	**18,286,426**	**22,698,605**	**25,001,883**	**25,007,353**	**28,532,908**	**20,934,052**	**17,671,639**	**24,112,548**	**236,181,246**
Capital Funding Policy Limit														
Capital Levy In Water and Wastewater Budget				(13,638,486)	(14,375,417)	(15,176,336)	(15,896,018)	(17,220,016)	(18,399,494)	(19,827,435)	(21,711,200)	(23,399,365)	(25,346,015)	**(184,989,782)**
Debenture and Long-term Debt				(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	**(30,000,000)**
Target Policy for Net Expenditures				**(16,638,486)**	**(17,375,417)**	**(18,176,336)**	**(18,896,018)**	**(20,220,016)**	**(21,399,494)**	**(22,827,435)**	**(24,711,200)**	**(26,399,365)**	**(28,346,015)**	**(214,989,782)**
($ Available) $ Funding Needed				**-**	**(702,651)**	**110,090**	**3,802,587**	**4,781,867**	**3,607,859**	**5,705,473**	**(3,777,148)**	**(8,727,726)**	**(4,233,467)**	**566,884**

2026 Capital Budget

Project Information

Number:	3000RF	**Scenario:**	Main
Title:	Omischl Sports Complex - Synthetic Turf Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of fields at the Omischl Sports Complex when they reach the end of its respective lifecycle, as required.

Comments

The synthetic turf (carpet and infill only) has an industry lifecycle of 10 to 20 years. Each year, the condition of these fields will be reviewed and the replacement dates adjusted accordingly.

This budget is for the replacement of the artificial turf on the Football Field (Field B)

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	688,000	688,000	0
	688,000	**688,000**	**0**

LTD Amount: 0 **Total Project Cost:** 688,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2029	10 to 20 Years	Mark Thomas	Dec 31, 2029

Number:	3003GG	**Scenario:**	Main
Title:	City Hall Accessibility Upgrades	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

The comprehensive Built Environment Standard, as a single, unified regulation under the AODA, was never fully released as originally envisioned. Instead, the requirements were incorporated into the OBC rather than a standalone AODA standard. The province made the decision to streamline enforcement through municipal building officials and the permitting process. This shift effectively replaced the need for a separate Built Environment Standard for building interiors, as the OBC's barrier-free provisions cover these aspects. This project will undertake to improve accessibility in City Hall's public washrooms, including the addition of a Universal Standard Washroom.

Comments

Condition assessments on City buildings will be initiated once standards are released to identify priority projects.

Anticipated that there will be funding opportunities related to this standard which will be pursued as they present themselves. All funding opportunities will be explored during the design stage in 2027.

This project was originally in project number 4101GG - City Hall Accessibility Upgrades. Through the 2025 Unexpended Review process, the unexpended budget for this project was closed to reserves with the intention of adding back budget through the 2026 Capital Budget process.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Design
2028 Implementation of accessibility standards

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	100,000	100,000	0
2028	830,000	830,000	0
	930,000	**930,000**	**0**

LTD Amount: 0 **Total Project Cost:** 930,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2027	15 Years	David Jackowski	Dec 31, 2028

Number:	3006PK	**Scenario:**	Main
Title:	Innovation Hub	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	PARKING
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, stormwater management and the existing parking lot.

Comments

The Innovation Hub concept is supported through the Downtown Waterfront Master Plan.

Related projects include 3006RD/ST/SS/WS.

This project was originally in project number 4115RD/SS/ST/WS/PK - Innovation Hub. Through the 2025 Unexpended Review process, the unexpended budget for this project was closed to reserves with the intention of adding back budget through the 2026 Capital Budget process.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	107,800	107,800	0
2030	1,040,000	1,040,000	0
	1,147,800	**1,147,800**	**0**

LTD Amount: 0 **Total Project Cost:** 1,147,800

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2028	TBD	Adam Lacombe	Dec 31, 2030

Number:	3006RD	**Scenario:**	Main
Title:	Innovation Hub	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, stormwater management and the existing parking lot.

Comments

The Innovation Hub concept is supported through the Downtown Waterfront Master Plan.

Related projects include 3006PK/ST/SS/WS.

This project was originally in project number 4115RD/SS/ST/WS/PK - Innovation Hub. Through the 2025 Unexpended Review process, the unexpended budget for this project was closed to reserves with the intention of adding back budget through the 2026 Capital Budget process.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	39,200	39,200	0
2030	730,000	730,000	0
	769,200	**769,200**	**0**

LTD Amount: 0 **Total Project Cost:** 769,200

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2028	TBD	Adam Lacombe	Dec 31, 2030

Number:	3006SS	**Scenario:**	Main
Title:	Innovation Hub	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, stormwater management and the existing parking lot.

Comments

The Innovation Hub concept is supported through the Downtown Waterfront Master Plan.

Related projects include 3006PK/RD/ST/WS.

This project was originally in project number 4115RD/SS/ST/WS/PK - Innovation Hub. Through the 2025 Unexpended Review process, the unexpended budget for this project was closed to reserves with the intention of adding back budget through the 2026 Capital Budget process.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	9,800	9,800	0
2030	110,000	110,000	0
	119,800	**119,800**	**0**

LTD Amount: 0 **Total Project Cost:** 119,800

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2028	TBD	Adam Lacombe	Dec 31, 2030

Number:	3006ST	**Scenario:**	Main
Title:	Innovation Hub	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, stormwater management and the existing parking lot.

Comments

The Innovation Hub concept is supported through the Downtown Waterfront Master Plan.

Related projects include 3006PK/RD/SS/WS.

This project was originally in project number 4115RD/SS/ST/WS/PK - Innovation Hub. Through the 2025 Unexpended Review process, the unexpended budget for this project was closed to reserves with the intention of adding back budget through the 2026 Capital Budget process.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	19,600	19,600	0
2030	420,000	420,000	0
	439,600	**439,600**	**0**

LTD Amount: 0 **Total Project Cost:** 439,600

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2028	TBD	Adam Lacombe	Dec 31, 2030

Number:	3006WS	**Scenario:**	Main
Title:	Innovation Hub	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, stormwater management and the existing parking lot.

Comments

The Innovation Hub concept is supported through the Downtown Waterfront Master Plan.

Related projects include 3006PK/RD/ST/SS.

This project was originally in project number 4115RD/SS/ST/WS/PK - Innovation Hub. Through the 2025 Unexpended Review process, the unexpended budget for this project was closed to reserves with the intention of adding back budget through the 2026 Capital Budget process.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	19,600	19,600	0
2030	420,000	420,000	0
	439,600	**439,600**	**0**

LTD Amount: 0 **Total Project Cost:** 439,600

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2028	TBD	Adam Lacombe	Dec 31, 2030

Number:	3009RD	**Scenario:**	Main
Title:	Trout Lake Road Resurfacing (Kingsway to Giroux)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to rehabilitate the pavement surface on Trout Lake Road from Kingsway Avenue to Connaught Avenue.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

Trout Lake Road was fully reconstructed in 2009 from Highway 11/17 to Connaught Avenue which is approximately 1 km in length. The construction was completed with funding support from the MTO through its Connecting Link Program. The City performed some crack sealing in 2019 to extend the life of the asphalt. The section of road between Connaught and Giroux was resurfaced in 2015 and is now experiencing surface cracking.

Also included in the project is on-road bike lanes or a 3m wide multi-use pathway (in boulevard) or a combination of the two from Highway 11/17 to Giroux Street to connect to the existing facilities on Trout Lake Road constructed in 2022 which will finalize the active transportation needs for this roadway.

This project was originally in project number 4311RD - Trout Lake Road Resurfacing (Kingsway to Giroux). Through the 2025 Unexpended Review process, the unexpended budget for this project was closed to reserves with the intention of adding back budget through the 2026 Capital Budget process.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	185,000	185,000	0
2027	4,190,000	4,190,000	0
	4,375,000	**4,375,000**	**0**

LTD Amount: 0 **Total Project Cost:** 4,375,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3117	DESIGN FEES	185,000
	Total Expense:	**185,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	11,100
0508	MIN OF TRANSPORTATION	166,500
0699	MISC FEDERAL GRANTS	7,400
	Total Revenue:	**185,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2026	15 Years	Reid Porter	Dec 31, 2028

Number:	3011RD	**Scenario:**	Main
Title:	Roadside Guide Rails and Retaining Walls - Inspection and Upgrade	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to maintain and rehabilitate retaining wall and guide rail systems across the City.

Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

Comments

The priority of this project relates to the need to maintain or improve the City's roadside safety infrastructure. An initial inspection of the City's guide rails was completed in 2015 that identified priority repairs and enhancements. The retaining walls inspection is to be completed at a later date.

Work in 2026 will include the review of the 2015 condition assessment, identification of the highest risk guide rails, and construction of the work.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	392,000	392,000	0
	392,000	**392,000**	**0**

LTD Amount: 0 **Total Project Cost:** 392,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	392,000
	Total Expense:	**392,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	392,000
	Total Revenue:	**392,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2026	25 Years	Gerry McCrank	Dec 31, 2027

Number:	3017ST	**Scenario:**	Main
Title:	Stormwater Outfall Repair and Rehabilitation	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for corrective measures to various storm sewer outfalls to Lake Nipissing.

Engineering services will include condition inspections, contract drawings, specifications, tendering and construction.

Comments

There are a number of storm outlet structures at or nearing the end of their service life with critical deficiencies and risk of failure. The mitigation measures will include both repair works to current deficiencies and proactive works to prevent the further deterioration and failure of the highest risk outlets.

In 2015 a study was completed that included inventorying the outfalls and identifying the most critical needs. In future years, work will involve review of the 2015 condition assessment, identification of the highest risk outfalls, preliminary and detailed design, and construction of the corrective measures, which will include erosion control treatments, flushing and pipe repairs.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	49,000	49,000	0
2028	230,000	230,000	0
	279,000	**279,000**	**0**

LTD Amount: 0 **Total Project Cost:** 279,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3117	DESIGN FEES	49,000
	Total Expense:	**49,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	49,000
	Total Revenue:	**49,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2026	50 Years	Gerry McCrank	Dec 31, 2028

Number:	3021WS	**Scenario:**	Main
Title:	Trout Lake Road and Northgate Square CIPP	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project involves the engineering and construction services for the rehabilitation of the Trout Lake Road and Northgate Square watermains.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.

Comments

This project will rehabilitate portions of the existing watermain at Trout Lake Road and Northgate Square to provide resiliency in the system and minimize future emergency repairs, as well as mitigating risk to undermining existing structures and the transportation network. Cured-in-place-pipe (CIPP) relining rehabilitation method will be used for these watermains.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	2,500,000	2,500,000	0
2027	2,500,000	2,500,000	0
	5,000,000	**5,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 5,000,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	2,500,000
	Total Expense:	**2,500,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	2,500,000
	Total Revenue:	**2,500,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	50 Years	Gerry McCrank	Dec 31, 2027

Number:	3022RD	**Scenario:**	Main
Title:	Algonquin Road Safety	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Master Plans
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the design, engineering, and construction of new traffic signals at Elmwood and a new median from the highway to Norwood/ Lansdowne.

Comments

In 2025, the City retained a consultant to perform a safety audit of the Algonquin corridor from Highway 11/17 to the Lansdowne Ave. Recommendations were provided to improve the safety of pedestrians and motorists.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	415,000	415,000	0
2027	640,000	640,000	0
	1,055,000	**1,055,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,055,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3117	DESIGN FEES	55,000
3425	CONSTRUCTION CONTRACT	360,000
	Total Expense:	**415,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	115,000
5901	DEBENTURE PROCEEDS	300,000
	Total Revenue:	**415,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	25 Years	Megan Rochefort	Dec 31, 2028

Number:	3023RD	**Scenario:**	Main
Title:	Main West and Nipissing Traffic Signals	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Master Plans
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the removal of the signalized pedestrian crossing at Boart Longyear and the design, engineering, and construction of a new signalized intersection at Main Street and Nipissing Street.

Comments

In 2025 it was identified that the pedestrian crossing traffic signals were causing compliance issues with the all-way stop at Main West and Nipissing Street. The proximity of the traffic signals to the intersection provided false indications of a green light at the intersection leading to a number of vehicles not complying with the stop requirement. This project will remove the existing pedestrian signals and reinstate their function at the Main West and Nipissing intersection through installation of a full set of traffic signals.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	20,000	20,000	0
2028	340,000	340,000	0
	360,000	**360,000**	**0**

LTD Amount: 0 **Total Project Cost:** 360,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2027	25 Years	Megan Rochefort	Dec 31, 2028

Number:	3024WS	**Scenario:**	Main
Title:	Seymour to Sage Watermain	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This program involves the design, engineering, and construction services for the extension of the trunk watermains to connect Sage and Seymour trunk watermains.

Comments

The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a new trunk watermain along Sage Road, from Sage to Seymour, Seymour Street, Franklin Street, and Morris Street will provide better distribution of flows and reinforcement of the Zone 1 distribution system. A major portion of the Seymour component is included in projects 3700RD/SS/ST/WS. Also, a portion on Sage Road (Rita Road to Shallot Crescent) was previously completed internally by Public Works resources. This section from Sage to Seymour is through private lands and will require easements or land acquisition.

Related projects include 3700RD/SS/ST/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	370,000	370,000	0
2035	7,250,000	7,250,000	0
	7,620,000	**7,620,000**	**0**

LTD Amount: 0 **Total Project Cost:** 7,620,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2033	75 Years	Gerry McCrank	Dec 31, 2035

Number:	3026ST	**Scenario:**	Main
Title:	Tenth Street Oil/ Grit Separator Program	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the installation of oil/ grit separators within the Tenth Street storm outlet drainage area to replace the function of Tenth Street storm pumping stations.

Comments

The Tenth Street storm sewer outlet has experienced water quality issues related to the discharge of stormwater into Lake Nipissing. In 1993 a pumping station was constructed at the outlet to pump stormwater from smaller rain events to the sanitary sewer system. Higher pollutants are associated with the initial wash off of surface materials from roads and other surfaces. This project will replace the function of the pumping station through the strategic construction of oil/grit separators throughout the stormwater drainage area, allowing for the eventual elimination of the pumping station.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	320,000	320,000	0
2031	350,000	350,000	0
2033	390,000	390,000	0
2035	440,000	440,000	0
	1,500,000	**1,500,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,500,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2029	75 Years	Gerry McCrank	Dec 31, 2035

Number:	3029RD	**Scenario:**	Main
Title:	Lamorie Bridge Environmental Assessment	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Environmental
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services for completion of an Environmental Assessment to evaluate the alternatives for the replacement or removal of the bridge.

Comments

The Lamorie Bridge spans over the Lavase River and an ONR rail line. This bridge underwent rehabilitation in 2023 which is expected to extend its useful life by 10 to 15 years. Following the end of the bridge's useful life, an environmental assessment will be conducted to determine the alternatives for the replacement or decommission of the bridge. The environmental assessment will also look at alternate routes, such as a new extension of Riverbend Road between Birches Rd and Lakeshore Dr.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2035	700,000	700,000	0
	700,000	**700,000**	**0**

LTD Amount: 0 **Total Project Cost:** 700,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2035	TBD	Reid Porter	Dec 31, 2037

Number:	3030MR	**Scenario:**	Main
Title:	King's Landing Repairs	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance, Environmental, Equipment Replacement
Division:	Capital - Infrastructure & Operations	**Project Type:**	MARINA
Budget Year:	2026	**Active:**	Yes

Description

Targeted capital repairs to Kings Landing to extend it's useful life by an expected 5-10 years based on a 2025 condition assessment.

Comments

This project will address items identified in a condition assessment completed in 2025 to extend the useful life of King's Landing by approximately 5-10 years. Items include removal of a failed section of the landing, partial repairs to decking, curbs, barriers, lighting, blocking and cribs.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	500,000	500,000	0
	500,000	**500,000**	**0**

LTD Amount: 0 **Total Project Cost:** 500,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
1001	REGULAR SALARIES	37,500
3425	CONSTRUCTION CONTRACT	462,500
	Total Expense:	**500,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	333,381
0470	TSF FROM RESERVE FUND	66,619
5901	DEBENTURE PROCEEDS	100,000
	Total Revenue:	**500,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	David Jackowski	Dec 31, 2026

Number:	3035CD	**Scenario:**	Main
Title:	Downtown Bollards	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Community Services	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the purchase and installation of removable bollards for the Downtown area to create physical protections during large events that are being held in the City.

Comments

The City intends to proactively protect participants in large events (such as the Christmas Walk and the Bay Block Party) with the purchase and installation of removable bollards. These removeable bollards will be placed throughout the Downtown core and will be completed in 2035.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2035	100,000	100,000	0
	100,000	**100,000**	**0**

LTD Amount: 0 **Total Project Cost:** 100,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2035	TBD	Scott Franks	Dec 31, 2035

Number:	3038RF	**Scenario:**	Main
Title:	Sports Hall of Fame Recognition Area at the North Bay Community and Recreation Centre	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project will provide the funding for the design and construction of an interactive digital display honouring North Bay sports hall of fame inductees.

Comments

As per Report to Council CSBU 2025-042, under an agreement with the North Bay Sports Hall of Fame, the concept would involve a dedicated area in the new Community and Recreation Centre with a digital presentation of North Bay Sports Hall of Fame inducted members. The interactive digital display would allow visitors to explore content through touch, making it easy to search for specific individuals, sports, time-periods, pictures, videos, etc.

Following the finalization and approval of the agreement with the North Bay Sports Hall of Fame, the cost of the design, construction, and on-going hardware maintenance of the interactive digital display will be the responsibility of the City. On-going programming and creative content will be the responsibility of the North Bay Sports Hall of Fame.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	300,000	300,000	0
	300,000	**300,000**	**0**

LTD Amount: 0 **Total Project Cost:** 300,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		300,000
		Total Expense:	**300,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		300,000
		Total Revenue:	**300,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Ian Kilgour	Dec 31, 2026

Number:	3039PR	**Scenario:**	Main
Title:	Community Services Storage	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project will fund the purchase and construction of a 2,500 square foot or 5,000 square foot warehouse storage building for parks events, recreation programming, and corporate storage.

Comments

The City is currently facing a shortage of storage space. This project proposes the acquisition of a prefabricated storage facility, either 2,500 sq. ft. or 5,000 sq. ft., constructed on a cement slab to provide a secure, centralized solution for the storage needs for parks events, recreation programming, and corporate storage.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	350,000	350,000	0
	350,000	**350,000**	**0**

LTD Amount: 0 **Total Project Cost:** 350,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2030	TBD	Mark Thomas	Dec 25, 2030

Number:	3045TR	**Scenario:**	Main
Title:	Transit Bus Refurbishments	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	FLEET
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the refurbishment of three (3) conventional transit buses.

Comments

Three (3) conventional buses that are due for replacement will be refurbished to increase the transit fleet from 20 buses to 23 buses. This increase in transit fleet addresses the increased spare ratio requirements experienced by the department. One bus will be refurbished each year started in 2027 and ending in 2029.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	400,000	400,000	0
2028	400,000	400,000	0
2029	400,000	400,000	0
	1,200,000	**1,200,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,200,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2027		Drew Poeta	Dec 31, 2029

Number:	3047RD	**Scenario:**	Main
Title:	Franklin Sidewalk	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project involves the design, engineering, and construction services for the extension of the sidewalk on Franklin Street from Edna Street to Brule Street.

Comments

The sidewalk will extend the existing sidewalk on Franklin Street to increase the safety for pedestrians walking along the road. The geometry of the road at the intersection of Franklin and Ellis will need to be modified to provide sufficient room for a sidewalk on the inside of the curve in the road.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	300,000	300,000	0
	300,000	**300,000**	**0**

LTD Amount: 0 **Total Project Cost:** 300,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	300,000
	Total Expense:	**300,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	100,000
5901	DEBENTURE PROCEEDS	200,000
	Total Revenue:	**300,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	30 Years	Gerry McCrank	Dec 31, 2026

Number:	3049GD	**Scenario:**	Main
Title:	Leachate Treatment Plant Equipment Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	WASTE DISPOSAL
Budget Year:	2026	**Active:**	Yes

Description

This project is to provide replacement of equipment at the leachate treatment as it reaches end of its useful life.

Comments

The Leachate Treatment Plant is required as part of the Landfill's Environmental Compliance Approval and is essential in ensuring the protection of the environment. The Leachate Treatment Facility was constructed in 2016 and blowers, pumps and analyzers will require replacement by 2035.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2034	500,000	500,000	0
2035	500,000	500,000	0
	1,000,000	**1,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,000,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2034	TBD	Karin Pratte	Dec 31, 2035

Number:	3051RD	**Scenario:**	Main
Title:	Road Safety and Active Transportation	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services for initiation of road safety programs, safety reviews, as well as for design an construction services for implementation of road safety countermeasures.

Comments

The City completed a Road Safety Strategy in October 2024, which provided a 5-year road safety action plan (2025-2029). The strategy identified six emphasis areas (intersections, distracted driving, aggressive driving, pedestrians, cyclists, and school zones) and developed a countermeasure matrix to plan for and to implement programs and physical measures to improve road safety. In addition to integration of road safety recommendations within existing capital projects, this project will initiate road safety programs, such as a road safety database, traffic data collection, and traffic calming plans. This project will also be used to perform road safety reviews and audits, as well as construction and installation of physical road safety measures, such as signs, pavement markings, and medians.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	150,000	150,000	0
2027	160,000	160,000	0
2028	170,000	170,000	0
2029	180,000	180,000	0
2030	190,000	190,000	0
	850,000	**850,000**	**0**

LTD Amount: 0 **Total Project Cost:** 850,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	150,000
	Total Expense:	**150,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	90,000
0699	MISC FEDERAL GRANTS	60,000
	Total Revenue:	**150,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Megan Rochefort	Dec 31, 2030

Number:	3052SS	**Scenario:**	Main
Title:	Consolidated Linear Infrastructure Environmental Compliance Approval Implementation	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services to implement the City's Consolidated Linear Infrastructure Environmental Compliance Approval.

Comments

In 2022, the City received approval from the Ministry of Environment, Conservation, and Parks (MECP) for a new program for Consolidated Linear Infrastructure Environmental Compliance Approvals (CLI ECA) for stormwater management systems and sanitary sewer collection systems. The new program allows the City to approve new installations or modifications of these works and replaced the former Transfer of Review Program whereby the City would review engineering designs on behalf of the MECP, but final approval would still be required from the MECP. The new program expedites the review and approval process and is of great benefit for new development and for the City's capital program. The CLI ECAs include a number of requirements that are to be fulfilled by the City, as well as a schedule to complete the requirements. These requirements include operation and maintenance manuals, monitoring, and a wet-weather flow analysis. This project will utilize a consultant to complete the required documents and analyses.

Related projects include: 3052ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	150,000	150,000	0
	150,000	**150,000**	**0**

LTD Amount: 0 **Total Project Cost:** 150,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3199	MISC PROFESSIONAL FEES	150,000
	Total Expense:	**150,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	150,000
	Total Revenue:	**150,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Adam Lacombe	Dec 31, 2026

Number:	3052ST	**Scenario:**	Main
Title:	Consolidated Linear Infrastructure Environmental Compliance Approval Implementation	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services to implement the City's Consolidated Linear Infrastructure Environmental Compliance Approval.

Comments

In 2022, the City received approval from the Ministry of Environment, Conservation, and Parks (MECP) for a new program for Consolidated Linear Infrastructure Environmental Compliance Approvals (CLI ECA) for stormwater management systems and sanitary sewer collection systems. The new program allows the City to approve new installations or modifications of these works and replaced the former Transfer of Review Program whereby the City would review engineering designs on behalf of the MECP, but final approval would still be required from the MECP. The new program expedites the review and approval process and is of great benefit for new development and for the City's capital program. The CLI ECAs include a number of requirements that are to be fulfilled by the City, as well as a schedule to complete the requirements. These requirements include operation and maintenance manuals, monitoring, and a wet-weather flow analysis. This project will utilize a consultant to complete the required documents and analyses.

Related projects include: 3052SS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	150,000	150,000	0
	150,000	**150,000**	**0**

LTD Amount: 0 **Total Project Cost:** 150,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3199	MISC PROFESSIONAL FEES		150,000
		Total Expense:	**150,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		150,000
		Total Revenue:	**150,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Adam Lacombe	Dec 31, 2026

Number:	3053GG	**Scenario:**	Main
Title:	UPS for Data Centre	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Technology, Equipment Replacement
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides funding to replace the main Data Centre UPS (Uninterruptible Power Supply) based on its expected useful life.

Comments

The main Data Centre UPS (Uninterruptible Power Supply) is anticipated to be at the end of its useful life. This project will ensure that the UPS is replaced to ensure service continuity in the event of a power outage.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2035	200,000	200,000	0
	200,000	**200,000**	**0**

LTD Amount: 0 **Total Project Cost:** 200,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2035	10 Years	Shannon Saucier	Dec 31, 2035

Number:	3055RF	**Scenario:**	Main
Title:	Wifi at the Ball Fields	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development, Technology
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

Provide WIFI access for teams, leagues and tournaments to access for electronic score keeping and data.

Comments

The addition of WIFI at ball fields will allow the City to remain current with the assets that are being offered in other communities. It is an attraction for tournament and sport tourism.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	85,000	85,000	0
	85,000	**85,000**	**0**

LTD Amount: 0 **Total Project Cost:** 85,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	85,000
	Total Expense:	**85,000**
Revenue		
0470	TSF FROM RESERVE FUND	85,000
	Total Revenue:	**85,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Melinda Fry	Dec 31, 2026

Number:	3056GG	**Scenario:**	Main
Title:	Digital Modernization Strategy and Customer-Service Strategy Implementation	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides funding to implement recommendations identified through the Digital Modernization Strategy and the Corporate-Wide Customer Service Strategy. These strategies are being developed as part of the Organizational Review Implementation Plan approved by Council.

Comments

A comprehensive digital modernization strategy (“DMS”) and a corporate-wide customer service strategy ("CWCSS") were identified as priority projects in the City's Organizational Review Implementation Plan. The strategies will guide the City's modernization efforts to improve internal business processes and overall customer experience. The strategies will integrate to serve as a comprehensive roadmap to transform the delivery of services over the next 5 years to improve operational efficiency and effectiveness, enhance customer service, enable data-driven decision making and position the City for future innovation and continuous improvement.

Perry Group Consulting Ltd was engaged in 2025 to complete a DMS and a CWCSS for the City of North Bay. The strategies and implementation plans are expected to be finalized and presented to Council in Spring 2026. This project provides funding to implement recommendations approved by Council following the Perry Group's final report and presentation.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	500,000	500,000	0
2027	500,000	500,000	0
	1,000,000	**1,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,000,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3130	CONSULTANT FEES	500,000
	Total Expense:	**500,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	478,565
0470	TSF FROM RESERVE FUND	21,435
	Total Revenue:	**500,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Shannon Saucier	Dec 31, 2027

Number:	3057GG	**Scenario:**	Main
Title:	Strategic Plan Update	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Master Plans
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project will provide funding to develop a new strategic plan for the City of North Bay.

Comments

The City's current Strategic Plan covers the period 2017 to 2027. A new strategic plan will need to be developed to guide the future direction of the City.

The municipal strategic plan will serve as a roadmap to guide the community's long-term vision, priorities, and resource allocation. It establishes clear goals and actionable strategies to address current challenges, anticipate future needs, and ensure sustainable growth and development.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	100,000	100,000	0
	100,000	**100,000**	**0**

LTD Amount: 0 **Total Project Cost:** 100,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2027	N/A	Shannon Saucier	Dec 31, 2027

Number:	3058PR	**Scenario:**	Main
Title:	Downtown Waterfront Master Plan 2.0 Implementation	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Master Plans
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project will provide the funding for the implementation of the recommendations as identified in the upcoming Downtown Waterfront Master Plan.

Comments

This placeholder project is intended to establish dedicated funding for the implementation of recommendations arising from the upcoming Downtown Waterfront Master Plan. The Master Plan will provide a comprehensive vision for revitalizing and enhancing the downtown and waterfront area, ensuring it becomes a vibrant, accessible, and sustainable destination for residents and visitors.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	1,000,000	1,000,000	0
	1,000,000	**1,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,000,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2033	TBD	Ian Kilgour	Dec 31, 2034

Number:	3059RF	**Scenario:**	Main
Title:	Memorial Gardens - Chiller and Condenser Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability,...
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project seeks to replace two major components of the ice plant at Boart Longyear Memorial Gardens that have reached or are approaching their end of life. The new system is expected to improve system efficiency, safety and longevity for the ice plant.

Comments

The chiller at Boart Longyear Memorial Gardens has reached the end of it's service life and is required to be replace in accordance with provincial legislation. The current chiller is shell and tube. This project will upgrade the system to a modern plate and frame chiller, which will reduce the volume of ammonia onsite by up to 80%, and can be renewed for a small fraction of the cost of replacement extending expected life up to 50 years. This results in approximately half of the estimated lifecycle cost of the shell and tube system.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	750,000	750,000	0
	750,000	**750,000**	**0**

LTD Amount: 0 **Total Project Cost:** 750,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	750,000
	Total Expense:	**750,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	100,000
0470	TSF FROM RESERVE FUND	400,000
5901	DEBENTURE PROCEEDS	250,000
	Total Revenue:	**750,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	David Jackowski	Dec 31, 2027

Number:	3062RF	**Scenario:**	Main
Title:	Steve Omischl Sports Complex and Sam Jacks Recreation Complex Master Plan Implementation	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project will provide the funding for the implementation of the recommendations as identified in the upcoming Steve Omischl Sports Complex and Sam Jacks Recreation Complex Master Plan.

Comments

This placeholder project is intended to establish dedicated funding for the implementation of recommendations arising from the upcoming Steve Omischl Sports Complex and Sam Jacks Recreation Complex Master Plan. This Master Plan will provide a comprehensive vision for optimizing, modernizing, and enhancing the Steve Omischl Sports Complex and the Sam Jacks Recreation Complex to meet current and future community needs.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	1,000,000	1,000,000	0
2028	1,000,000	1,000,000	0
	2,000,000	**2,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,000,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2027	TBD	Ian Kilgour	Dec 31, 2028

Number:	3065RD	**Scenario:**	Main
Title:	Road Safety Strategy Update	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Master Plans
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services for an update to the City's Road Safety Strategy.

Comments

The City completed a Road Safety Strategy in October 2024, which provided a 5-year road safety action plan (2025-2029). The strategy identified six emphasis areas (intersections, distracted driving, aggressive driving, pedestrians, cyclists, and school zones) and developed a plan for implementing countermeasures to improve road safety. This project will review the results of the original strategy and implementation and provide an update to the strategy for a further 5-year period.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	200,000	200,000	0
	200,000	**200,000**	**0**

LTD Amount: 0 **Total Project Cost:** 200,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2031	TBD	Megan Rochefort	Dec 31, 2032

Number:	3067RD	**Scenario:**	Main
Title:	Algonquin Reconstruction - Cassells to Worthington	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project involves the design, engineering, and construction services for the reconstruction of the road and center median on Algonquin Avenue from Worthington Street to Cassells Street.

Comments

The area of Algonquin between Worthington Street and McIntyre Street West was reconstructed in 2010 to include landscaped features, including an interlocking brick road and sidewalks, a center median with trees and raised planters, and decorative lighting.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	100,000	100,000	0
2034	3,000,000	3,000,000	0
	3,100,000	**3,100,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,100,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2028	25 Years	Adam Lacombe	Dec 31, 2035

Number:	3068CD	**Scenario:**	Main
Title:	24/7 Low Barrier Shelter/ Connections Centre	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General) Capital -	**Strategic Plans:**	Master Plans
Division:	Community Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides the funding for a 24/7 low barrier shelter/ connections centre with wrap around healthcare and social services.

Comments

The project is contingent upon entering into a long-term operating agreement with a third party service provider.
This project will be fully funded with reserve 99601R - Casino Revenue.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	3,000,000	3,000,000	0
	3,000,000	**3,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,000,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	3,000,000
	Total Expense:	**3,000,000**
Revenue		
0470	TSF FROM RESERVE FUND	3,000,000
	Total Revenue:	**3,000,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 3, 2026	TBD	Ian Kilgour	Dec 31, 2027

Number:	3073WS	**Scenario:**	Main
Title:	Water Meter Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability,...
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project will provide for the replacement of the aging water meters attached to the water network in the City.

Comments

The water meters in the City were installed in 2013. These meters have a useful life of 20 years and are coming due for replacement. This project will replace all of the residential, institutional, commercial, and industrial water meters in the City over a phased-in period of three years.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	2,500,000	2,500,000	0
2034	2,500,000	2,500,000	0
2035	2,500,000	2,500,000	0
	7,500,000	**7,500,000**	**0**

LTD Amount: 0 **Total Project Cost:** 7,500,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2033	15 Years	Dan Robinson	Dec 31, 2035

Number:	3074RD	**Scenario:**	Main
Title:	Public Works Fuel Dispensing System Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of the Public Works fuel dispensing system.

Comments

The Public Works fuel dispensing system will be coming to end of life around 2035. The replacement includes the tanks, pumps, monitoring system, and software integration for Fleet management.

Funding for this project will be primarily through the reserve fund 99553R - Fuel Dispensing Reserve.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2035	800,000	800,000	0
	800,000	**800,000**	**0**

LTD Amount: 0 **Total Project Cost:** 800,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 22, 2035	20 Years	John Ouellette	Dec 31, 2035

Number:	3075PR	**Scenario:**	Main
Title:	Parks Fuel Dispensing System	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides the funding for the replacement and the upgrade of the Parks fuel dispensing system.

Comments

The existing Parks fuel dispensing system is outdated and does not meet current safety and environmental code requirements, creating compliance and operational challenges. This project will replace and upgrade the system to ensure regulatory compliance while improving efficiency by enabling on-site fueling for all Parks fleet vehicles and equipment, significantly reducing travel time and costs associated with refueling at external locations. In addition to supporting day-to-day operations, the upgraded system will be designed to serve as an emergency backup fueling source for Public Works and Emergency Services, strengthening the City's resilience and continuity during critical events.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	100,000	100,000	0
	100,000	**100,000**	**0**

LTD Amount: 0 **Total Project Cost:** 100,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	100,000
	Total Expense:	**100,000**
Revenue		
0470	TSF FROM RESERVE FUND	100,000
	Total Revenue:	**100,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	20 Years	Mark Thomas	Dec 31, 2026

Number:	3076GG	**Scenario:**	Main
Title:	Folder and Inserter Machine	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides funding for the purchase of a mail folder and inserter machine.

Comments

This project includes the purchase of a mail folder and inserter machine to replace the existing equipment which will have reached the end of its useful life.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	20,000	20,000	0
	20,000	**20,000**	**0**

LTD Amount: 0 **Total Project Cost:** 20,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2031	7 Years	Dan Robinson	Dec 31, 2031

Number:	3077FL	**Scenario:**	Main
Title:	Conventional Bus Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - General Government	**Project Type:**	FLEET
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of five (5) conventional transit buses with five (5) new hybrid buses.

Comments

Five (5) conventional transit buses have reached the end of their useful life and are due for replacement. The replacement of these 5 buses was approved under ICIP project ICIP-NTB-20. This ICIP project included the replacement of 8 conventional buses with 8 conventional hybrid buses. The purchase of the first 3 buses was done through 8025FL - Vehicle and Equipment Life Cycle 2025; however, this project was created for better tracking and reporting of the next 5 bus purchases.

The City continues to participate in the Metrolinx joint procurement of all transit and specialized buses as per resolution 2020-80. The purchase of these 5 buses, including additional commissioning costs, Metrolinx participation fee, and potential tariff implications, was approved through Report to Council CORP 2025-105. Through this Report to Council, it was noted that 2 of the 5 buses were earmarked for replacement in 2025 and the remaining 3 buses represent a pre-committed against the 2026 Capital Budget.

This project is primarily funded through ICIP with remaining funding through reserve 99586R - Fleet Life Cycle Reserve.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	4,441,950	4,441,950	0
	4,441,950	**4,441,950**	**0**

LTD Amount: 2,989,419 **Total Project Cost:** 7,431,369

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5025	VEHICLES	4,441,950
	Total Expense:	**4,441,950**
Revenue		
0470	TSF FROM RESERVE FUND	1,016,209
0512	PROVINCIAL GAS TAX	1,000,000
0543	INVESTING IN CANADA (ICIP) - PROVINCIAL	1,102,550
0643	INVESTING IN CANADA (ICIP) - FEDERAL	1,323,191
	Total Revenue:	**4,441,950**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	10 Years	John Ouellette	Dec 31, 2027

Number:	3081FL	**Scenario:**	Main
Title:	Specialized Bus Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - General Government	**Project Type:**	FLEET
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of six (6) specialized buses with six (6) new hybrid or gas units.

Comments

Six (6) specialized transit buses have reached the end of their useful life and are due for replacement. The replacement of these 6 buses was approved under ICIP project ICIP-NTB-19. This ICIP project included the replacement of 8 specialized buses with 8 specialized hybrid or gas buses. The purchase of one of these buses was done through 8024FL - Vehicle and Equipment Life Cycle 2024 and the second bus has been ordered through 8025FL - Vehicle and Equipment Life Cycle 2025; however, this project was created for better tracking and reporting of the next 6 bus purchases.

The City continues to participate in the Metrolinx joint procurement of all transit and specialized buses as per resolution 2020-80. The remaining (6) specialized buses are planned for future years in 2028 to 2031. Depending on future availability of suitable hybrid units a scope change may be required to maintain funding through ICIP.

This project is primarily funded through ICIP with remaining funding through reserve 99586R - Fleet Life Cycle Reserve.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	765,768	765,768	0
2029	804,056	804,056	0
2030	422,130	422,130	0
2031	536,265	536,265	0
	2,528,219	**2,528,219**	**0**

LTD Amount: 0 **Total Project Cost:** 2,528,219

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2028	10 Years	John Ouellette	Dec 31, 2031

Number:	3084GG	**Scenario:**	Main
Title:	Asset Management Plan Review and Update	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Master Plans
Division:	Capital - General Government	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides the funding required to review and update the Asset Management Plan every 5 years.

Comments

To comply with Ontario Regulation 588/17 under the Infrastructure for Jobs and Prosperity Act, the City must review and update the Asset Management Plan every five years. The update will ensure accurate asset data, lifecycle strategies, and risk assessments, while aligning with current legislation and best practices. This work supports informed decision-making, financial sustainability, and regulatory compliance. The project will involve the engagement of qualified consultants to provide support through the review and update of the plan.

This project will be funded from the General and Water and Wastewater capital budgets.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	25,000	25,000	0
2034	30,000	30,000	0
	55,000	**55,000**	**0**

LTD Amount: 0 **Total Project Cost:** 55,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2029	N/A	Laura Boissonneault	Dec 31, 2035

Number:	3085GG	**Scenario:**	Main
Title:	Policy and By-Law Review and Update	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Master Plans
Division:	Capital - General Government	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides the funding to review and update several financial policies and By-laws.

Comments

The City is committed to reviewing and updating several financial policies and By-Laws; for example, the Long-Term Capital Funding Policy, Reserve Policy, Investment Policy, and the User Rate By-Law, in order to ensure these policies and By-Laws reflect best practices, financial transparency, lifecycle forecasting, and regulatory obligations. As these policies are interrelated and must remain aligned and cohesive, the City plans to engage qualified consultants to provide expertise and ensure consistency across all updates.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	150,000	150,000	0
	150,000	**150,000**	**0**

LTD Amount: 0 **Total Project Cost:** 150,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3130	CONSULTANT FEES	150,000
	Total Expense:	**150,000**
Revenue		
0470	TSF FROM RESERVE FUND	150,000
	Total Revenue:	**150,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Shannon Saucier	Dec 31, 2026

Number:	3086WS	**Scenario:**	Main
Title:	Water Financial Plan Review and Update	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Master Plans
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides the funding for the review and update of the City's Water Financial Plan.

Comments

To comply with Ontario Regulation 453/07 under the Safe Drinking Water Act, this project will update the City's Water Financial Plan in support of municipal drinking water licence renewal (required every five years), including updated forecasts for operations, capital, cash flow, reserves, and lead service replacement. The project will involve the engagement of qualified consultants to provide support through the review and update of the plan.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	25,000	25,000	0
2034	30,000	30,000	0
	55,000	**55,000**	**0**

LTD Amount: 0 **Total Project Cost:** 55,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2029	N/A	Laura Boissonneault	Dec 31, 2035

Number:	3302ST	**Scenario:**	Main
Title:	Trunk Sewer Rehab - Pinewood Fingers Creek	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project provides for engineering and construction services for major culvert improvements at various locations along the Pinewood Fingers Creek. Culvert upgrades anticipated includes the CP Rail Crossing, removal of the historical CN Rail Crossing, upsizing the culvert from Jane Street to Copeland Street, channelization downstream of Tackaberry Drive, upsizing the culvert crossing Tackaberry Drive, and upsizing the culvert crossing the Ministry of Transportation Highway 17 corridor.

Engineering services will include condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The Pinewood Fingers Creek has various culvert constraints that constrict the creek flow and add to flooding hazards. Flood flows at the culverts represent a significant risk to wash out type collapse of the culverts and roads.

Flood flows through the yards between Jane Street and Copeland Street and backwater flooding to McNamara Street are the primary residential property flooding concerns. These hazards are expected with larger storms which occur infrequently (every 25 to 100 years) and as such are not considered an on-going nuisance hazard but rather a larger scale community protection concern which will need to be addressed.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	260,000	260,000	0
	260,000	**260,000**	**0**

LTD Amount: 0 **Total Project Cost:** 260,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2033

Number:	3405PK	**Scenario:**	Main
Title:	Parking Property Acquisition Program	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	PARKING
Budget Year:	2026	**Active:**	Yes

Description

The project is to provide funds for the purchase of lands for future parking uses.

Comments

Downtown development potential is limited if steps are not taken to provide additional parking space. The 2012 Parking Study identifies preferred properties to be acquired. The funding budgeted in 2027 and 2031 is for the purchase of lands identified. The construction cost of parking lots or facilities on these lands, if acquired, will be requested in future capital budgets or has been budgeted in Capital Project 4201PK, depending on properties purchased.

Project is funded by the Property Development Reserve (99535R) which was established to fund the purchase of property and the development of the City.

Related project 4201PK.

Scenario Description

Scenario Comments

The Following details support the Capital Forecast for 2027 to 2035:
2027 Purchase of land
2031 Purchase of land

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	300,000	300,000	0
2031	294,000	294,000	0
	594,000	**594,000**	**0**

LTD Amount: 600,000 **Total Project Cost:** 1,194,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2021	N/A	David Jackowski	Dec 31, 2031

Number:	3508PR	**Scenario:**	Main
Title:	Parks and Playgrounds - New Neighbourhood Parks	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the development of new parks within the City. The development of the new parks is supported by the recommendations in the City's Parks Master Plan and Official Plan.

Comments

Council has approved an updated Parks Master Plan on November 16, 2021 as per Community Services Committee Report 2021-16.

Based on the approved 2021 Parks Master Plan and the City's Official Plan, areas for the development of new neighbourhood parks will be assessed to determine priorities. The forecast is reviewed annually to determine if any new parks are required as a result of development.

This project has been identified to be funded partially from the Parklands Reserve Fund (99501R) established by the Planning Act to fund the acquisition of lands to be used for park or other public recreational purposes, including the erecting or repairing of buildings or other structures.

2026 budget will provide for park development of Trillium Woods, including fill, topsoil, grass and fencing and access upgrades to Four Mile Lake Memorial Park.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2028 Playground installation, landscaping and furnishings
2031 Park development, Sugar Bush, Geotech, ESA, Site Development
2035 Parks to be determined

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	190,000	190,000	0
2028	196,000	196,000	0
2031	206,000	206,000	0
2035	225,400	225,400	0
	817,400	**817,400**	**0**

LTD Amount: 10,000 **Total Project Cost:** 827,400

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	190,000
	Total Expense:	**190,000**
Revenue		
0470	TSF FROM RESERVE FUND	190,000
	Total Revenue:	**190,000**

Related Projects

Year Identified	Start Date	Useful Life
2011	Jan 1, 2026	TBD

Operating Impacts

Manager	Completion Date
Mark Thomas	Dec 31, 2035

Number:	3509PZ	**Scenario:**	Main
Title:	Official Plan 5 Year Review and Study Update	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Master Plans
Division:	Capital - Community Services	**Project Type:**	PLANNING & ZONING
Budget Year:	2026	**Active:**	Yes

Description

The project provides for the completion of various studies including the Population, Household and Employment Forecast and Parks Master Plan leading to the 5-year review of the City's Official Plan. Planning Act legislation makes the 5 year review of the Official Plan mandatory.

Comments

The City's Official Plan requires a review every 5 years. In order to complete the review, a number of background studies have been completed. This project will enable the update to the City's Parks Master Plan (2021) and the Population, Household and Employment Forecast (2019). These studies are in addition to the Parks and Active Transportation Plan Update (2019).

The Official Plan review has been on pause over the past few years as a result of COVID (Province requested) and the number of Planning Act changes over the past few years.

The budget in 2030 is for the completion of the next iteration of the 5-year plan.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	245,169	245,169	0
	245,169	**245,169**	**0**

LTD Amount: 264,215 **Total Project Cost:** 509,384

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2017	TBD	Beverley Hillier	Dec 31, 2030

Number:	3518PR	**Scenario:**	Main
Title:	King's Landing Commercialization of Waterfront	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

The program provides for the development of infrastructure at the Waterfront to support commercial investment.

Comments

In July 2019, Council approved the Preferred Alternative for the phased replacement of the King's Landing Wharf with a naturalized spit and expansion of the pier on the south side of the marina as recommended by the Schedule C, class environmental assessment (EA) as shown on Appendix 'A' attached to Report to Council EESW 2019-13. Council also directed Staff to complete the Schedule C, Class EA Report and table it for the 30 day review period.

The preferred alternative includes 4 phases:
Phase 1: Major Rehabilitation of Existing King's Landing
Phase 2: Construct New South Pier / Commercial Area
Phase 3: Construct Rock Fill Wavebreak
Phase 4: Landscape / Naturalize Wavebreak

In June 2020 MECP notified the City that they had no further input or objections to the Project. Therefore, the Schedule C, Class EA is complete.

Final design and issuance of a tender for construction of the preferred alternative will be initiated depending on the availability of the necessary funding and direction of Council.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	4,998,000	4,998,000	0
2031	4,998,000	4,998,000	0
2032	4,998,000	4,998,000	0
	14,994,000	**14,994,000**	**0**

LTD Amount: 816,181 **Total Project Cost:** 15,810,181

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2015	TBD	Gerry McCrank	Dec 31, 2033

Number:	3701RD	**Scenario:**	Main
Title:	Norman/Chapais Connection Watermain	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the connection of Norman Avenue to Chapais Street. Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Included in these works are extensions to the trunk watermains that are critical to providing redundancy protection for the City's water network. These works will also tie in with future works related to the proposed North Bay Expressway.

Comments

The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that it is desirable to connect the Connaught/Norman area to the Chapais/McKeown area. This transportation link would connect the O'Brien Street and Trout Lake Road arterial.

In addition, the study identified that future development would require watermain distribution improvements, including a new 600 mm watermain system along Norman Avenue, Chapais Street and Lansdowne Avenue.

Related projects include 3701ST/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	100,000	100,000	0
	100,000	**100,000**	**0**

LTD Amount: 0 **Total Project Cost:** 100,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	25 Years	Adam Lacombe	Dec 31, 2036

Number:	3701ST	**Scenario:**	Main
Title:	Norman/Chapais Connection Watermain	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the connection of Norman Avenue to Chapais Street. Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Included in these works are extensions to the trunk watermains that are critical to providing redundancy protection for the City's water network. These works will also tie in with future works related to the proposed North Bay Expressway.

Comments

The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that it is desirable to connect the Connaught/Norman area to the Chapais/McKeown area. This transportation link would connect the O'Brien Street and Trout Lake Road arterial.

In addition, the study identified that future development would require watermain distribution improvements, including a new 600 mm watermain system along Norman Avenue, Chapais Street and Lansdowne Avenue.

Related projects include 3701RD/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	50,000	50,000	0
	50,000	**50,000**	**0**

LTD Amount: 0 **Total Project Cost:** 50,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3701WS	**Scenario:**	Main
Title:	Norman/Chapais Connection Watermain	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the connection of Norman Avenue to Chapais Street. Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Included in these works are extensions to the trunk watermains that are critical to providing redundancy protection for the City's water network. These works will also tie in with future works related to the proposed North Bay Expressway.

Comments

The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that it is desirable to connect the Connaught/Norman area to the Chapais/McKeown area. This transportation link would connect the O'Brien Street and Trout Lake Road arterial.

In addition, the study identified that future development would require watermain distribution improvements including, a new 600 mm watermain system along Norman Avenue, Chapais Street, and Lansdowne Avenue.

Related projects include 3701RD/ST.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	105,000	105,000	0
	105,000	**105,000**	**0**

LTD Amount: 0 **Total Project Cost:** 105,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3702PR	**Scenario:**	Main
Title:	Waterfront Building Rehab and Development	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development, Maintenance
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

The program provides for the rehabilitation and/or development of Waterfront (Park) tourist related commercial attractions and/or related facilities (washrooms etc.).

Comments

The City completed a Waterfront Tourism Attraction Feasibility Study (2014) and a Downtown Waterfront Land Use Master Plan (2017), both identifying the need for commercial attractions and related facilities at the Waterfront and Downtown. The King's Landing Redevelopment EA (2019) further outlined the preferred redevelopment option for King's Landing.

The funding projected for 2030/2031 will support the modernization and functional improvements of the City-owned waterfront and marina facilities, aligning with the commercialization vision and King's Landing redevelopment outlined in these studies.

If commercialization does not move forward in a timely manner, the budgeted funds will be required to rehabilitate and modernize the current facilities to meet current needs and functional standards. Planning and design are set for 2030, with construction to follow in 2031.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2030 Planning and design
2031 Construction

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	196,000	196,000	0
2031	1,764,000	1,764,000	0
	1,960,000	**1,960,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,960,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2030	TBD	David Jackowski	Dec 31, 2031

Number:	3715RD	**Scenario:**	Main
Title:	Pinewood Park & Lakeshore Drive Intersection Reconstruction	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to reconstruct the intersection of Pinewood Park and Lakeshore Drive. Engineering services include an environmental assessment, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.

Road works include the road base aggregates, asphalt, curb, gutter, and grass boulevard.

Comments

With the water and sanitary servicing works complete along Pinewood Park, future growth along the corridor will change the traffic patterns and volumes. This intersection was included in the municipal class environmental assessment (EA) for Lakeshore Drive and Pinewood Park Drive that was concluded in 2023. The EA concluded that the current intersection configuration will not support the future change in traffic and will need to be reconstructed to a new configuration. The preferred alternative for the intersection is a roundabout.

Related project includes 4005RD.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	4,250,000	4,250,000	0
	4,250,000	**4,250,000**	**0**

LTD Amount: 750,000 **Total Project Cost:** 5,000,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	4,250,000
	Total Expense:	**4,250,000**
Revenue		
0284	DEVELOPMENT CHARGES	339,000
0461	TSF FRM REV FUND-PAYGO	111,000
0508	MIN OF TRANSPORTATION	2,000,000
0539	ONT COMMUNITY INFR OCIF	1,500,000
0750	DEVELOPERS CONTRIBUTION	300,000
	Total Revenue:	**4,250,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2017	Jan 1, 2020	25 Years	Reid Porter	Dec 31, 2027

Number:	3802RD	**Scenario:**	Main
Title:	Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing 100 mm distribution watermain, adding a new 400 mm transmission watermain, and adding a new 500 mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset.

In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.

The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.

The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.

Related projects include Phase 1- 4125RD/ST/SS/WS, Phase 2- 3802ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	445,000	445,000	0
	445,000	**445,000**	**0**

LTD Amount: 0 **Total Project Cost:** 445,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	25 Years	Adam Lacombe	Dec 31, 2036

Number:	3802SS	**Scenario:**	Main
Title:	Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing 100 mm distribution watermain, adding a new 400 mm transmission watermain, and adding a new 500 mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset.

In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.

The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.

The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.

Related projects include Phase 1- 4125RD/ST/SS/WS, Phase 2- 3802RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	260,000	260,000	0
	260,000	**260,000**	**0**

LTD Amount: 0 **Total Project Cost:** 260,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3802ST	**Scenario:**	Main
Title:	Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing 100 mm distribution watermain, adding a new 400 mm transmission watermain, and adding a new 500 mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset.

In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.

The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.

The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.

Related projects include Phase 1- 4125RD/ST/SS/WS, Phase 2- 3802RD/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	115,000	115,000	0
	115,000	**115,000**	**0**

LTD Amount: 0 **Total Project Cost:** 115,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3802WS	**Scenario:**	Main
Title:	Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing 100 mm distribution watermain, adding a new 400 mm transmission watermain, and adding a new 500 mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset.

In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.

The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.

The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.

Related projects include Phase 1- 4125RD/ST/SS/WS, Phase 2- 3802RD/ST/SS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	270,000	270,000	0
	270,000	**270,000**	**0**

LTD Amount: 0 **Total Project Cost:** 270,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3810RD	**Scenario:**	Main
Title:	Main St. - Trunk Sanitary Sewer	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The 2008 Infrastructure Background Study prepared in support of the Official Plan update identified that the existing trunk sewer will be undersized to support future development including the Cedar Heights area, Canadore College and Nipissing University expansion and Main West commercial development.

A contract for engineering services was awarded to an engineering consultant in 2009 and included preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. This work was done through project 6773RD/SS/ST/WS - Design Work Next Year's Projects 2024 On-going.

Upgrading the road to a proper collector standard will be evaluated, including upgrading to curb and gutter and storm sewer system. The condition of the watermain will also be evaluated for repair/ rehabilitation/ reconstruction needs.

Related projects include 3810ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	1,620,000	1,620,000	0
	1,620,000	**1,620,000**	**0**

LTD Amount: 128,143 **Total Project Cost:** 1,748,143

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2025	25 Years	Gerry McCrank	Dec 31, 2031

Number:	3810SS	**Scenario:**	Main
Title:	Main St. - Trunk Sanitary Sewer	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The 2008 Infrastructure Background Study prepared in support of the Official Plan update identified that the existing trunk sewer will be undersized to support future development including the Cedar Heights area, Canadore College and Nipissing University expansion and Main West commercial development.

A contract for engineering services was awarded to an engineering consultant in 2009 and included preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. This work was done through project 6773RD/SS/ST/WS - Design Work Next Year's Projects 2024 On-going.

Upgrading the road to a proper collector standard will be evaluated, including upgrading to curb and gutter and storm sewer system. The condition of the watermain will also be evaluated for repair/ rehabilitation/ reconstruction needs.

Related projects include 3810RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	9,295,000	9,295,000	0
	9,295,000	**9,295,000**	**0**

LTD Amount: 210,278 **Total Project Cost:** 9,505,278

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2025	75 Years	Gerry McCrank	Dec 31, 2031

Number:	3810ST	**Scenario:**	Main
Title:	Main St. - Trunk Sanitary Sewer	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The 2008 Infrastructure Background Study prepared in support of the Official Plan update identified that the existing trunk sewer will be undersized to support future development including the Cedar Heights area, Canadore College and Nipissing University expansion and Main West commercial development.

A contract for engineering services was awarded to an engineering consultant in 2009 and included preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. This work was done through project 6773RD/SS/ST/WS - Design Work Next Year's Projects 2024 On-going.

Upgrading the road to a proper collector standard will be evaluated, including upgrading to curb and gutter and storm sewer system. The condition of the watermain will also be evaluated for repair/ rehabilitation/ reconstruction needs.

Related projects include 3810RD/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	630,000	630,000	0
	630,000	**630,000**	**0**

LTD Amount: 59,000 **Total Project Cost:** 689,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2025	75 Years	Gerry McCrank	Dec 31, 2031

Number:	3810WS	**Scenario:**	Main
Title:	Main St. - Trunk Sanitary Sewer	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The 2008 Infrastructure Background Study prepared in support of the Official Plan update identified that the existing trunk sewer will be undersized to support future development including the Cedar Heights area, Canadore College and Nipissing University expansion and Main West commercial development.

A contract for engineering services was awarded to an engineering consultant in 2009 and included preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. This work was done through project 6773RD/SS/ST/WS - Design Work Next Year's Projects 2024 On-going.

Upgrading the road to a proper collector standard will be evaluated, including upgrading to curb and gutter and storm sewer system. The condition of the watermain will also be evaluated for repair/ rehabilitation/ reconstruction needs.

Related projects include 3810RD/ST/SS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	1,740,000	1,740,000	0
	1,740,000	**1,740,000**	**0**

LTD Amount: 127,153 **Total Project Cost:** 1,867,153

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2025	75 Years	Adam Lacombe	Dec 31, 2031

Number:	3812RD	**Scenario:**	Main
Title:	Lakeshore Dr. (ONR Overpass)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the necessary remedial works to the structure to repair various components of the Lakeshore Drive Overpass (over ONR and CP Rail).

Comments

The Lakeshore Drive Overpass is the City's largest bridge structure. Major rehabilitation and reconstruction works were carried out in 2016/2017 including the abutments, abutment seats, piers, pier caps, etc., as well as replacement of the bridge deck including asphalt, sidewalks, curb and gutter, barrier wall and streetlights.

Additional rehabilitation works have been identified for the future.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2032 Perform a bridge inspection and assessment
2033 Repairs and rehab based on the assessment performed in 2032

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	35,000	35,000	0
2033	320,000	320,000	0
	355,000	**355,000**	**0**

LTD Amount: 0 **Total Project Cost:** 355,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2032	25 Years	Adam Lacombe	Dec 31, 2034

Number:	3813RD	**Scenario:**	Main
Title:	Trout Lake Rd. (ONR Overpass)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the necessary remedial works to repair the Trout Lake Road Overpass over the ONR tracks.

Comments

The Trout Lake Road Overpass is the City's second largest bridge structure. Significant rehabilitation works were carried out in 2017 including rehabilitation to the wearing surface, sidewalk, curb, median and barrier walls.

Additional rehabilitation works have been identified for the future.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2032 Perform a bridge inspection and assessment
2033 Repairs and rehab based on the assessment performed in 2032

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	35,000	35,000	0
2033	320,000	320,000	0
	355,000	**355,000**	**0**

LTD Amount: 0 **Total Project Cost:** 355,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2032	25 Years	Adam Lacombe	Dec 31, 2034

Number:	3818RD	**Scenario:**	Main
Title:	Premier Pumping Station Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the replacement of the Premier lift station as well as all the equipment within.

Comments

The station is at the end of its useful life and requires full replacement. A municipal class environmental assessment was commenced in 2021 and completed in-house using Engineering staff. The environmental assessment was concluded in 2024 and evaluated various alternatives, including various sites for the new lift station. As part of the project, the road pavement structure will also be reconstructed.

A contract for engineering services was awarded in the fall of 2025 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Related projects include 3818SS and 3932RD/SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	1,000,000	1,000,000	0
	1,000,000	**1,000,000**	**0**

LTD Amount: 650,000 **Total Project Cost:** 1,650,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	1,000,000
	Total Expense:	**1,000,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	81,497
0539	ONT COMMUNITY INFR OCIF	618,503
5901	DEBENTURE PROCEEDS	300,000
	Total Revenue:	**1,000,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2025	25 Years	Gerry McCrank	Dec 31, 2027

Number:	3818SS	**Scenario:**	Main
Title:	Premier Pumping Station Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The program will allow for the replacement of the Premier lift station as well as all the equipment within.

Comments

The station is at the end of its useful life and requires full replacement. A municipal class environmental assessment was commenced in 2021 and completed in-house using Engineering staff. The environmental assessment was concluded in 2024 and evaluated various alternatives, including various sites for the new lift station. As part of the project, the road pavement structure will also be reconstructed.

A contract for engineering services was awarded in the fall of 2025 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Related projects include 3818RD and 3932RD/SS/ST/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	2,000,000	2,000,000	0
	2,000,000	**2,000,000**	**0**

LTD Amount: 2,850,000 **Total Project Cost:** 4,850,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		2,000,000
		Total Expense:	**2,000,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		500,000
5901	DEBENTURE PROCEEDS		1,500,000
		Total Revenue:	**2,000,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2025	50	Gerry McCrank	Dec 31, 2027

Number:	3823FD	**Scenario:**	Main
Title:	Fire Master Plan	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Master Plans
Division:	Capital - Community Services	**Project Type:**	FIRE DEPARTMENT
Budget Year:	2026	**Active:**	Yes

Description

The purpose of this project is to identify the fire protection needs of the community in the short and long term and to balance these needs against the municipal goals and objectives.

Comments

Master Plans are comprehensive long-range municipal planning documents that guide how a community's future growth and development will occur through investment over time. Master Plans often begin with an assessment of current conditions, and consider strategies for gradual improvement. The Fire Master Plan will help to ensure our delivery of fire protection and related services keeps pace with development, technology, and continued growth in North Bay.

Scenario Description

Scenario Comments

Timeline will be reviewed annually based on changing demographics, department pressures and services review.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	88,200	88,200	0
	88,200	**88,200**	**0**

LTD Amount: 0 **Total Project Cost:** 88,200

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2029	TBD	Jason Whiteley	Dec 31, 2029

Number:	3825SS	**Scenario:**	Main
Title:	Wastewater Treatment Plant - Intake Chamber Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of the intake chamber at the Wastewater Treatment Plant as well as the replacement of aging collection system infrastructure.

Comments

This project at the North Bay Wastewater Treatment Plant involves decommissioning the existing 65 year old intake chamber and redesigning and installing a new intake chamber and overflow weir to mitigate the risk of flooding of the Wastewater Plant and collection system at Lake Nipissing's 100-year flood elevation. This improvement would rehabilitate aging critical wastewater infrastructure, significantly reduce the risk of negative outcomes for the community, protect and maintain existing housing and increase resiliency to climate change.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	5,220,508	5,220,508	0
	5,220,508	**5,220,508**	**0**

LTD Amount: 11,679,492 **Total Project Cost:** 16,900,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	5,220,508
	Total Expense:	**5,220,508**
Revenue		
0599	MISC. PROVINCIAL GRANTS	5,220,508
	Total Revenue:	**5,220,508**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2022	80 Years	Karin Pratte	Dec 31, 2027

Number:	3830GD	**Scenario:**	Main
Title:	Merrick Landfill Gas (LFG) Collection Infrastructure	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Environmental
Division:	Capital - Infrastructure & Operations	**Project Type:**	WASTE DISPOSAL
Budget Year:	2026	**Active:**	Yes

Description

The program involves the construction of a landfill gas collection system in each of the landfill cells as the landfill expands. The collection system includes piping, valves, controls, and wells.

Comments

Collection of landfill gases is necessary to remain compliant with Merrick Landfill's Certificate of Approval and to efficiently supply landfill gas to Merrick's Gas Utilization System. Expansion is related to the timing of the filling of the working Cell and Landfill Leachate Management Cell expansion, which is done, approximately, every 4-5 years. Funding from Merrick Landfill Reserve (99515R) will be utilized.

Related project includes 4203GD.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	637,000	637,000	0
2030	147,000	147,000	0
2031	637,000	637,000	0
	1,421,000	**1,421,000**	**0**

LTD Amount: 685,824 **Total Project Cost:** 2,106,824

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2021	20 Years	Karin Pratte	Dec 31, 2031

Number:	3900RD	**Scenario:**	Main
Title:	Cedar Heights Rd. (Larocque to 450m East of Larocque)	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the first phase of the looping of a new trunk watermain from Water Zone 2B (Cedar Heights) to Water Zone 3 (Ellendale) as a second feed to both water zones, as well as servicing for future development in the Cedar Heights area.

The project will also include reconstruction of Cedar Heights Road as well as installation of a new sanitary sewer.

This will be the first phase of the project and will extend from the College Drive/ Larocque Road intersection easterly approximately 450m. The services will extend from the existing services at the College Drive/ Larocque Road intersection.

Comments

The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain to loop Zone 2B and Zone 3 along Cedar Heights Road and Golf Club Road will provide a second feed to both areas and provide a key reinforcement of these systems.

Related projects include 3900SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	15,000	15,000	0
2034	940,000	940,000	0
	955,000	**955,000**	**0**

LTD Amount: 0 **Total Project Cost:** 955,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	25 Years	Gerry McCrank	Dec 31, 2035

Number:	3900SS	**Scenario:**	Main
Title:	Cedar Heights Rd. (Larocque to 450m East of Larocque)	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the first phase of the looping of a new trunk watermain from Water Zone 2B (Cedar Heights) to Water Zone 3 (Ellendale) as a second feed to both water zones, as well as servicing for future development in the Cedar Heights area.

The project will also include reconstruction of Cedar Heights Road as well as installation of a new sanitary sewer.

This will be the first phase of the project and will extend from the College Drive/ Larocque Road intersection easterly approximately 450m. The services will extend from the existing services at the College Drive/ Larocque Road intersection.

Comments

The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain to loop Zone 2B and Zone 3 along Cedar Heights Road and Golf Club Road will provide a second feed to both areas and provide a key reinforcement of these systems.

Related projects include 3900RD/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	20,000	20,000	0
2034	1,205,000	1,205,000	0
	1,225,000	**1,225,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,225,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2033	75 Years	Gerry McCrank	Dec 31, 2035

Number:	3900WS	**Scenario:**	Main
Title:	Cedar Heights Rd. (Larocque to 450m East of Larocque)	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the first phase of the looping of a new trunk watermain from Water Zone 2B (Cedar Heights) to Water Zone 3 (Ellendale) as a second feed to both water zones, as well as servicing for future development in the Cedar Heights area.

The project will also include reconstruction of Cedar Heights Road as well as installation of a new sanitary sewer.

This will be the first phase of the project and will extend from the College Drive/ Larocque Road intersection easterly approximately 450m. The services will extend from the existing services at the College Drive/ Larocque Road intersection.

Comments

The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain to loop Zone 2B and Zone 3 along Cedar Heights Road and Golf Club Road will provide a second feed to both areas and provide a key reinforcement of these systems.

Related projects include 3900RD/SS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	35,000	35,000	0
2034	2,465,000	2,465,000	0
	2,500,000	**2,500,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,500,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2033	75 Years	Gerry McCrank	Dec 31, 2035

Number:	3905WS	**Scenario:**	Main
Title:	Cedar Heights Rd. - Larocque BPS	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project is to provide for the construction of the Larocque booster pumping station (BPS).

The third phase of the Cedar Heights water infrastructure upgrades and expansion is to construct a booster pumping station near the Larocque standpipe. Under certain conditions some areas serviced by the standpipe will not have sufficient pressure to meet current standards; therefore, a booster station is required to increase the pressure.

Comments

Engineering services were previously completed for an environmental assessment, preliminary design, detailed design, agency approvals, and contract drawings. The design was "on the shelf", and with construction anticipated in 2027, it was prudent to review and update the design and tender package for any changes in conditions since the original completion, including any physical changes to the site, changes in standards or regulations, etc. A contract for engineering services was awarded in the fall of 2025 to provide these services.

Construction of Phase 1 was completed in 2015 and included construction of the Cedar Heights booster pumping station on College Drive, as well as the installation of sewer and water and a pathway on College Drive. Phase 2 was completed in 2020 and included continuation of the sewer and water installation as well as a standpipe on Larocque Road.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	5,000,000	5,000,000	0
	5,000,000	**5,000,000**	**0**

LTD Amount: 650,000 **Total Project Cost:** 5,650,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2013	Jan 1, 2027	50 Years	Gerry McCrank	Dec 31, 2028

Number:	3909RD	**Scenario:**	Main
Title:	Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the replacement of 100mm watermains in various locations of the downtown area, including 100mm watermains on Wyld Street, Worthington Street, Sherbrooke Street, and Second Avenue.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. In addition to the watermain replacement, the construction works will also include restoration of the disturbed surface areas, including road base aggregates, asphalt, curb, gutter, grass boulevard and grassed ditches.

Comments

Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosion deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in a negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns.

The project will be constructed in one phase.

The related projects include 3909SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	160,000	160,000	0
2033	3,060,000	3,060,000	0
	3,220,000	**3,220,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,220,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2032	25 Years	Adam Lacombe	Dec 31, 2034

Number:	3909SS	**Scenario:**	Main
Title:	Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the replacement of 100mm watermains in various locations of the downtown area, including 100mm watermains on Wyld Street, Worthington Street, Sherbrooke Street, and Second Avenue.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. In addition to the watermain replacement, the construction works will also include restoration of the disturbed surface areas, including road base aggregates, asphalt, curb, gutter, grass boulevard and grassed ditches.

Comments

Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosion deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in a negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns.

The project will be constructed in one phase.

The related projects include 3909RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	100,000	100,000	0
2033	1,870,000	1,870,000	0
	1,970,000	**1,970,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,970,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2032	75 Years	Adam Lacombe	Dec 31, 2034

Number:	3909ST	**Scenario:**	Main
Title:	Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the replacement of 100mm watermains in various locations of the downtown area, including 100mm watermains on Wyld Street, Worthington Street, Sherbrooke Street, and Second Avenue.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. In addition to the watermain replacement, the construction works will also include restoration of the disturbed surface areas, including road base aggregates, asphalt, curb, gutter, grass boulevard and grassed ditches.

Comments

Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosion deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in a negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns.

The project will be constructed in one phase.

The related projects include 3909RD/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	70,000	70,000	0
2033	1,310,000	1,310,000	0
	1,380,000	**1,380,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,380,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2032	75 Years	Adam Lacombe	Dec 31, 2034

Number:	3909WS	**Scenario:**	Main
Title:	Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the replacement of 100mm watermains in various locations of the downtown area, including 100mm watermains on Wyld Street, Worthington Street, Sherbrooke Street, and Second Avenue.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. In addition to the watermain replacement, the construction works will also include restoration of the disturbed surface areas, including road base aggregates, asphalt, curb, gutter, grass boulevard and grassed ditches.

Comments

Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosion deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in a negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns.

The project will be constructed in one phase.

The related projects include 3909RD/SS/ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	105,000	105,000	0
2033	1,950,000	1,950,000	0
	2,055,000	**2,055,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,055,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2032	75 Years	Adam Lacombe	Dec 31, 2034

Number:	3912GG	**Scenario:**	Main
Title:	Integrated Software Solution	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Technology
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

One of the City's strategic priorities is to strengthen service delivery and operational performance through modern, consolidated technology.

In support of this direction, the Enterprise Resource Planning (ERP) program aims to implement an integrated system that streamlines core administrative and service functions, improves data quality, and enables more efficient and consistent business processes across the organization.

The City's current ERP platform has been in place for more than two decades and no longer meets contemporary requirements for integration, reporting, workflow automation, or ease of use. As a result, many business areas continue to rely on manual workarounds, standalone tools, and duplicate data entry, which limits efficiency and increases operational risk.

Comments

A comprehensive needs assessment confirmed that the existing system does not deliver the expected benefits of a modern ERP.

The findings highlight the need for a coordinated, organization-wide approach to modernization, supported by the appropriate financial, human resource and staffing resources to ensure a successful transition.

An integrated ERP strategy offers clear advantages including, improved process alignment, stronger reporting capabilities, and a reduction in complexity and duplicated effort.

Related project includes 3912WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	608,000	608,000	0
2027	608,000	608,000	0
	1,216,000	**1,216,000**	**0**

LTD Amount: 3,084,000 **Total Project Cost:** 4,300,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5033	SOFTWARE UPGRADING	608,000
	Total Expense:	**608,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	608,000
	Total Revenue:	**608,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2021	TBD	Shannon Saucier	Dec 31, 2030

Number:	3912WS	**Scenario:**	Main
Title:	Integrated Software Solution	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Technology
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

One of the City's strategic priorities is to strengthen service delivery and operational performance through modern, consolidated technology.

In support of this direction, the Enterprise Resource Planning (ERP) program aims to implement an integrated system that streamlines core administrative and service functions, improves data quality, and enables more efficient and consistent business processes across the organization.

The City's current ERP platform has been in place for more than two decades and no longer meets contemporary requirements for integration, reporting, workflow automation, or ease of use. As a result, many business areas continue to rely on manual workarounds, standalone tools, and duplicate data entry, which limits efficiency and increases operational risk.

Comments

A comprehensive needs assessment confirmed that the existing system does not deliver the expected benefits of a modern ERP.

The findings highlight the need for a coordinated, organization-wide approach to modernization, supported by the appropriate financial, human resource and staffing resources to ensure a successful transition.

An integrated ERP strategy offers clear advantages including, improved process alignment, stronger reporting capabilities, and a reduction in complexity and duplicated effort.

Related project includes 3912GG.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	392,000	392,000	0
2027	392,000	392,000	0
	784,000	**784,000**	**0**

LTD Amount: 2,016,000 **Total Project Cost:** 2,800,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5033	SOFTWARE UPGRADING	392,000
	Total Expense:	**392,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	392,000
	Total Revenue:	**392,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2021	TBD	Shannon Saucier	Dec 31, 2030

Number:	3919RD	**Scenario:**	Main
Title:	Morris Street Extension	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the reconstruction and extension of the roadway and underground infrastructure from McIntyre to Laurier.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.

Comments

The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that there are issues with cut-through traffic along the John-Mahar-Franklin corridor and the associated traffic intrusion concerns of the surrounding residential community. The 2008 study also identified the need for a new trunk watermain along the Franklin-John corridor to connect to the Seymour-Sage trunk system. The Morris Street corridor provides an alternative corridor with lower impacts to the existing neighborhoods.

Morris Street will be extended from the existing dead-end to Laurier and will function as a new collector road for the area and a future phase for reconfiguration of the intersection at McIntyre that will allow for all turning movements, including left turns to the West Ferris area. A new trunk watermain will also be constructed along this corridor.

The pavement structure on Morris St from McIntyre to the dead-end has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. The roadway is not constructed to current standards and has no formal drainage system - i.e., no ditches and no curb and gutter system. Drainage issues are apparent throughout. The underground infrastructure (sanitary and water) is also at the end of its useful life or undersized and requires replacement. The road will be brought up to a collector road standard.

Funding for the road component of this project has been awarded through the Housing-Enabling Core Servicing Stream.

Related projects include 3919ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	100,000	100,000	0
2028	2,000,000	2,000,000	0
	2,100,000	**2,100,000**	**0**

LTD Amount: 2,050,000 **Total Project Cost:** 4,150,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	25 Years	Adam Lacombe	Dec 31, 2033

Number:	3919WS	**Scenario:**	Main
Title:	Morris Street Extension	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the reconstruction and extension of the roadway and underground infrastructure from McIntyre to Laurier.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.

Comments

The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that there are issues with cut-through traffic along the John-Mahar-Franklin corridor and the associated traffic intrusion concerns of the surrounding residential community. The 2008 study also identified the need for a new trunk watermain along the Franklin-John corridor to connect to the Seymour-Sage trunk system. The Morris Street corridor provides an alternative corridor with lower impacts to the existing neighborhoods.

Morris Street will be extended from the existing dead-end to Laurier and will function as a new collector road for the area and a future phase for reconfiguration of the intersection at McIntyre that will allow for all turning movements, including left turns to the West Ferris area. A new trunk watermain will also be constructed along this corridor.

The pavement structure on Morris St from McIntyre to the dead-end has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. The roadway is not constructed to current standards and has no formal drainage system - i.e., no ditches and no curb and gutter system. Drainage issues are apparent throughout. The underground infrastructure (sanitary and water) is also at the end of its useful life or undersized and requires replacement. The road will be brought up to a collector road standard.

Funding for the road component of this project has been awarded through the Housing-Enabling Core Servicing Stream.

Related projects include 3919RD/ST/SS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	160,000	160,000	0
2033	3,000,000	3,000,000	0
	3,160,000	**3,160,000**	**0**

LTD Amount: 680,000 **Total Project Cost:** 3,840,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3117	DESIGN FEES		160,000
		Total Expense:	**160,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		160,000
		Total Revenue:	**160,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	75 Years	Adam Lacombe	Dec 31, 2033

Number:	3926GD	**Scenario:**	Main
Title:	Merrick Landfill Lifecycle Extension Environmental Assessment	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	WASTE DISPOSAL
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the environmental assessment and analysis to extend the lifecycle of the existing Merrick Landfill site.

Comments

The existing footprint for waste disposal at the Merrick Landfill site is expected to be full (approximately) by the year 2036. It typically takes 10 to 15 years in order to get approval for expansion on an existing landfill site. This project provides for the environmental assessment and analysis to extend the lifecycle of the existing Merrick Landfill site.

Funding from Merrick Landfill Reserve (99515R) will be utilized.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	1,568,000	1,568,000	0
2032	500,000	500,000	0
2035	5,500,000	5,500,000	0
	7,568,000	**7,568,000**	**0**

LTD Amount: 590,000 **Total Project Cost:** 8,158,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	TBD	Karin Pratte	Dec 31, 2035

Number:	3931WS	**Scenario:**	Main
Title:	Ellendale Second Feed	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering design and construction services for a second trunk watermain feed to the Ellendale Reservoir.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The Ellendale Reservoir is currently fed through a single 750 mm trunk watermain from Ski Club Road along Olympia Court and through an easement to the reservoir. A redundant feed is required to minimize the potential for serious long duration water supply interruptions to the Airport Heights area as a result of a break in the single feed line. Project 4102WS addresses the single feed from the Ellendale Pumping Station to Airport Hill.

Related Project includes 3931RD and 4102RD/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	5,000,000	5,000,000	0
	5,000,000	**5,000,000**	**0**

LTD Amount: 1,534,490 **Total Project Cost:** 6,534,490

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	5,000,000
	Total Expense:	**5,000,000**
Revenue		
0284	DEVELOPMENT CHARGES	643,000
0461	TSF FRM REV FUND-PAYGO	2,377,730
0470	TSF FROM RESERVE FUND	479,270
5901	DEBENTURE PROCEEDS	1,500,000
	Total Revenue:	**5,000,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2020	75 Years	Karin Pratte	Dec 31, 2027

Number:	3932RD	**Scenario:**	Main
Title:	Lakeshore Dr. - Jessups Creek to Premier Road	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing sanitary sewer and watermain as well as replacement of the storm sewer system. Road and boulevard surface restoration will also be required for the areas disturbed during construction. Restoration will include the road base aggregates, asphalt, curb, gutters, grass boulevard and concrete sidewalks.

Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.

Comments

The existing sanitary sewer is undersized resulting in insufficient capacity to receive flows from the sanitary pumping station on Premier Road - this leads to backups and overflows in the system. The recent installation of a trunk sewer on Birchs Road helped alleviate the problem but did not fully address it.

The watermain along this section of the roadway is 100mm, which will need to be upsized. The storm sewer has reached the end of its useful life and requires replacement.

The construction will be carried out in two phases. The first phase will be from Birchs Road to Premier Road. The second phase will be from Jessups Creek to Birchs Road.

Related projects include 3818RD/SS and 3932ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	3,280,000	3,280,000	0
2030	3,380,000	3,380,000	0
	6,660,000	**6,660,000**	**0**

LTD Amount: 110,000 **Total Project Cost:** 6,770,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2020	25 Years	Gerry McCrank	Dec 31, 2031

Number:	3932SS	**Scenario:**	Main
Title:	Lakeshore Dr. - Jessups Creek to Premier Road	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing sanitary sewer and watermain as well as replacement of the storm sewer system. Road and boulevard surface restoration will also be required for the areas disturbed during construction. Restoration will include the road base aggregates, asphalt, curb, gutters, grass boulevard and concrete sidewalks.

Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.

Comments

The existing sanitary sewer is undersized resulting in insufficient capacity to receive flows from the sanitary pumping station on Premier Road - this leads to backups and overflows in the system. The recent installation of a trunk sewer on Birchs Road helped alleviate the problem but did not fully address it.

The watermain along this section of the roadway is 100mm, which will need to be upsized. The storm sewer has reached the end of its useful life and requires replacement.

The construction will be carried out in two phases. The first phase will be from Birchs Road to Premier Road. The second phase will be from Jessups Creek to Birchs Road.

Related projects include 3818RD/SS and 3932RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	1,670,000	1,670,000	0
2030	1,720,000	1,720,000	0
	3,390,000	**3,390,000**	**0**

LTD Amount: 55,000 **Total Project Cost:** 3,445,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2020	75 Years	Gerry McCrank	Dec 31, 2031

Number:	3932ST	**Scenario:**	Main
Title:	Lakeshore Dr. - Jessups Creek to Premier Road	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing sanitary sewer and watermain as well as replacement of the storm sewer system. Road and boulevard surface restoration will also be required for the areas disturbed during construction. Restoration will include the road base aggregates, asphalt, curb, gutters, grass boulevard and concrete sidewalks.

Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.

Comments

The existing sanitary sewer is undersized resulting in insufficient capacity to receive flows from the sanitary pumping station on Premier Road - this leads to backups and overflows in the system. The recent installation of a trunk sewer on Birchs Road helped alleviate the problem but did not fully address it.

The watermain along this section of the roadway is 100mm, which will need to be upsized. The storm sewer has reached the end of its useful life and requires replacement.

The construction will be carried out in two phases. The first phase will be from Birchs Road to Premier Road. The second phase will be from Jessups Creek to Birchs Road.

Related projects include 3818RD/SS and 3932RD/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	1,460,000	1,460,000	0
2030	1,510,000	1,510,000	0
	2,970,000	**2,970,000**	**0**

LTD Amount: 30,000 **Total Project Cost:** 3,000,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2020	75 Years	Gerry McCrank	Dec 31, 2031

Number:	3932WS	**Scenario:**	Main
Title:	Lakeshore Dr. - Jessups Creek to Premier Road	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing sanitary sewer and watermain as well as replacement of the storm sewer system. Road and boulevard surface restoration will also be required for the areas disturbed during construction. Restoration will include the road base aggregates, asphalt, curb, gutters, grass boulevard and concrete sidewalks.

Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.

Comments

The existing sanitary sewer is undersized resulting in insufficient capacity to receive flows from the sanitary pumping station on Premier Road - this leads to backups and overflows in the system. The recent installation of a trunk sewer on Birchs Road helped alleviate the problem but did not fully address it.

The watermain along this section of the roadway is 100mm, which will need to be upsized. The storm sewer has reached the end of its useful life and requires replacement.

The construction will be carried out in two phases. The first phase will be from Birchs Road to Premier Road. The second phase will be from Jessups Creek to Birchs Road.

Related projects include 3818RD/SS and 3932RD/ST/SS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	1,510,000	1,510,000	0
2030	2,020,000	2,020,000	0
	3,530,000	**3,530,000**	**0**

LTD Amount: 47,000 **Total Project Cost:** 3,577,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2020	75 Years	Gerry McCrank	Dec 31, 2031

Number:	3938PR	**Scenario:**	Main
Title:	Olmsted Beach - Boat Launch Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the design and construction to replace the Olmsted boat launch.

Comments

The boat launch at Olmsted Beach (Armstrong Park) has reached the end of its expected service life. Repairs undertaken to date have been temporary in nature. The boat launch provides an important public access to Trout Lake for boaters.

Not undertaking the redevelopment will result in the eventual closing of the access due to public safety concerns.

The boat launch is located on Ministry of Natural Resources (MNR) property. The City has a long-standing agreement with the MNR to use this property. This property is included in the Algonquin Land Claim with the province. The project is currently planned to proceed to construction in 2028 with MNR/IO approvals.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2026 to 2034:
2026 - Design
2028 - Construction

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	49,000	49,000	0
2028	539,000	539,000	0
	588,000	**588,000**	**0**

LTD Amount: 0 **Total Project Cost:** 588,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3117	DESIGN FEES	49,000
	Total Expense:	**49,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	49,000
	Total Revenue:	**49,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2026	25 Years	Mark Thomas	Dec 31, 2028

Number:	4005RD	**Scenario:**	Main
Title:	Pinewood Park Drive Widening (Lakeshore Drive to Decaire Road)	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to widen Pinewood Park Drive from Lakeshore Drive to Decaire Road. Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Road works include the road base aggregates, asphalt, and grass boulevard.

Comments

The project was included in the preparation of a municipal class environmental assessment for the Lakeshore Drive and Pinewood Park corridors under Project 3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction.

As the Pinewood Park corridor continues to develop, increased traffic will necessitate additional lanes. The environmental assessment determined that ultimately a 5 lane road cross-section will be required. Current traffic volumes may not warrant full widening to 5 lanes. An interim option to splice on one lane and create a continuous centre left turn lane has been budgeted for this project.

Related projects include 3715RD.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	120,000	120,000	0
2029	3,120,000	3,120,000	0
	3,240,000	**3,240,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,240,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2020	Jan 1, 2026	25 Years	Adam Lacombe	Dec 31, 2030

Number:	4031WS	**Scenario:**	Main
Title:	Public Works Building Rehab	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Maintenance
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project is to address rehabilitation costs to the public works buildings at the Franklin site in order to meet operational needs.

Comments

In 2026, a condition assessment will be completed for all public works buildings at the Franklin site. The condition assessments will be used to enhance the Asset Management plan by updating the current state of the assets and providing the data needed to make informed decisions about maintaining, repairing, or replacing assets.

Based on the condition assessments performed, addressing immediate requirements, planning, engineering, and potential architectural design would be initiated in 2029.

Through this planning process, it is anticipated that significant upgrades or re-configuration to current facilities or an addition of facilities will be completed in 2030 in order to meet operational needs.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2029 Architectural design
2030 Upgrades/ reconfiguration to current facilities or additional facility to be completed

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	980,000	980,000	0
2030	500,000	500,000	0
	1,480,000	**1,480,000**	**0**

LTD Amount: 98,000 **Total Project Cost:** 1,578,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2020	Jan 1, 2024	TBD	Scott Franks	Dec 31, 2030

Number:	4032RD	**Scenario:**	Main
Title:	O'Brien St. Reconstruction - Cassells to Ski Club	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for reconstruction of above ground and underground infrastructure and to upgrade O'Brien Street to a proper collector standard from Cassells Street to Ski Club Road.

Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Underground works will include the installation of storm sewers and repair/ rehabilitation/ replacement of sanitary sewers and watermains.

Comments

O'Brien Street was originally constructed as a semi-urban collector (i.e., ditches were constructed for drainage). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.

O'Brien Street is a primary collector route between Cassells Street and Airport Road. Over the years some ditches have filled in, resulting in poor surface drainage and improper road base drainage. Drainage improvement will result in a pavement structure with a longer life. The work will be constructed in several phases.

Related projects include 4032ST/SS/WS and 4344RD/SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	530,000	530,000	0
2034	10,200,000	10,200,000	0
	10,730,000	**10,730,000**	**0**

LTD Amount: 0 **Total Project Cost:** 10,730,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2031	25 Years	Adam Lacombe	Dec 31, 2035

Number:	4032SS	**Scenario:**	Main
Title:	O'Brien St. Reconstruction - Cassells to Ski Club	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for reconstruction of above ground and underground infrastructure and to upgrade O'Brien Street to a proper collector standard from Cassells Street to Ski Club Road.

Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Underground works will include the installation of storm sewers and repair/ rehabilitation/ replacement of sanitary sewers and watermains.

Comments

O'Brien Street was originally constructed as a semi-urban collector (i.e., ditches were constructed for drainage). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.

O'Brien Street is a primary collector route between Cassells Street and Airport Road. Over the years some ditches have filled in, resulting in poor surface drainage and improper road base drainage. Drainage improvement will result in a pavement structure with a longer life. The work will be constructed in several phases.

Related projects include 4032RD/ST/WS and 4344RD/SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	320,000	320,000	0
2034	1,500,000	1,500,000	0
	1,820,000	**1,820,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,820,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2031	75 Years	Adam Lacombe	Dec 31, 2035

Number:	4032ST	**Scenario:**	Main
Title:	O'Brien St. Reconstruction - Cassells to Ski Club	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for reconstruction of above ground and underground infrastructure and to upgrade O'Brien Street to a proper collector standard from Cassells Street to Ski Club Road.

Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Underground works will include the installation of storm sewers and repair/ rehabilitation/ replacement of sanitary sewers and watermains.

Comments

O'Brien Street was originally constructed as a semi-urban collector (i.e., ditches were constructed for drainage). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.

O'Brien Street is a primary collector route between Cassells Street and Airport Road. Over the years some ditches have filled in, resulting in poor surface drainage and improper road base drainage. Drainage improvement will result in a pavement structure with a longer life. The work will be constructed in several phases.

Related projects include 4032RD/SS/WS and 4344RD/SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	225,000	225,000	0
2034	4,340,000	4,340,000	0
	4,565,000	**4,565,000**	**0**

LTD Amount: 0 **Total Project Cost:** 4,565,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2031	75 Years	Adam Lacombe	Dec 31, 2035

Number:	4032WS	**Scenario:**	Main
Title:	O'Brien St. Reconstruction - Cassells to Ski Club	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for reconstruction of above ground and underground infrastructure and to upgrade O'Brien Street to a proper collector standard from Cassells Street to Ski Club Road.

Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Underground works will include the installation of storm sewers and repair/ rehabilitation/ replacement of sanitary sewers and watermains.

Comments

O'Brien Street was originally constructed as a semi-urban collector (i.e., ditches were constructed for drainage). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.

O'Brien Street is a primary collector route between Cassells Street and Airport Road. Over the years some ditches have filled in, resulting in poor surface drainage and improper road base drainage. Drainage improvement will result in a pavement structure with a longer life. The work will be constructed in several phases.

Related projects include 4032RD/ST/SS and 4344RD/SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	340,000	340,000	0
2034	1,500,000	1,500,000	0
	1,840,000	**1,840,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,840,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2031	75 Years	Adam Lacombe	Dec 31, 2035

Number:	4034RD	**Scenario:**	Main
Title:	Road Condition Inspection	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering services for the condition inspection of the City's roadway network. Condition inspections were previously undertaken on a four/five-year cycle (2007, 2011, 2015, 2021, and 2026) .

Comments

The information gathered from the road condition inspections is used in the City's Pavement Management System software to model and analyze the needs and most cost-effective treatments to maintain, rehabilitate, or replace the pavement structure of the City's road network. In accordance with the City's Asset Management Plan, the condition of the City's road network will be monitored and analyzed on an on-going basis to determine and confirm prioritization with respect to the condition assessment and needs of the overall road and infrastructure network.

In order to ensure the most cost-effective resurfacing program, regular updates of the road network condition data are required to ensure accurate and defendable needs assessments and work prioritization.

This project aims to enhance the City's Asset Management Plan by providing accurate and up-to-date condition data for the road network.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	285,000	285,000	0
2034	300,000	300,000	0
	585,000	**585,000**	**0**

LTD Amount: 276,971 **Total Project Cost:** 861,971

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2015	Jan 1, 2025	N/A	Reid Porter	Dec 31, 2035

Number:	4037SS	**Scenario:**	Main
Title:	Sage Area Trunk Sewer Improvements	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upsizing a portion of the Sage trunk sanitary sewer system.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction technical assistance.

Comments

The undersized section runs from the intersection of K&K Drive and Wallace, through an easement on the old Arclin Canada property, under the ONR train tracks and through an easement between two residential properties on Perut Place.

Given the constraints of working in easements on private properties, including very close proximity to two residential houses, different alternatives will be generated to solve the capacity issues. The alternatives could include a new sewer on a new alignment or the use of trenchless technologies to upsize the existing pipe.

The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that this section of the Sage Road trunk is currently undersized and during peak flows the pipe capacity will be exceeded. Any additional development served by the Sage trunk will only make the capacity issues worse. The engineering study will look at different alternatives to address the capacity issues.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	160,000	160,000	0
2028	3,280,000	3,280,000	0
	3,440,000	**3,440,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,440,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2008	Jan 1, 2027	75 Years	Adam Lacombe	Dec 31, 2028

Number:	4102RD	**Scenario:**	Main
Title:	Ellendale Pumping Station Second Feed to Airport	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for a new trunk watermain that will provide a duplicate feed from the Ellendale booster pumping station to the Airport Hill distribution system.

Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

Comments

The Ellendale site is comprised of two facilities. The reservoir provides a water storage facility for water supplied directly from the Water Treatment Plant. Water from the reservoir supplies Zone 1 as well as the Ellendale booster pumping station (BPS). The BPS provides water to the Airport Hill area. Both the feed to the reservoir, as well as the discharge pipe from the BPS is a single feed. There is a risk that a single point failure on either of these feeds would lead to disruptions in the water distribution system.

This project will look at different alignments to provide a second feed to the Airport Hill area, including Ellendale Drive to Airport Road.

Related projects include 3931RD/WS & 4102WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	55,000	55,000	0
2029	1,040,000	1,040,000	0
	1,095,000	**1,095,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,095,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2027	25 Years	Adam Lacombe	Dec 31, 2030

Number:	4102WS	**Scenario:**	Main
Title:	Ellendale Pumping Station Second Feed to Airport	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for a new trunk watermain that will provide a duplicate feed from the Ellendale booster pumping station to the Airport Hill distribution system.

Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

Comments

The Ellendale site is comprised of two facilities. The reservoir provides a water storage facility for water supplied directly from the Water Treatment Plant. Water from the reservoir supplies Zone 1 as well as the Ellendale booster pumping station (BPS). The BPS provides water to the Airport Hill area. Both the feed to the reservoir, as well as the discharge pipe from the BPS is a single feed. There is a risk that a single point failure on either of these feeds would lead to disruptions in the water distribution system.

This project will look at different alignments to provide a second feed to the Airport Hill area, including Ellendale Drive to Airport Road.

Related projects include 3931RD/WS & 4102RD

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	105,000	105,000	0
2029	1,870,000	1,870,000	0
	1,975,000	**1,975,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,975,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2027	75 Years	Adam Lacombe	Dec 31, 2030

Number:	4103SS	**Scenario:**	Main
Title:	Wastewater Treatment Plant Expansion	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project provides for the engineering and construction of the expansion and upgrades to the Wastewater Treatment Plant in order to handle the increasing wastewater volume.

Comments

This project provides funds for the purchase of additional lands along with the design and engineering to increase the capacity of the treatment process at the Wastewater Treatment Plant in order to handle increasing wastewater volumes as well as to improve treatment efficiency, specifically with denitrification.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	500,000	500,000	0
2028	3,000,000	3,000,000	0
2030	245,000	245,000	0
2031	9,163,000	9,163,000	0
	12,908,000	**12,908,000**	**0**

LTD Amount: 200,000 **Total Project Cost:** 13,108,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	500,000
	Total Expense:	**500,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	500,000
	Total Revenue:	**500,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2022	TBD	Karin Pratte	Dec 31, 2031

Number:	4106RD	**Scenario:**	Main
Title:	Queen St. Culvert Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project involves the engineering and construction services to replace the Queen St. culvert.

Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

Comments

The existing Queen St. culvert is at the end of its useful life and needs to be replaced.

The existing culvert is made of corrugated steel and will either be replaced with a plastic or concrete culvert or rehabilitated using a trenchless technology.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	1,070,000	1,070,000	0
	1,070,000	**1,070,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,070,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	1,070,000
	Total Expense:	**1,070,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	70,000
5901	DEBENTURE PROCEEDS	1,000,000
	Total Revenue:	**1,070,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2026	75 years	Reid Porter	Dec 31, 2027

Number:	4109RD	**Scenario:**	Main
Title:	Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction to align the two Laurentian Ave. side street approaches that intersect with Trout Lake Road.

Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

Comments

Trout Lake Road is an arterial road with Laurentian Ave. as a side street. The two Laurentian Ave. approaches are offset from each other by approximately 30 metres, creating a non-standard intersection and traffic signal configuration. The City's Road Safety Strategy identified this intersection as a priority intersection for safety issues to be addressed in terms of pedestrians, cyclists, and aggressive driving. Alignment of the side street approaches will improve driver expectation, safety, and traffic signal operations.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	3,400,000	3,400,000	0
	3,400,000	**3,400,000**	**0**

LTD Amount: 340,039 **Total Project Cost:** 3,740,039

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		3,400,000
		Total Expense:	**3,400,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		31,134
0508	MIN OF TRANSPORTATION		2,968,866
5901	DEBENTURE PROCEEDS		400,000
		Total Revenue:	**3,400,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2025	25 Years	Reid Porter	Dec 31, 2027

Number:	4119RF	**Scenario:**	Main
Title:	Arenas - Memorial Gardens East and West Concourse Roof Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of the roof over the west concourse and the east concourse/ change rooms at Memorial Gardens.

Comments

The roof identified in this project is anticipated to be reaching the end of its expected service life in 2031. In 2030, a detailed assessment will be conducted to confirm the proper scope of work followed by a detailed design for the replacement. In 2031, it is anticipated construction work will be tendered and completed if the 2030 assessment confirms it is due.

The scope includes full replacement of the, approximately, 20,000 sq.ft roof system less decking (membrane, insulation, coverboard and removal of existing).

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	25,000	25,000	0
2031	500,000	500,000	0
	525,000	**525,000**	**0**

LTD Amount: 0 **Total Project Cost:** 525,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2030	20 Years	David Jackowski	Dec 31, 2031

Number:	4124RD	**Scenario:**	Main
Title:	Francis St. Sewer Upsizing (Surrey to Greenhill)	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project consists of upsizing the existing sanitary sewer on Francis Street and restoration of the roadway.

Engineering services will include flow monitoring, condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced.

Related projects include 4124ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	135,000	135,000	0
2030	2,550,000	2,550,000	0
	2,685,000	**2,685,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,685,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2029	25 Years	Adam Lacombe	Dec 31, 2032

Number:	4124SS	**Scenario:**	Main
Title:	Francis St. Sewer Upsizing (Surrey to Greenhill)	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project consists of upsizing the existing sanitary sewer on Francis Street and restoration of the roadway.

Engineering services will include flow monitoring, condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced.

Related projects include 4124RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	140,000	140,000	0
2030	2,720,000	2,720,000	0
	2,860,000	**2,860,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,860,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2032

Number:	4124ST	**Scenario:**	Main
Title:	Francis St. Sewer Upsizing (Surrey to Greenhill)	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project consists of upsizing the existing sanitary sewer on Francis Street and restoration of the roadway.

Engineering services will include flow monitoring, condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced.

Related projects include 4124RD/SS/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	95,000	95,000	0
2030	1,800,000	1,800,000	0
	1,895,000	**1,895,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,895,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2032

Number:	4124WS	**Scenario:**	Main
Title:	Francis St. Sewer Upsizing (Surrey to Greenhill)	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project consists of upsizing the existing sanitary sewer on Francis Street and restoration of the roadway.

Engineering services will include flow monitoring, condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced.

Related projects include 4124RD/ST/SS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	140,000	140,000	0
2030	2,670,000	2,670,000	0
	2,810,000	**2,810,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,810,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2032

Number:	4125RD	**Scenario:**	Main
Title:	Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing 100mm distribution watermain, adding a new 400mm transmission watermain, and adding a new 500mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.

Comments

Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction needs of the road surface to maximize the value of the road asset.

In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.

The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.

The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.

Related projects include 4125ST/SS/WS, Phase 2 - 3802RD/ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	440,000	440,000	0
2032	9,400,000	9,400,000	0
	9,840,000	**9,840,000**	**0**

LTD Amount: 0 **Total Project Cost:** 9,840,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2029	25 Years	Adam Lacombe	Dec 31, 2033

Number:	4125SS	**Scenario:**	Main
Title:	Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing 100mm distribution watermain, adding a new 400mm transmission watermain, and adding a new 500mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.

Comments

Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction needs of the road surface to maximize the value of the road asset.

In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.

The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.

The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.

Related projects include 4125RD/ST/WS, Phase 2 - 3802RD/ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	250,000	250,000	0
2032	5,300,000	5,300,000	0
	5,550,000	**5,550,000**	**0**

LTD Amount: 0 **Total Project Cost:** 5,550,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2033

Number:	4125ST	**Scenario:**	Main
Title:	Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing 100mm distribution watermain, adding a new 400mm transmission watermain, and adding a new 500mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.

Comments

Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction needs of the road surface to maximize the value of the road asset.

In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.

The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.

The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.

Related projects include 4125RD/SS/WS, Phase 2 - 3802RD/ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	110,000	110,000	0
2032	2,300,000	2,300,000	0
	2,410,000	**2,410,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,410,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2033

Number:	4125WS	**Scenario:**	Main
Title:	Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for upgrading the existing 100mm distribution watermain, adding a new 400mm transmission watermain, and adding a new 500mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.

Comments

Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction needs of the road surface to maximize the value of the road asset.

In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.

The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.

The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.

Related projects include 4125RD/ST/SS, Phase 2 - 3802RD/ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	255,000	255,000	0
2032	5,500,000	5,500,000	0
	5,755,000	**5,755,000**	**0**

LTD Amount: 0 **Total Project Cost:** 5,755,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2033

Number:	4132WS	**Scenario:**	Main
Title:	Remediation on Airport Lands	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Environmental
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project is to capture all costs associated with PFAS remediation.

Comments

This project covers the costs associated with the remediation of per- and polyfluoroalkyl substances (PFAS) contamination on airport lands. The remediation activities are necessary to address environmental and public health concerns related to PFAS presence in soil and groundwater.

As per the agreement with the Department of National Defence, 97% of the project costs will be funded by the Department of National Defence, while the remaining 3% will be contributed by the City. This collaboration ensures compliance with environmental regulations and supports the restoration of affected lands for safe and sustainable use.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	102,670,523	102,670,523	0
	102,670,523	**102,670,523**	**0**

LTD Amount: 20,000,000 **Total Project Cost:** 122,670,523

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jun 1, 2021	N/A	Karin Pratte	Dec 31, 2038

Number:	4201PK	**Scenario:**	Main
Title:	Downtown Parking Facilities	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	PARKING
Budget Year:	2026	**Active:**	Yes

Description

This project is to provide funds for the construction of a parking structure to meet the needs for parking spaces in the downtown.

Comments

The downtown development potential is limited if steps are not taken to provide parking spaces. Project specifics on location and type of facility have not been developed. The budget assumes 100 parking spaces in the new structure. Timelines will be updated based upon results of facility condition assessment currently underway. This project is related to 3405PK as potential locations may be acquired for construction.

This project will be informed by 6796PK, in which a parking structure condition assessment is currently underway, and 3822PK, in which a parking study is being undertaken in 2026.

Detailed needs would be supported by the parking strategy study that would include occupancy and inventory levels.

Related projects include 3405PK

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2028 Project design
2033 Project construction

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	490,000	490,000	0
2033	3,381,000	3,381,000	0
	3,871,000	**3,871,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,871,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2015	Jan 1, 2028	TBD	Bruce Robertson	Dec 31, 2033

Number:	4203GD	**Scenario:**	Main
Title:	Leachate Management - Future Cells	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Infrastructure / Sustainability, Environmental,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	WASTE DISPOSAL
Budget Year:	2026	**Active:**	Yes

Description

The program provides for the design and construction of landfill cells for the effective leachate management as required by the Merrick Landfill Certificate of Approval. It includes the capping and closing of the preceding landfill cells and lining of future landfill cells as well as the construction and expansion of a leachate collection, pumping and infiltration and control systems.

Comments

The project is necessary to manage untreated leachate quantities in compliance with the Landfill's Certificate of Approval and prior to leachate treatment. Cell closing and expansion occurs approximately every 4-5 years.

2026 funds will be used towards closing the existing cell and opening a new cell

Project is partially funded by the Merrick Landfill Reserve (99515R).

Related projects include 3830GD.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 3035:
2029 Design of next cell
3031 Close existing cell, open new cell

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	3,500,000	3,500,000	0
2029	245,000	245,000	0
2031	2,156,000	2,156,000	0
	5,901,000	**5,901,000**	**0**

LTD Amount: 350,000 **Total Project Cost:** 6,251,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		3,500,000
		Total Expense:	**3,500,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		140,876
0470	TSF FROM RESERVE FUND		1,459,124
5901	DEBENTURE PROCEEDS		1,900,000
		Total Revenue:	**3,500,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2013	Jan 1, 2023	25 Years	Karin Pratte	Dec 31, 2031

Number:	4205RD	**Scenario:**	Main
Title:	Climate Change Initiatives	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Environmental,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project will look at ways to address the impacts of climate change and reduce its effects within the City, including the impacts to people, the environment, and infrastructure.

Comments

During 2018 to 2020 the City participated in the Northern Climate Change Network through a program led by the Climate Risk Institute. The program facilitated a Climate Change Risk Assessment for North Bay. This project will continue building on that assessment to identify future needs and projects associated with climate change, including the development of a Climate Change Master Plan. In 2031, the implementation of the action plan will start.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	1,210,000	1,210,000	0
	1,210,000	**1,210,000**	**0**

LTD Amount: 250,000 **Total Project Cost:** 1,460,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2022	N/A	Adam Lacombe	Dec 31, 2031

Number:	4208RD	**Scenario:**	Main
Title:	Four Mile Lake Rd. Extension to Highway 11	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project involves the engineering and construction services for a new rural roadway from the west end of Four Mile Lake Road to Marsh Drive and possible upgrades on Marsh Drive to Highway 11; including, any required improvements to Highway 11 and the Marsh Drive intersection.

The road will be constructed as a truck route to service existing industrial properties and new industrial developments in the airport area. An environmental assessment (EA) was previously completed using in-house Engineering staff. Future engineering services will include an update to the EA, preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

The project's priority is related to development and further expansion of the Aerospace Industrial Park.

The project would also address some safety concerns. Truck traffic to Highway 11/17 is currently serviced by Airport Road and O'Brien Street. Thibeault Hill on Highway 11 has a truck arrestor bed and Airport Hill does not. Removing truck traffic from Airport Hill and redirecting it to Thibeault Hill would reduce the risk of runaway trucks. Re-routing truck traffic would also extend the life of Airport Road and O'Brien Street between Airport Road and Highway 11/17.

Related projects include 4300RD/SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	4,310,000	4,310,000	0
2028	4,310,000	4,310,000	0
	8,620,000	**8,620,000**	**0**

LTD Amount: 607,600 **Total Project Cost:** 9,227,600

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2023	25 Years	Gerry McCrank	Dec 31, 2030

Number:	4209GG	**Scenario:**	Main
Title:	City Hall Customer Service Centre & Lobby Renovations	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for a complete renovation to the Customer Service Centre at City Hall to suit modern operational requirements.

Comments

The service delivery model for the Customer Service Centre (Centre) has evolved over the years and the existing space is no longer meeting the needs of the Centre. This project will rebuild the space to meet the modern service delivery model and modern accessible requirements of the AODA.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Phase two of renovations

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	343,137	343,137	0
2027	343,137	343,137	0
	686,274	**686,274**	**0**

LTD Amount: 0 **Total Project Cost:** 686,274

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		343,137
		Total Expense:	**343,137**
Revenue			
0461	TSF FRM REV FUND-PAYGO		43,137
5901	DEBENTURE PROCEEDS		300,000
		Total Revenue:	**343,137**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2020	Jan 1, 2026	TBD	David Jackowski	Dec 31, 2027

Number:	4210GD	**Scenario:**	Main
Title:	Waste Diversion Facility	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Environmental
Division:	Capital - Infrastructure & Operations	**Project Type:**	WASTE DISPOSAL
Budget Year:	2026	**Active:**	Yes

Description

This project provides funds for an updated Waste Diversion Facility which will replace the current Organics Waste Drop-off and Hazardous Waste Depot.

Comments

The current Hazardous Waste and Organics drop off depot has been diverting waste from the Merrick landfill site for over 30 years and requires upgrades in order to accommodate an increase in resident participation. The new Facility will be safe, secure, accessible and able to adapt to the City's future waste diversion needs. The new Facility will include all current waste diversion programs as well as incorporate new ones.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	2,000,000	2,000,000	0
2028	1,000,000	1,000,000	0
	3,000,000	**3,000,000**	**0**

LTD Amount: 652,050 **Total Project Cost:** 3,652,050

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2024	TBD	Karin Pratte	Dec 31, 2028

Number:	4212WS	**Scenario:**	Main
Title:	Water Treatment Plant Major Equipment Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project will provide for the replacement of equipment that will be at end of life at the Water Treatment Plant. This includes booster pumps, motors, valves, and electrical equipment.

Comments

The equipment at the Water Treatment Plant is nearing the end of their useful lives and will need to be replaced. This equipment includes the booster pump, motors, valves, and electrical equipment.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2029 Equipment replacement

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	4,704,000	4,704,000	0
	4,704,000	**4,704,000**	**0**

LTD Amount: 0 **Total Project Cost:** 4,704,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2029	TBD	Karin Pratte	Dec 31, 2031

Number:	4213WS	**Scenario:**	Main
Title:	Airport Standpipe Major Equipment Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project will provide for the replacement of equipment that will be at end of life at the Airport standpipe. This includes booster pumps, motors, valves, and electrical equipment.

Comments

The equipment at the Airport standpipe is nearing the end of their useful lives and will need to be replaced. This equipment includes the booster pump, motors, valves, and electrical equipment.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2029 Consultation for equipment replacement
2031 Equipment replacement

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	294,000	294,000	0
2031	980,000	980,000	0
	1,274,000	**1,274,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,274,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2029	TBD	Karin Pratte	Dec 31, 2031

Number:	4214WS	**Scenario:**	Main
Title:	Ellendale Structural Repairs	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for extensive structural repairs to the City's largest reservoir - Ellendale.

Comments

The Ellendale Reservoir is the City's largest water holding structure with a capacity just over 18,000m3. This reservoir was constructed approximately 50 years ago and has a concrete base, walls, roof, and columns.

An inspection of the reservoir was performed in 2021 which noted some immediate and future structural repair work. The immediate needs were dealt with in 2021 at the conclusion of the inspection. This project will address the remaining concrete structural repairs to the walls and columns in the Ellendale reservoir that were identified during the 2021 inspection.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2029 Consultation/ design for structural repairs
2031 Structural repairs

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	294,000	294,000	0
2031	2,910,000	2,910,000	0
	3,204,000	**3,204,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,204,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2029	TBD	Karin Pratte	Dec 31, 2031

Number:	4217TR	**Scenario:**	Main
Title:	Transit Climate Adaptation	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Technology, Environmental, Equipment Replacement
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the necessary infrastructure, technology, and equipment to facilitate the transition of the North Bay Transit Services fleet of vehicles from fossil fuels to alternate fuel sources to meet net zero emission targets. As the roadmap evolves the details of the project objectives and requirements will be established.

Comments

North Bay Transit currently operates 14 diesel fueled buses, a number of unleaded gas para-buses, and an unleaded gas support vehicle. Transit has the responsibility to reduce its carbon footprint and transition towards a net-zero carbon emissions fleet. The project will involve the purchase and installation of charging or refueling stations and facilitating infrastructure, and the replacement of fossil-fuel vehicles with zero-emission vehicles.

The project will be phased over several years (est. 5-8 years) to transition the fleet of fossil fueled vehicles to zero-emission fleet. The project will focus on infrastructure, technology, and equipment to facilitate the transition of the Transit fleet of vehicles. The plan will be coordinated and aligned with the, yet to be formalized/determined, Transit Fleet transition to zero-emission vehicles.

As of 2021, North Bay Transit is participating in a Provincial wide initiative to develop a roadmap towards transitioning from fossil fueled transit vehicles to zero emission fueled vehicles. As the roadmap evolves the details of the project objectives and requirements will become clearer.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2032 Purchase and installation of charging or refueling stations and facilitating infrastructure, and replacing fossil-fuel vehicles with zero-emission vehicles.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	1,960,000	1,960,000	0
	1,960,000	**1,960,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,960,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2032	TBD	Drew Poeta	Dec 31, 2039

Number:	4300RD	**Scenario:**	Main
Title:	Airport Industrial Park Expansion	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to provide water and sanitary sewer services to the next phases of the Airport Industrial Park as well as servicing for the Highway 11 North corridor.

Engineering services will include survey, an environmental assessment, sub-watershed studies, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

Comments

The first phase of the Airport Industrial Business Park included servicing to 120 acres of land. This project would be the second phase to extend services to additional lands at the northwest portion of the airport property. The timing of the project will be contingent on the buildout rate of Phase 1.

Related projects include 4208RD and 4300SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	5,465,000	5,465,000	0
2029	5,465,000	5,465,000	0
	10,930,000	**10,930,000**	**0**

LTD Amount: 627,200 **Total Project Cost:** 11,557,200

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2023	25 Years	Adam Lacombe	Dec 31, 2030

Number:	4300SS	**Scenario:**	Main
Title:	Airport Industrial Park Expansion	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to provide water and sanitary sewer services to the next phases of the Airport Industrial Park as well as servicing for the Highway 11 North corridor.

Engineering services will include survey, an environmental assessment, sub-watershed studies, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

Comments

The first phase of the Airport Industrial Business Park included servicing to 120 acres of land. This project would be the second phase to extend services to additional lands at the northwest portion of the airport property. The timing of the project will be contingent on the buildout rate of Phase 1.

Related projects include 4208RD and 4300RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	9,675,000	9,675,000	0
2029	9,675,000	9,675,000	0
	19,350,000	**19,350,000**	**0**

LTD Amount: 2,489 **Total Project Cost:** 19,352,489

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2023	75 Years	Adam Lacombe	Dec 31, 2030

Number:	4300WS	**Scenario:**	Main
Title:	Airport Industrial Park Expansion	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to provide water and sanitary sewer services to the next phases of the Airport Industrial Park as well as servicing for the Highway 11 North corridor.

Engineering services will include survey, an environmental assessment, sub-watershed studies, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

Comments

The first phase of the Airport Industrial Business Park included servicing to 120 acres of land. This project would be the second phase to extend services to additional lands at the northwest portion of the airport property. The timing of the project will be contingent on the buildout rate of Phase 1.

Related projects include 4208RD and 4300RD/SS/ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	2,625,000	2,625,000	0
2029	2,625,000	2,625,000	0
	5,250,000	**5,250,000**	**0**

LTD Amount: 254,800 **Total Project Cost:** 5,504,800

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2023	75 Years	Adam Lacombe	Dec 31, 2030

Number:	4305PK	**Scenario:**	Main
Title:	Carousel Parking Lot Paving	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	PARKING
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to pave the parking lot adjacent to the waterfront carousels.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

The existing parking lot surface is gravel. Paving of the parking lot will improve the level of service and reduce maintenance requirements.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	1,250,000	1,250,000	0
	1,250,000	**1,250,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,250,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2032	25 Years	Adam Lacombe	Dec 31, 2032

Number:	4306PR	**Scenario:**	Main
Title:	Downtown Waterfront Park Construction	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to convert the mini-train underpass to a pedestrian walkway.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

The mini-train underpass was originally constructed under the OVR/CPR train tracks in anticipation of extension of the mini-train system from the west side of the tracks to the park lands on the east side of the tracks. Through the Downtown Waterfront Master Plan, it was identified that it was desirable to repurpose the mini-train underpass as a pedestrian walkway to create another pedestrian connection from the downtown and park lands to the waterfront.

Creation of the pedestrian walkway will involve the construction of a walking surface and an additional underpass under the existing mini-train track.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	4,914,000	4,914,000	0
	4,914,000	**4,914,000**	**0**

LTD Amount: 427,525 **Total Project Cost:** 5,341,525

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		4,914,000
		Total Expense:	**4,914,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		114,000
0995	DONATIONS / GRANTS		3,000,000
5901	DEBENTURE PROCEEDS		1,800,000
		Total Revenue:	**4,914,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2025	25 Years	Megan Rochefort	Dec 31, 2027

Number:	4307RD	**Scenario:**	Main
Title:	Champlain & McKeown Intersection Improvements	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to improve the intersection configuration and intersection safety.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

A traffic impact study completed for a redevelopment proposal of the former Trusler school property on Cartier identified that there are existing safety concerns with the intersection of Champlain and McKeown.

An update to the McKeown Avenue environmental assessment was started in 2022 for the City's project to widen McKeown from Gormanville to Cartier. When the safety concerns at the Champlain intersection were identified, the City's project was expanded to include an analysis and design of safety improvements for the intersection. The improvements that are identified will be constructed through this project.

Related projects include 3801RD/ST/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	1,600,000	1,600,000	0
	1,600,000	**1,600,000**	**0**

LTD Amount: 130,000 **Total Project Cost:** 1,730,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2025	25 Years	Reid Porter	Dec 31, 2028

Number:	4308RD	**Scenario:**	Main
Title:	Main St. Alleyway Drainage Improvements	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to improve the drainage in the alleyway between Main St and the McIntyre parking garage.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

The Building Blocks group, comprised of Main West property owners, has provided a proposal to the City to revitalize the alleyway space to become an important activity and gathering place in the downtown that is strategically linked to the arts & culture sector. The goal is to achieve their vision through a number of infrastructure and programing proposals. The group has identified drainage concerns within the alleyway. Potential drainage alternatives include regrading, repaving, and a new storm sewer system.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	270,000	270,000	0
	270,000	**270,000**	**0**

LTD Amount: 15,000 **Total Project Cost:** 285,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		270,000
		Total Expense:	**270,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		103,333
0995	DONATIONS / GRANTS		166,667
		Total Revenue:	**270,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2025	25 Years	Adam Lacombe	Dec 31, 2027

Number:	4319RD	**Scenario:**	Main
Title:	Jane St. Reconstruction (Timmins to Algonquin)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

Jane Street was originally constructed as a semi-urban collector (included ditches). Jane Street is a primary collector route between Algonquin Avenue and Gormanville Road that also services hospital bound traffic. As part of the hospital servicing, Jane Street was reconstructed between Birchwood Road and Timmins Street in 2006 and between Gormanville Avenue and Birchwood Road in 2008.

This project was identified through the City's asset management software and is the remaining section of Jane Street that has not been reconstructed. The level of service improvement on this collector is desirable.

Related projects include 4319SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2034	245,000	245,000	0
2035	4,900,000	4,900,000	0
	5,145,000	**5,145,000**	**0**

LTD Amount: 0 **Total Project Cost:** 5,145,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2034	25 Years	Adam Lacombe	Dec 31, 2036

Number:	4319SS	**Scenario:**	Main
Title:	Jane St. Reconstruction (Timmins to Algonquin)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

Jane Street was originally constructed as a semi-urban collector (included ditches). Jane Street is a primary collector route between Algonquin Avenue and Gormanville Road that also services hospital bound traffic. As part of the hospital servicing, Jane Street was reconstructed between Birchwood Road and Timmins Street in 2006 and between Gormanville Avenue and Birchwood Road in 2008.

This project was identified through the City's asset management software and is the remaining section of Jane Street that has not been reconstructed. The level of service improvement on this collector is desirable.

Related projects include 4319RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2034	150,000	150,000	0
2035	3,000,000	3,000,000	0
	3,150,000	**3,150,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,150,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2034	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4319ST	**Scenario:**	Main
Title:	Jane St. Reconstruction (Timmins to Algonquin)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

Jane Street was originally constructed as a semi-urban collector (included ditches). Jane Street is a primary collector route between Algonquin Avenue and Gormanville Road that also services hospital bound traffic. As part of the hospital servicing, Jane Street was reconstructed between Birchwood Road and Timmins Street in 2006 and between Gormanville Avenue and Birchwood Road in 2008.

This project was identified through the City's asset management software and is the remaining section of Jane Street that has not been reconstructed. The level of service improvement on this collector is desirable.

Related projects include 4319RD/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2034	105,000	105,000	0
2035	2,100,000	2,100,000	0
	2,205,000	**2,205,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,205,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2034	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4319WS	**Scenario:**	Main
Title:	Jane St. Reconstruction (Timmins to Algonquin)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

Jane Street was originally constructed as a semi-urban collector (included ditches). Jane Street is a primary collector route between Algonquin Avenue and Gormanville Road that also services hospital bound traffic. As part of the hospital servicing, Jane Street was reconstructed between Birchwood Road and Timmins Street in 2006 and between Gormanville Avenue and Birchwood Road in 2008.

This project was identified through the City's asset management software and is the remaining section of Jane Street that has not been reconstructed. The level of service improvement on this collector is desirable.

Related projects include 4319RD/SS/ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2034	155,000	155,000	0
2035	3,100,000	3,100,000	0
	3,255,000	**3,255,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,255,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2034	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4321SS	**Scenario:**	Main
Title:	Wastewater Treatment Plant Heat Exchanger and Sludge Transfer Piping	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of the heat exchanger and sludge transfer piping at the Wastewater Treatment Plant.

Comments

The North Bay Wastewater Treatment Plant treats all wastewater for the City of North Bay's municipal sewage collection system. The digested sludge process requires a heat exchange and hundreds of meters of sludge piping. The current heat exchanger and sludge transfer piping are nearing the end of their useful lives and will need to be replaced.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	4,900,000	4,900,000	0
	4,900,000	**4,900,000**	**0**

LTD Amount: 0 **Total Project Cost:** 4,900,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2032	TBD	Karin Pratte	Dec 31, 2032

Number:	4322SS	**Scenario:**	Main
Title:	Wastewater Treatment Plant Blower Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of the blowers at the North Bay Wastewater Treatment Plant.

Comments

The North Bay Wastewater Treatment Plant treats all wastewater for the City of North Bay's municipal sewage collection system. The facility uses the conventional activated sludge process for wastewater treatment. This process requires blowers to feed oxygen into the aeration tanks. The current blowers are nearing the end of their useful lives and will be due for replacement in 2032.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	3,920,000	3,920,000	0
	3,920,000	**3,920,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,920,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2032	30 Years	Karin Pratte	Dec 31, 2032

Number:	4330TR	**Scenario:**	Main
Title:	Construction of Sidewalks for Transit Routes - Phase 2	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project is for the construction of new sidewalks to transit stops.

Comments

This project will construct new sidewalks to comply with the Municipal Right-of-Way for direct routing of pedestrians to transit stops (approximately 5.2km). This includes connecting existing sidewalks to permit a continuous pedestrian path to established transit stops.

Budget includes funding through the Investing in Canada Infrastructure Program.

Premier Road from the end of the existing sidewalk (Fowler) southerly to Champlain Park has reached Substantial Performance criteria. The remaining projects are being engineering designed over the winter and spring (2026) with tentative submission of final drawings and specifications by summer 2026. Next project will be tendered for construction start in 2027 as per the City's application.

Related projects include 4021TR, 4338TR, and 4515TR

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2026/2027 - Stockdale (Airport to Shirreff), Shirreff (Stockdale to existing sidewalk), Norwood (Algonquin to Beattie), and Beattie (Maplewood to Norwood)
2028/2029 - Dane (Chapais to Frost), Frost (Dane to Angus), and Albert (Frost to O'Brien)
2030/2031 - Oak (Wyld to Main), John (Oak to Main), and Pearce (Greenhill to pipeline)

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	2,419,655	2,419,655	0
2028	1,533,899	1,533,899	0
2029	1,645,483	1,645,483	0
2030	2,179,721	2,179,721	0
	7,778,758	**7,778,758**	**0**

LTD Amount: 2,861,197 **Total Project Cost:** 10,639,955

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	30 Years	Drew Poeta	Dec 31, 2031

Number:	4333PR	**Scenario:**	Main
Title:	Arts and Culture Master Plan	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the funding to develop an action plan to determine arts and culture landscape for the City for the next 10 to 20 years.

Comments

This project will develop a comprehensive Arts and Culture Master Plan to map out the City's cultural landscape and guide next steps over the next 10 to 20 years. In collaboration with the Capitol Centre, and Creative Industries, this initiative will foster a vision for cultural development, strengthen local identity, and position the City as a vibrant hub for creativity and innovation. The plan will include actionable recommendations that support economic development, tourism, and community engagement while celebrating diversity and heritage.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	80,000	80,000	0
	80,000	**80,000**	**0**

LTD Amount: 50,000 **Total Project Cost:** 130,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3130	CONSULTANT FEES		80,000
		Total Expense:	**80,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		80,000
		Total Revenue:	**80,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	TBD	Bryan Kimber	Dec 31, 2026

Number:	4335GG	**Scenario:**	Main
Title:	Administration and Overhead	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - General Government	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides funding for the administration and overhead costs incurred to manage and administer the capital budget.

Comments

This project includes the costs related to providing administrative support to the various capital projects; including, personnel costs, software licensing, asset management oversight, and credit rating review costs.

In past years, the administration and overhead expense was allocated to each individual project. This project is funded by the general and water and sewer capital budgets.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	1,272,389	1,272,389	0
2027	989,229	989,229	0
2028	1,013,960	1,013,960	0
2029	1,039,309	1,039,309	0
2030	1,065,292	1,065,292	0
2031	1,091,924	1,091,924	0
2032	1,119,222	1,119,222	0
2033	1,147,203	1,147,203	0
2034	1,175,883	1,175,883	0
2035	1,205,280	1,205,280	0
	11,119,691	**11,119,691**	**0**

LTD Amount: 2,471,562 **Total Project Cost:** 13,591,253

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
7010	ADMINISTRATION & OVERHEAD	1,272,389
	Total Expense:	**1,272,389**
Revenue		
0461	TSF FRM REV FUND-PAYGO	1,272,389
	Total Revenue:	**1,272,389**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2024	N/A	Laura Boissonneault	Dec 31, 2035

Number:	4336GG	**Scenario:**	Main
Title:	Asset Management Transition	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability,...
Division:	Capital - General Government	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides funds to implement the City's Asset Management Plan in order to meet legislative requirements as well as to assist in financing policy changes.

Comments

This project will assist with the implementation of the Asset Management Plan (AMP) and support changes to financing policies as identified in the 2025 Council approved AMP.

Related projects include 4336SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	309,407	309,407	0
2028	316,748	316,748	0
2029	322,856	322,856	0
2030	331,907	331,907	0
2031	341,795	341,795	0
2032	351,045	351,045	0
2033	358,066	358,066	0
2034	365,227	365,227	0
2035	372,532	372,532	0
	3,069,583	**3,069,583**	**0**

LTD Amount: 782,905 **Total Project Cost:** 3,852,488

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2024	TBD	Laura Boissonneault	Dec 31, 2035

Number:	4336SS	**Scenario:**	Main
Title:	Asset Management Transition	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability,...
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides funds to implement the City's Asset Management Plan in order to meet legislative requirements as well as to assist in financing policy changes.

Comments

This project will assist with the implementation of the Asset Management Plan (AMP) and support changes to financing policies as identified in the 2025 Council approved AMP.

Related projects include 4336GG/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	50,000	50,000	0
2028	99,000	99,000	0
2029	118,000	118,000	0
2030	100,000	100,000	0
2031	75,000	75,000	0
2032	50,000	50,000	0
2033	25,000	25,000	0
2034	25,500	25,500	0
2035	26,010	26,010	0
	568,510	**568,510**	**0**

LTD Amount: 115,000 **Total Project Cost:** 683,510

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		50,000
		Total Expense:	**50,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		50,000
		Total Revenue:	**50,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	TBD	Laura Boissonneault	Dec 31, 2035

Number:	4336WS	**Scenario:**	Main
Title:	Asset Management Transition	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability,...
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides funds to implement the City's Asset Management Plan in order to meet legislative requirements as well as to assist in financing policy changes.

Comments

This project will assist with the implementation of the Asset Management Plan (AMP) and support changes to financing policies as identified in the 2025 Council approved AMP.

Related projects include 4336GG/SS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	7,000	7,000	0
2027	113,000	113,000	0
2028	112,000	112,000	0
2029	12,000	12,000	0
2030	41,000	41,000	0
2031	75,000	75,000	0
2032	50,000	50,000	0
2033	25,000	25,000	0
2034	25,500	25,500	0
2035	26,010	26,010	0
	486,510	**486,510**	**0**

LTD Amount: 126,000 **Total Project Cost:** 612,510

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	7,000
	Total Expense:	**7,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	7,000
	Total Revenue:	**7,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2024	TBD	Laura Boissonneault	Dec 31, 2035

Number:	4344RD	**Scenario:**	Main
Title:	O'Brien Street - Ski Club to Airport & Ski Club Signals	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway on O'Brien from Airport to Ski Club to improve the road to a current urban collector road standard, as well as installation of new traffic signals at the intersection of O'Brien and Ski Club. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The configuration of O'Brien from Airport to Ski Club does not meet current urban collector standards. The roadway and intersection at Ski Club has reached its capacity and requires upgrading to reduce congestion in the area. The Ski Club intersection is currently controlled by an all-way stop control - replacement of this control with traffic signals that are coordinated with the traffic signals at the Airport Road intersection will provide increased capacity. Upgrading the road to meet current urban collector standards, including the addition of curb and gutters and a proper drainage system will provide more traffic capacity and will improve the life expectancy of the pavement structure. The road was resurfaced in 2021 to provide a suitable driving surface in the interim.

The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.

Related projects include 4344ST/SS/WS and 4032RD/ST/SS/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	80,000	80,000	0
2030	1,480,000	1,480,000	0
	1,560,000	**1,560,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,560,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2028	25 Years	Adam Lacombe	Dec 31, 2030

Number:	4344SS	**Scenario:**	Main
Title:	O'Brien Street - Ski Club to Airport & Ski Club Signals	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway on O'Brien from Airport to Ski Club to improve the road to a current urban collector road standard, as well as installation of new traffic signals at the intersection of O'Brien and Ski Club. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The configuration of O'Brien from Airport to Ski Club does not meet current urban collector standards. The roadway and intersection at Ski Club has reached its capacity and requires upgrading to reduce congestion in the area. The Ski Club intersection is currently controlled by an all-way stop control - replacement of this control with traffic signals that are coordinated with the traffic signals at the Airport Road intersection will provide increased capacity. Upgrading the road to meet current urban collector standards, including the addition of curb and gutters and a proper drainage system will provide more traffic capacity and will improve the life expectancy of the pavement structure. The road was resurfaced in 2021 to provide a suitable driving surface in the interim.

The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.

Related projects include 4344RD/ST/WS and 4032RD/ST/SS/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	40,000	40,000	0
2030	660,000	660,000	0
	700,000	**700,000**	**0**

LTD Amount: 0 **Total Project Cost:** 700,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2028	75 Years	Adam Lacombe	Dec 31, 2030

Number:	4344ST	**Scenario:**	Main
Title:	O'Brien Street - Ski Club to Airport & Ski Club Signals	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway on O'Brien from Airport to Ski Club to improve the road to a current urban collector road standard, as well as installation of new traffic signals at the intersection of O'Brien and Ski Club. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The configuration of O'Brien from Airport to Ski Club does not meet current urban collector standards. The roadway and intersection at Ski Club has reached its capacity and requires upgrading to reduce congestion in the area. The Ski Club intersection is currently controlled by an all-way stop control - replacement of this control with traffic signals that are coordinated with the traffic signals at the Airport Road intersection will provide increased capacity. Upgrading the road to meet current urban collector standards, including the addition of curb and gutters and a proper drainage system will provide more traffic capacity and will improve the life expectancy of the pavement structure. The road was resurfaced in 2021 to provide a suitable driving surface in the interim.

The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.

Related projects include 4344RD/SS/WS and 4032RD/ST/SS/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	30,000	30,000	0
2030	460,000	460,000	0
	490,000	**490,000**	**0**

LTD Amount: 0 **Total Project Cost:** 490,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2028	75 Years	Adam Lacombe	Dec 31, 2030

Number:	4344WS	**Scenario:**	Main
Title:	O'Brien Street - Ski Club to Airport & Ski Club Signals	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway on O'Brien from Airport to Ski Club to improve the road to a current urban collector road standard, as well as installation of new traffic signals at the intersection of O'Brien and Ski Club. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The configuration of O'Brien from Airport to Ski Club does not meet current urban collector standards. The roadway and intersection at Ski Club has reached its capacity and requires upgrading to reduce congestion in the area. The Ski Club intersection is currently controlled by an all-way stop control - replacement of this control with traffic signals that are coordinated with the traffic signals at the Airport Road intersection will provide increased capacity. Upgrading the road to meet current urban collector standards, including the addition of curb and gutters and a proper drainage system will provide more traffic capacity and will improve the life expectancy of the pavement structure. The road was resurfaced in 2021 to provide a suitable driving surface in the interim.

The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.

Related projects include 4344RD/ST/SS and 4032RD/ST/SS/WS.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	40,000	40,000	0
2030	690,000	690,000	0
	730,000	**730,000**	**0**

LTD Amount: 0 **Total Project Cost:** 730,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2028	75 Years	Adam Lacombe	Dec 31, 2030

Number:	4345SS	**Scenario:**	Main
Title:	King's Landing Pumping Station Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering and construction services to replace the King's Landing pumping station.

Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

Comments

The existing sanitary pumping station is located at the corner of Memorial Drive and the King's Landing access road. The pumping station is nearing the end of its useful life and requires replacement.

The replacement of the King's Landing pumping station would service existing facilities draining to the pumping station and have capacity to service future development, including development at the former Kenroc site.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	80,000	80,000	0
2030	1,560,000	1,560,000	0
	1,640,000	**1,640,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,640,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2028	50 Years	Adam Lacombe	Dec 31, 2030

Number:	4347RF	**Scenario:**	Main
Title:	Capitol Centre & Museum Digital Display Signage	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project will support the installation of new digital exterior displays at the Capitol Centre and Museum.

Comments

The existing digital display located within the existing clock tower at the Museum has reached the end of it's service life. Parts are becoming hard to source making repair challenging. The digital display will be replaced within the existing clock tower and the clock will be replaced with a backlit analog clock. This work is expected to be completed in 2026.

The existing digital display at the Capitol Centre is reaching the end of its useful life and would be replaced with a new modern sign appropriate for the size and scale of the building. This work is expected to be completed in 2026.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	200,000	200,000	0
	200,000	**200,000**	**0**

LTD Amount: 200,000 **Total Project Cost:** 400,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	200,000
	Total Expense:	**200,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	100,000
0599	MISC. PROVINCIAL GRANTS	100,000
	Total Revenue:	**200,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2025	10 Years	David Jackowski	Dec 31, 2026

Number:	4348PR	**Scenario:**	Main
Title:	Cricket Pitch Construction	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

The project provides for the design and construction of a permanent cricket field with multi-use flexibility.

Comments

The City of North Bay does not have a dedicated cricket facility. Currently cricket is played where a field can be temporarily redeveloped for this purpose, however, this solution provides significant challenges based on the field size needs and increasing demands for fields.

Throughout 2023 staff have worked with local cricket enthusiasts to determine if an existing field location could be utilized or redeveloped as a new cricket location in the City and have developed concepts with high level cost estimates.

In 2025 the City worked to finalize a site specific location and cost estimate. Construction will begin in 2026 with an opening of spring 2027

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	2,370,000	2,370,000	0
	2,370,000	**2,370,000**	**0**

LTD Amount: 981,327 **Total Project Cost:** 3,351,327

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		2,370,000
		Total Expense:	**2,370,000**
Revenue			
0284	DEVELOPMENT CHARGES		96,000
0461	TSF FRM REV FUND-PAYGO		69,000
0599	MISC. PROVINCIAL GRANTS		1,605,000
5901	DEBENTURE PROCEEDS		600,000
		Total Revenue:	**2,370,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	25 Years	Mark Thomas	Dec 31, 2027

Number:	4353GG	**Scenario:**	Main
Title:	Organizational Review Implementation	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides funding to implement recommendations identified through the organizational review as approved and directed by Council.

Comments

KPMG was engaged in 2023 to conduct an organizational review for the City of North Bay. Their findings were presented to Council during a Special Committee Meeting on April 30, 2024.

Following KPMG's presentation, an implementation plan was developed based on the Top 6 Priorities identified by Council and staff from the recommendations within KPMG's report. The plan was approved by Council on October 29, 2024. The priorities focus on key goals, including improving effectiveness and efficiency, enhancing customer service, strengthening accountability and communication, and delivering greater value to taxpayers.

2026 includes the development of a workforce plan and ongoing implementation of recommendations from the customer-centered digital strategy, corporate-wide customer service strategy. Funding will also be used to support digitization and tools necessary to improve processes as identified through lean process reviews.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	155,000	155,000	0
	155,000	**155,000**	**0**

LTD Amount: 421,786 **Total Project Cost:** 576,786

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3130	CONSULTANT FEES		155,000
		Total Expense:	**155,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		155,000
		Total Revenue:	**155,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	N/A	Shannon Saucier	Dec 31, 2027

Number:	4355RD	**Scenario:**	Main
Title:	Kodiak Reconstruction	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Kodiak. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The above-ground infrastructure on Kodiak (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Additionally, sections of shallow storm sewer have repeatedly heaved and disturbed the pavement structure. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb, gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and in need of replacement.

Related projects include 4355ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	1,090,000	1,090,000	0
	1,090,000	**1,090,000**	**0**

LTD Amount: 60,000 **Total Project Cost:** 1,150,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	1,090,000
	Total Expense:	**1,090,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	90,000
0539	ONT COMMUNITY INFR OCIF	1,000,000
	Total Revenue:	**1,090,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jun 1, 2024	25	Reid Porter	Dec 31, 2027

Number:	4355ST	**Scenario:**	Main
Title:	Kodiak Reconstruction	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Kodiak. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The above-ground infrastructure on Kodiak (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Additionally, sections of shallow storm sewer have repeatedly heaved and disturbed the pavement structure. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb, gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and in need of replacement.

Related projects include 4355RD

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	840,000	840,000	0
	840,000	**840,000**	**0**

LTD Amount: 45,000 **Total Project Cost:** 885,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		840,000
		Total Expense:	**840,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		90,000
0539	ONT COMMUNITY INFR OCIF		750,000
		Total Revenue:	**840,000**

Related Projects

Year Identified	Start Date	Useful Life
2024	Jun 1, 2024	75 Years

Operating Impacts

Manager	Completion Date
Reid Porter	Dec 31, 2027

Number:	4356RD	**Scenario:**	Main
Title:	Marshall Bike Lanes	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for creation of bike lanes on Marshall Avenue from Lakeshore Drive to Booth Road and the Kate Pace Way.

Comments

The City's Active Transportation Master Plan identified the need for a future multi-use asphalt trail along Marshall Avenue. Further examination of the existing conditions identified that as an interim solution, bike lanes could be implemented. The road width from Lakeshore Drive to Marshall Park Drive is wider than standard and can accommodate the addition of bike lanes without any additional construction. Also, sections of the roadway between Marshall Park Drive and Booth Road have an existing paved shoulder, which could be expanded to implement bike lanes along the entire roadway.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	220,000	220,000	0
	220,000	**220,000**	**0**

LTD Amount: 0 **Total Project Cost:** 220,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	220,000
	Total Expense:	**220,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	132,000
0699	MISC FEDERAL GRANTS	88,000
	Total Revenue:	**220,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Apr 1, 2027	25 Years	Megan Rochefort	Dec 31, 2027

Number:	4357RD	**Scenario:**	Main
Title:	Signalized Pedestrian Crossing	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for creation of new signalized pedestrian crossings.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.

Comments

In addition to the Oak Pedestrian crossing (Project 4309SL), other locations will be examined for pedestrian crossing needs and warrants.

Related projects include 4309SL

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	110,000	110,000	0
2027	120,000	120,000	0
2028	130,000	130,000	0
2029	140,000	140,000	0
2030	150,000	150,000	0
	650,000	**650,000**	**0**

LTD Amount: 135,000 **Total Project Cost:** 785,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	110,000
	Total Expense:	**110,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	66,000
0699	MISC FEDERAL GRANTS	44,000
	Total Revenue:	**110,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	25 Years	Megan Rochefort	Dec 31, 2031

Number:	4360RD	**Scenario:**	Main
Title:	Duke (Cassells to Fraser)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway and underground infrastructure on Duke from Cassells to Fraser.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.

Comments

The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure.

Related projects include 4360SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	450,000	450,000	0
	450,000	**450,000**	**0**

LTD Amount: 25,000 **Total Project Cost:** 475,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	450,000
	Total Expense:	**450,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	100,000
0539	ONT COMMUNITY INFR OCIF	350,000
	Total Revenue:	**450,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	25 Years	Megan Rochefort	Dec 31, 2027

Number:	4360SS	**Scenario:**	Main
Title:	Duke (Cassells to Fraser)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway and underground infrastructure on Duke from Cassells to Fraser.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.

Comments

The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure.

Related projects include 4360RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	450,000	450,000	0
	450,000	**450,000**	**0**

LTD Amount: 25,000 **Total Project Cost:** 475,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		450,000
		Total Expense:	**450,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		450,000
		Total Revenue:	**450,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	75 Years	Megan Rochefort	Dec 31, 2027

Number:	4360ST	**Scenario:**	Main
Title:	Duke (Cassells to Fraser)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway and underground infrastructure on Duke from Cassells to Fraser.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.

Comments

The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure.

Related projects include 4360RD/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	310,000	310,000	0
	310,000	**310,000**	**0**

LTD Amount: 20,000 **Total Project Cost:** 330,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	310,000
	Total Expense:	**310,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	60,000
0539	ONT COMMUNITY INFR OCIF	250,000
	Total Revenue:	**310,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	75 Years	Megan Rochefort	Dec 31, 2027

Number:	4360WS	**Scenario:**	Main
Title:	Duke (Cassells to Fraser)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway and underground infrastructure on Duke from Cassells to Fraser.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.

Comments

The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure.

Related projects include 4360RD/SS/ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	470,000	470,000	0
	470,000	**470,000**	**0**

LTD Amount: 25,000 **Total Project Cost:** 495,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	470,000
	Total Expense:	**470,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	470,000
	Total Revenue:	**470,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	75 Years	Megan Rochefort	Dec 31, 2027

Number:	4362ST	**Scenario:**	Main
Title:	Airport Heights & Cedar Heights Master Drainage Plans and Implementation	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project provides for the engineering services to prepare master drainage plans for the Cedar Heights and Airport Heights areas, in order to provide support for future development.

Comments

The Airport Heights and Cedar Heights areas are identified in the Official Plan as growth areas. The master drainage plans will look at stormwater management on a regional basis rather than on a piecemeal site-by-site basis and will support future growth as well as North Bay's assigned housing target.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	300,000	300,000	0
2032	1,000,000	1,000,000	0
	1,300,000	**1,300,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,300,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		300,000
		Total Expense:	**300,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		300,000
		Total Revenue:	**300,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2026	N/A	Adam Lacombe	Dec 31, 2033

Number:	4363SS	**Scenario:**	Main
Title:	Centrifuge Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of the centrifuge at the Wastewater Treatment Plant (WWTP).

Comments

The WWTP has two centrifuges which dewater sludge prior to it being transported to the landfill. The centrifuge options is critical to the wastewater process. This project provides for the replacement of one of the centrifuges which will be at the end of its useful life.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	2,000,000	2,000,000	0
	2,000,000	**2,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,000,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2033	TBD	Karin Pratte	Dec 31, 2033

Number:	4365RD	**Scenario:**	Main
Title:	Trout Lake Road Retaining Wall Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the rehabilitation/ reconstruction of the retaining wall and storm drainage system between Lakeheights Rd. and Lees Rd.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction technical assistance.

Comments

The existing retaining wall located between Lakeheights Road and Lees Road on the north side of Trout Lake Road has significant cracking. A condition assessment was carried out in 2016 which identified that the retaining wall was subject to alkali–aggregate reaction - an irreversible condition causing expansion and cracking. The wall will need replacement or significant rehabilitation to extend some life in the wall.

In addition, the retaining wall drainage system is not performing properly, especially during the spring melt.

Related project includes 4365ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	160,000	160,000	0
2033	3,200,000	3,200,000	0
	3,360,000	**3,360,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,360,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2032	50 Years	Adam Lacombe	Dec 31, 2034

Number:	4365ST	**Scenario:**	Main
Title:	Trout Lake Road Retaining Wall Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the rehabilitation/ reconstruction of the retaining wall and storm drainage system between Lakeheights Rd. and Lees Rd.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction technical assistance.

Comments

The existing retaining wall located between Lakeheights Road and Lees Road on the north side of Trout Lake Road has significant cracking. A condition assessment was carried out in 2016 which identified that the retaining wall was subject to alkali–aggregate reaction - an irreversible condition causing expansion and cracking. The wall will need replacement or significant rehabilitation to extend some life in the wall.

In addition, the retaining wall drainage system is not performing properly, especially during the spring melt.

Related project includes 4365RD

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2032	20,000	20,000	0
2033	320,000	320,000	0
	340,000	**340,000**	**0**

LTD Amount: 0 **Total Project Cost:** 340,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2032	75 Years	Adam Lacombe	Dec 31, 2034

Number:	4366WS	**Scenario:**	Main
Title:	Water Meter & Radio Upgrade	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the upgrade of the Neptune water meter data collectors from R450 to an R900 system utilizing the LoRaWAN gateway to enhance communications between the water meters and the Neptune software. This project also provides for the replacement of the older retrofit, non-Neptune water meters that are approaching end of life.

Comments

The current Neptune water meter data collectors have reached the end of their useful life. This project will replace the current units with the updated model over the next couple of years. There are several older water meters that have reached the end of their useful lives.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	245,000	245,000	0
2032	490,000	490,000	0
2033	490,000	490,000	0
2034	490,000	490,000	0
	1,715,000	**1,715,000**	**0**

LTD Amount: 668,080 **Total Project Cost:** 2,383,080

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
5020	WATER METERS		245,000
		Total Expense:	**245,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		245,000
		Total Revenue:	**245,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Dec 31, 2023	15 Years	Laura Boissonneault	Dec 31, 2034

Number:	4368GG	**Scenario:**	Main
Title:	Server Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Technology, Equipment Replacement
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project involves replacing aging servers across the City's main data center and disaster recovery site.

Comments

The replacement of the City's aging server infrastructure is an essential upgrade to maintain system reliability, improve processing capabilities, and ensure compatibility with modern software and applications. The new servers will enhance performance and scalability to meet current and future operational demands.

This project provides for sever replacements at the main data centre and the backup data centre (disaster recovery site). Each location has several pieces of equipment, including, servers, storage, switches, and firewalls, each with a 5-year life cycle. As each centre requires the replacement of several pieces of equipment, the refresh is staggered over consecutive years.

The 2026 budget provides for the upgrade of the main data centre storage

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Main data centre servers
2029 Disaster recovery site storage
2030 Disaster recovery site servers
2032 Main data centre storage
2034 Main data centre servers

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	250,000	250,000	0
2027	230,000	230,000	0
2029	300,000	300,000	0
2030	315,000	315,000	0
2032	315,000	315,000	0
2034	330,000	330,000	0
	1,740,000	**1,740,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,740,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
5043	SERVERS		250,000
		Total Expense:	**250,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		250,000
		Total Revenue:	**250,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2026	5 Years	Shannon Saucier	Dec 31, 2034

Number:	4369GG	**Scenario:**	Main
Title:	Switches and Security Hardware - City Hall and Disaster Recovery	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Technology, Equipment Replacement
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the upgrade to the City's network infrastructure by replacing outdated switches and firewalls.

Comments

Replacement of the City's core infrastructure including, switches and firewalls, is designed to significantly enhance overall system performance, ensuring that the City's network operates more efficiently and securely.

By implementing state-of-the-art firewall technology, the speed and reliability of the network will not only be improved but it will also streamline critical processes such as Virtual Private Network (VPN) access and Multi-Factor Authentication (MFA). These improvements will facilitate a smoother and more secure remote access for users, ultimately enhancing productivity and user experience.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	145,000	145,000	0
2030	50,000	50,000	0
2031	165,000	165,000	0
2033	165,000	165,000	0
2035	165,000	165,000	0
	690,000	**690,000**	**0**

LTD Amount: 0 **Total Project Cost:** 690,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2028	5 Years	Shannon Saucier	Dec 31, 2035

Number:	4370GG	**Scenario:**	Main
Title:	Main Data Centre Fire Suppression	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Technology
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for a needs assessment and installation of an updated fire suppression system for the main data centre.

Comments

The installation of a fire suppression system for the main data center will ensure that vital equipment and data is safeguarded against potential damage caused by a fire which ensures continuity of operations and minimizes system downtime.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2031 Main data centre preventative maintenance

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	75,000	75,000	0
	75,000	**75,000**	**0**

LTD Amount: 85,000 **Total Project Cost:** 160,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 Years	Shannon Saucier	Dec 31, 2031

Number:	4371GG	**Scenario:**	Main
Title:	Data Centre Upgrades - AC Units	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Technology, Equipment Replacement
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project will provide for the replacement of aging air conditioning units at the data center and disaster recovery site to ensure optimal environmental conditions for IT equipment.

Comments

The replacement of aging air conditioning units is essential for maintaining the integrity of IT infrastructure because reliable cooling is crucial to optimize equipment performance, to extend the useful life of critical equipment, to increase energy efficiencies, and to minimize the risk for equipment downtime due to overheating. A needs assessment will be completed in 2026 to inform the replacement strategy for 2027.

Scenario Description

Scenario Comments

The following details supports the Capital Forecast for 2027 to 2035:
2027 AC unit replacement at the main data centre
2031 AC unit replacement at the disaster recovery site

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	125,000	125,000	0
2031	125,000	125,000	0
	250,000	**250,000**	**0**

LTD Amount: 0 **Total Project Cost:** 250,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2027	10 Years	Shannon Saucier	Dec 31, 2031

Number:	4373WS	**Scenario:**	Main
Title:	Information Systems Water and Wastewater Infrastructure Renewal	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Technology, Equipment Replacement
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project will provide for the upgrade to the City's SCADA network infrastructure by replacing outdated switches, servers, and firewalls.

Comments

This project involves the replacement of the wastewater network servers, storage, switches, and SCADA systems. This upgrade is designed to enhance overall system performance, ensuring that the network operates efficiently and securely. The new equipment will improve connectivity, boost network performance, and strengthen cybersecurity measures, ensuring the resilience of the City's IT infrastructure against emerging threats.

This project is funded by both water and wastewater user rates.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Switches, servers, and SCADA upgrades

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	70,000	70,000	0
2028	165,000	165,000	0
2029	35,000	35,000	0
2031	35,000	35,000	0
2032	40,000	40,000	0
2033	35,000	35,000	0
2034	175,000	175,000	0
2035	35,000	35,000	0
	590,000	**590,000**	**0**

LTD Amount: 45,000 **Total Project Cost:** 635,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	5 Years	Shannon Saucier	Dec 31, 2035

Number:	4374SS	**Scenario:**	Main
Title:	Wastewater Telecommunication Installation	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Technology, Equipment Replacement
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the purchase and installation of a replacement wastewater paging system which will ensure safe communication underground.

Comments

By 2035, the purchase and installation of a new wastewater paging system to ensure City staff can operate safely, efficiently, and securely by having communication access while working underground.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2035 - Replacement of wastewater paging system

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2035	60,000	60,000	0
	60,000	**60,000**	**0**

LTD Amount: 60,000 **Total Project Cost:** 120,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 Years	Shannon Saucier	Dec 31, 2035

Number:	4401RD	**Scenario:**	Main
Title:	Sage Rd. Reconstruction to Collector Standard	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The program involves the engineering and construction services for the reconstruction of the above-ground and underground infrastructure and to upgrade Sage Road to a proper collector standard.

Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

Sage Road was originally constructed as a semi-urban collector (included ditches). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.

Sage Road is a primary collector route for the Birchaven area, and the upgrades will improve the roadway drainage (which will result in a pavement structure with a longer service life), and will also provide improved pedestrian facilities and safety (currently only a portion of the roadway has a separated sidewalk, while the balance has a paved shoulder sidewalk).

Related projects include 4401SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	290,000	290,000	0
2031	5,760,000	5,760,000	0
	6,050,000	**6,050,000**	**0**

LTD Amount: 0 **Total Project Cost:** 6,050,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2029	25 Years	Adam Lacombe	Dec 31, 2033

Number:	4401SS	**Scenario:**	Main
Title:	Sage Rd. Reconstruction to Collector Standard	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The program involves the engineering and construction services for the reconstruction of the above-ground and underground infrastructure and to upgrade Sage Road to a proper collector standard.

Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

Sage Road was originally constructed as a semi-urban collector (included ditches). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.

Sage Road is a primary collector route for the Birchaven area, and the upgrades will improve the roadway drainage (which will result in a pavement structure with a longer service life), and will also provide improved pedestrian facilities and safety (currently only a portion of the roadway has a separated sidewalk, while the balance has a paved shoulder sidewalk).

Related projects include 4401RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	65,000	65,000	0
2031	1,260,000	1,260,000	0
	1,325,000	**1,325,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,325,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2033

Number:	4401ST	**Scenario:**	Main
Title:	Sage Rd. Reconstruction to Collector Standard	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The program involves the engineering and construction services for the reconstruction of the above-ground and underground infrastructure and to upgrade Sage Road to a proper collector standard.

Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

Sage Road was originally constructed as a semi-urban collector (included ditches). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.

Sage Road is a primary collector route for the Birchaven area, and the upgrades will improve the roadway drainage (which will result in a pavement structure with a longer service life), and will also provide improved pedestrian facilities and safety (currently only a portion of the roadway has a separated sidewalk, while the balance has a paved shoulder sidewalk).

Related projects include 4401RD/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	125,000	125,000	0
2031	2,450,000	2,450,000	0
	2,575,000	**2,575,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,575,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2033

Number:	4401WS	**Scenario:**	Main
Title:	Sage Rd. Reconstruction to Collector Standard	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The program involves the engineering and construction services for the reconstruction of the above-ground and underground infrastructure and to upgrade Sage Road to a proper collector standard.

Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Comments

Sage Road was originally constructed as a semi-urban collector (included ditches). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.

Sage Road is a primary collector route for the Birchaven area, and the upgrades will improve the roadway drainage (which will result in a pavement structure with a longer service life), and will also provide improved pedestrian facilities and safety (currently only a portion of the roadway has a separated sidewalk, while the balance has a paved shoulder sidewalk).

Related projects include 4401RD/SS/ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	105,000	105,000	0
2031	2,020,000	2,020,000	0
	2,125,000	**2,125,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,125,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2033

Number:	4499PD	**Scenario:**	Main
Title:	North Bay Police Service Headquarters Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Service Partners	**Project Type:**	POLICE
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of the Police Service Headquarters as determined by the 2017 Condition Assessment identifying that the current building does not properly support police operations.

Comments

Since 2017, the Police Service has been advocating for the replacement of the current facility based on the 2017 Facility Condition Assessment completed that determined that the current facility is not suitable to meet the Police Service's on-going needs based on three (3) key factors:
1. The building is too small
2. The building's layout fails to meet best practices
3. The cost to rectify faults, address structural issues and upgrade building would be high and would cause considerable disruption in service.

Without expanding the building, renovations will only go a small way to improve working conditions.

In 2026, the Service is proposing to complete a Facility Assessment, to complete an organizational assessment and to complete a space needs assessment. These studies will support next steps for the replacement and/or expansion of the North Bay Police Service Headquarters facility.

Scenario Description

Scenario Comments

The International Association of Chiefs of Police (ICAP) has published "Police Facilities Planning Guidelines" that outline the processes to follow when a Police Service needs a new or renovated facility. The steps included in the document support the projected budget for 2027-2035:
2028 Engage Community and Stakeholders, tour other police facilities and develop project budget
2029 Secure and purchase site, including legal and geotechnical testing
2030 Hire architect and begin design of facility
2032 Tender and site preparation
2033-2034 Construction, furnishing and equipment
2035 Occupancy

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	100,000	100,000	0
2028	30,000	30,000	0
2029	840,000	840,000	0
2030	1,650,000	1,650,000	0
2032	1,665,000	1,665,000	0
2033	23,000,000	23,000,000	0
2034	23,000,000	23,000,000	0
2035	200,000	200,000	0
	50,485,000	**50,485,000**	**0**

LTD Amount: 115,000 **Total Project Cost:** 50,600,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3199	MISC PROFESSIONAL FEES	100,000
	Total Expense:	**100,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	100,000
	Total Revenue:	**100,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2017	Jan 1, 2024		Daryl Longworth	Dec 31, 2035

Number:	4502TR	**Scenario:**	Main
Title:	Transit Bus Shelter Upgrades	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the acquisition of new bus shelters at transfer points, the Terminal, and lower residence. This project also includes new accessible concrete pads.

Comments

This project allows for the replacement of two large bus shelters, the replacement of 4 shelters with a larger shelter at transfer points and the addition of 4 concrete pads at existing bus stops.

Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	8,444	8,444	0
2028	82,745	82,745	0
	91,189	**91,189**	**0**

LTD Amount: 77,679 **Total Project Cost:** 168,868

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	8,444
	Total Expense:	**8,444**
Revenue		
0461	TSF FRM REV FUND-PAYGO	2,253
0543	INVESTING IN CANADA (ICIP) - PROVINCIAL	2,814
0643	INVESTING IN CANADA (ICIP) - FEDERAL	3,377
	Total Revenue:	**8,444**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	TBD	Drew Poeta	Dec 31, 2028

Number:	4503TR	**Scenario:**	Main
Title:	Transit Terminal Upgrades: Lighting and Roof	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for Transit Terminal upgrades including exterior and interior LED lighting, posts and roof rehabilitation.

Comments

The project will update the existing interior, exterior, and terminal post lighting to incorporate LED lighting efficiencies and extend useful life. The project will also be used to rehabilitate the transit terminal roof to extend the useful life of the asset.

Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	227,504	227,504	0
	227,504	**227,504**	**0**

LTD Amount: 84,146 **Total Project Cost:** 311,650

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	TBD	Drew Poeta	Dec 31, 2027

Number:	4504TR	**Scenario:**	Main
Title:	Transit Bus Feature Upgrades	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an upgrade to Transit Bus features such as driver barriers and automatic vehicle location (AVL) screens.

Comments

The upgrades AVL screens will improve the quality of transit service by electronically providing more information and more details on the transit vehicle to riding customers. The addition of driver barriers will provide safety improvements for transit drivers.

Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	204,797	204,797	0
	204,797	**204,797**	**0**

LTD Amount: 13,073 **Total Project Cost:** 217,870

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	204,797
	Total Expense:	**204,797**
Revenue		
0461	TSF FRM REV FUND-PAYGO	54,620
0543	INVESTING IN CANADA (ICIP) - PROVINCIAL	68,259
0643	INVESTING IN CANADA (ICIP) - FEDERAL	81,918
	Total Revenue:	**204,797**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2025	TBD	Drew Poeta	Dec 31, 2026

Number:	4505TR	**Scenario:**	Main
Title:	Transit Bus Barn Lighting	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an upgrade to the Bus Barn lighting.

Comments

The project will replace existing lights in the Bus Barn Facility with appropriate energy efficient LED lights.

Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	23,000	23,000	0
	23,000	**23,000**	**0**

LTD Amount: 0 **Total Project Cost:** 23,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2031	TBD	Drew Poeta	Dec 31, 2031

Number:	4506TR	**Scenario:**	Main
Title:	Transit Terminal Facility Upgrades	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for new display screens, people counter, BAS system, boilers, and fencing at the Bus Terminal.

Comments

Transit terminal facility upgrades include energy efficiency upgrades to the transit terminal building automated system (BAS) and the transit terminal boilers, supply pumps and circulating pump system, security enhancements to improve safety and security by replacing fencing, improved quality of existing public transit by providing outdoor passengers with a video screen showing live arrival times and data collection tools to add passenger counters at the main transit terminal.

Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	220,494	220,494	0
	220,494	**220,494**	**0**

LTD Amount: 135,142 **Total Project Cost:** 355,636

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	220,494
	Total Expense:	**220,494**
Revenue		
0461	TSF FRM REV FUND-PAYGO	58,806
0543	INVESTING IN CANADA (ICIP) - PROVINCIAL	73,491
0643	INVESTING IN CANADA (ICIP) - FEDERAL	88,197
	Total Revenue:	**220,494**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	TBD	Drew Poeta	Dec 31, 2026

Number:	4507TR	**Scenario:**	Main
Title:	Transit Bus Wash Rehabilitation	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation of the bus wash.

Comments

Refurbishment of Transit Bus Wash facility; including, building envelope repairs, bus washing and vacuum system components refurbishment, exterior bay doors and frame rehabilitation and lighting restoration and enhancements.

Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2030	540,000	540,000	0
	540,000	**540,000**	**0**

LTD Amount: 0 **Total Project Cost:** 540,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2030	TBD	Drew Poeta	Dec 31, 2030

Number:	4508TR	**Scenario:**	Main
Title:	Transit Hoist	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the purchase of hoists for transit.

Comments

The project provides for the replacement of 5 sets of hoists used by the Fleet Department for transit buses.

Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	66,853	66,853	0
2030	77,391	77,391	0
2031	81,260	81,260	0
	225,504	**225,504**	**0**

LTD Amount: 125,638 **Total Project Cost:** 351,142

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	TBD	Drew Poeta	Dec 31, 2031

Number:	4512ST	**Scenario:**	Main
Title:	Infrastructure Modelling & Background Study	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Master Plans
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services for the preparation and maintenance of infrastructure models for the City's underground infrastructure. Also included in the project is an update to the 2008 Infrastructure Background Study, as well as the analysis of the City's stormwater infrastructure and major storm water flow routes (i.e., when the sewers are full during larger rain events) leading to the identification of overland flow route needs.

Comments

This project will establish computer models of the underground infrastructure in the City; which includes, the storm sewer , sanitary sewer, and watermain infrastructure.

Infrastructure models can be used to analyze the capacity of the existing systems, and identify potential existing capacity issues. They can also be used for planning to analyze the impacts and feasibility of expanding the system in response to specific developments or citywide development scenarios, such as the impact of the City's Additional Dwelling Units policy. The models will be utilized to complete an update to the 2008 Infrastructure Background Study that was completed in support of the Official Plan update. The 2008 study focused just on the trunk sewers and mains using a spreadsheet type of analysis. The new infrastructure models will allows analyses to be carried out on all pipes in the pipe networks, providing the capacity to identify potential issues on a more micro level.

Once these models are established, they will need to be maintained on a regular basis for changes in the systems and will also be used for analysis of various scenarios such as new developments or other capital projects. This work will be carried out through the Infrastructure Modelling On-going capital project.

The City's storm sewer systems (the minor system) are only designed to capture runoff from certain sized storms (one that statistically occurs once every five years). During intense rain events, the system's capacity can be exceeded and once the sewer systems are full of water any additional runoff must flow overland (the major system). If the overland flow routes are designed properly, localized flooding can be mitigated. A city-wide study will help to identify other under-designed areas and to prioritize areas with the greatest risk potential for flooding and damage.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Related projects include 4512SS/WS, 6859SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	105,000	105,000	0
	105,000	**105,000**	**0**

LTD Amount: 593,547 **Total Project Cost:** 698,547

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3130	CONSULTANT FEES		105,000
		Total Expense:	**105,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		105,000
		Total Revenue:	**105,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Nov 1, 2024	N/A	Adam Lacombe	Dec 31, 2026

Number:	4513PD	**Scenario:**	Main
Title:	North Bay Police Service Radio System Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Technology, Equipment Replacement
Division:	Capital - Service Partners	**Project Type:**	POLICE
Budget Year:	2026	**Active:**	Yes

Description

The police service radio system is a critical component of law enforcement operations, enabling seamless communication between officers in the field, command centers, and emergency services. Currently, the system is reaching the end of its useful life, resulting in increased maintenance costs, and decreased reliability. The average lifecycle of a radio system is 5-7 years.

Comments

The existing police radio system has been in service for several years and is now approaching or has reached its end of life. Key challenges include, aging infrastructure, limited coverage, and high maintenance costs. A new modern radio system is essential to improve reliability and coverage, enhance communication efficiency, ensure compliance with standards, and increase cost-effectiveness.

Replacing the outdated police radio system is essential for maintaining public safety, operational efficiency, and officer security. The new system will not only enhance communication capabilities but also deliver long-term cost savings and improve overall service delivery.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Replace radio units in non-patrol vehicles & Personnel issue radios for specific unit
2032-2033 Replacement of radio units every 5 years

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	400,000	400,000	0
2032	1,500,000	1,500,000	0
2033	600,000	600,000	0
	2,500,000	**2,500,000**	**0**

LTD Amount: 1,302,000 **Total Project Cost:** 3,802,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2025	5-7 Years	Daryl Longworth	Dec 31, 2033

Number:	4516FD	**Scenario:**	Main
Title:	Station 1 Heating and Cooling Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Community Services	**Project Type:**	FIRE DEPARTMENT
Budget Year:	2026	**Active:**	Yes

Description

The purpose of this project is to replace the heating and HVAC equipment at fire station 1; including, three boilers, three HVAC units, and one AC unit.

Comments

The current heating, air handling, and air conditioning equipment is original to the fire station (1999). The recommended useful life for this equipment is 20 years. As a result of the regimented and proper maintenance program followed, this equipment has exceeded its life expectancy and is expected to need replacement in 2026.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	350,000	350,000	0
	350,000	**350,000**	**0**

LTD Amount: 0 **Total Project Cost:** 350,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5010	MACHINERY & EQUIPMENT	350,000
	Total Expense:	**350,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	350,000
	Total Revenue:	**350,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2026	20 Years	Jason Whiteley	Dec 31, 2026

Number:	4517FD	**Scenario:**	Main
Title:	CBRNE Program Response Vehicle	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Community Services	**Project Type:**	FIRE DEPARTMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides funds to purchase a dedicated Hazardous Materials response/tow vehicle.

Comments

NBFES under agreement with the Province receives funding to provide hazardous materials response for the province. Using funding provided, NBFES will purchase a dedicated unit for the hazardous materials program.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	400,000	400,000	0
	400,000	**400,000**	**0**

LTD Amount: 0 **Total Project Cost:** 400,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5025	VEHICLES	400,000
	Total Expense:	**400,000**
Revenue		
0470	TSF FROM RESERVE FUND	400,000
	Total Revenue:	**400,000**

Related Projects

Year Identified	Start Date	Useful Life
2025	Jan 1, 2026	7 Years

Operating Impacts

Manager	Completion Date
Jason Whiteley	Dec 31, 2026

Number:	4518ST	**Scenario:**	Main
Title:	Chippewa Creek and Airport Heights Stormwater Retention	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services to construct a stormwater management (SWM) pond approximately 350 meters east of O'Brien Street and 150 meters north of Airport Road and to construct a drainage channel and recreational pathway/ maintenance road from Kenwood Hills Drive to the pond.

For new development on the north side of Airport Road, the pond will provide quantity control to mitigate flooding impacts in Chippewa Creek. The pond will also provide quality control to mitigate sedimentation into the creek for a significant portion of the existing and future development in the Airport Heights area.

Comments

A contract for engineering services was awarded to an engineering consultant in 2009 which included an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

The Chippewa Creek Watershed Study identified that future development in the Airport Heights area would require quantity and quality control. The Highland Woods development was allowed to proceed based on the SWM requirements being met by the construction of this SWM pond. The SWM pond, channel, and recreational pathway/ maintenance road will be constructed in one phase.

Project 4362ST-Airport Heights & Cedar Heights Master Drainage Plans and Implementation will be completed in 2026 and will inform this project with respect to any additional requirements or modifications.

Related projects include 4362ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	50,000	50,000	0
2028	3,380,000	3,380,000	0
	3,430,000	**3,430,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,430,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2027	50 Years	Adam Lacombe	Dec 31, 2029

Number:	4519PR	**Scenario:**	Main
Title:	Shabogesic Beach Building	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the renewal of the Shabogesic Beach building including accessible washroom upgrades, building envelope replacement including exterior cladding, modifications to the lifeguard area to accommodate accessibility related beach equipment, upgrades to the commercial space, and regrading of the exterior.

Comments

Concept design was completed to meet today's accessibility requirements. Next steps are professional design and construction design services which are required to meet 2025 Building Code and achieve Building Permit renovation construction.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Design
2028 Renovation construction

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	50,000	50,000	0
2028	1,000,000	1,000,000	0
	1,050,000	**1,050,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,050,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2027	TBD	Mark Thomas	Dec 31, 2029

Number:	4520RD	**Scenario:**	Main
Title:	Charlton Reconstruction	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Charlton Crescent. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The storm sewer system on Charlton, including the rear-lot storm sewer system, is shallow and flat, and does not function well, resulting in occasional flooding. Additionally, the above-ground infrastructure (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb, gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and is in need of replacement.

The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.

Related projects include 4520ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	1,150,000	1,150,000	0
	1,150,000	**1,150,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,150,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2027	25 Years	Reid Porter	Dec 31, 2029

Number:	4520ST	**Scenario:**	Main
Title:	Charlton Reconstruction	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Charlton Crescent. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

The storm sewer system on Charlton, including the rear-lot storm sewer system, is shallow and flat, and does not function well, resulting in occasional flooding. Additionally, the above-ground infrastructure (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb, gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and is in need of replacement.

The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.

Related projects include 4520RD

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	560,000	560,000	0
	560,000	**560,000**	**0**

LTD Amount: 0 **Total Project Cost:** 560,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2027	75 Years	Reid Porter	Dec 31, 2029

Number:	4522RD	**Scenario:**	Main
Title:	McIntyre St. W Reconstruction (Foran to Murray)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the McIntyre St W local residential roadway. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

This project was identified through the City's asset/pavement management software. The existing road pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it is anticipated that full replacement of the other underground infrastructure (storm and water) will be required.

Related projects include 4522SS/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	50,000	50,000	0
2034	970,000	970,000	0
	1,020,000	**1,020,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,020,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2033	25 Years	Adam Lacombe	Dec 31, 2035

Number:	4522SS	**Scenario:**	Main
Title:	McIntyre St. W Reconstruction (Foran to Murray)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the McIntyre St W local residential roadway. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

This project was identified through the City's asset/pavement management software. The existing road pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it is anticipated that full replacement of the other underground infrastructure (storm and water) will be required.

Related projects include 4522RD/ST/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	50,000	50,000	0
2034	970,000	970,000	0
	1,020,000	**1,020,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,020,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2035

Number:	4522ST	**Scenario:**	Main
Title:	McIntyre St. W Reconstruction (Foran to Murray)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the McIntyre St W local residential roadway. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

This project was identified through the City's asset/pavement management software. The existing road pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it is anticipated that full replacement of the other underground infrastructure (storm and water) will be required.

Related projects include 4522RD/SS/WS

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	35,000	35,000	0
2034	680,000	680,000	0
	715,000	**715,000**	**0**

LTD Amount: 0 **Total Project Cost:** 715,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2035

Number:	4522WS	**Scenario:**	Main
Title:	McIntyre St. W Reconstruction (Foran to Murray)	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for the complete reconstruction of the McIntyre St W local residential roadway. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.

Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.

Comments

This project was identified through the City's asset/pavement management software. The existing road pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it is anticipated that full replacement of the other underground infrastructure (storm and water) will be required.

Related projects include 4522RD/SS/ST

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2033	55,000	55,000	0
2034	1,010,000	1,010,000	0
	1,065,000	**1,065,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,065,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2035

Number:	4524ST	**Scenario:**	Main
Title:	Ivanhoe Storm Outlet Upsizing	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering and construction services for the upsizing of the storm outlet pipe and outfall for the storm sewer system on Ivanhoe Drive.

Engineering services include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.

Comments

During the 2022/23 reconstruction of Ivanhoe, the storm outlet pipe was rehabilitated by sliplining a new pipe inside the existing corrugated steel pipe, which provided sufficient capacity for current needs. It is anticipated that the future drainage area contributing to this storm system may increase as adjacent streets are reconstructed. This may increase the storm outlet capacity needs, and as a result, the outlet will need to be upsized.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	210,000	210,000	0
	210,000	**210,000**	**0**

LTD Amount: 0 **Total Project Cost:** 210,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2028	75 Years	Adam Lacombe	Dec 31, 2029

Number:	4529WS	**Scenario:**	Main
Title:	Water Treatment Plant High Lift Pump Replacements	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of the high lift pumps at the Water Treatment Plant.

Comments

The Water Treatment Plant has five 350HP high lift pumps which push drinking water into the City's water distribution system. The pumps were installed in 2010 and have a useful life of 20 years. This project will ensure these critical pumps/ motors and drives are replaced at the end of their life.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2034 Replace high lift pump

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2034	500,000	500,000	0
	500,000	**500,000**	**0**

LTD Amount: 0 **Total Project Cost:** 500,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2034	TBD	Karin Pratte	Dec 31, 2034

Number:	4530SS	**Scenario:**	Main
Title:	Clarifier Mechanism Replacement	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the design and construction for the replacement of the operating mechanism for secondary clarifier 1 and 2 at the Wastewater Treatment Plant.

Comments

The operating mechanism for the secondary clarifiers 1 and 2 at the Wastewater Treatment Plant are nearing the end of their useful lives and are requiring replacement.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	600,000	600,000	0
	600,000	**600,000**	**0**

LTD Amount: 1,600,000 **Total Project Cost:** 2,200,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	600,000
	Total Expense:	**600,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	600,000
	Total Revenue:	**600,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Karin Pratte	Dec 31, 2026

Number:	6013RD	**Scenario:**	Main
Title:	City Share of Development Costs 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides a funding source to enable the City to respond to development requests. The City contributes towards items such as infrastructure upsizing and extensions, as well as off-site road network improvements.

Comments

These works are considered a priority and are vital to the City's support of development and growth, as well as North Bay's assigned housing target.

The budgeted amounts represent an allowance for unknown and unforeseen costs for roadway and underground infrastructure works related to new development and typically are for incremental costs for upsizing infrastructure. This could include a requirement by the City for a new subdivision road to be a collector standard, or a sewer to be upsized to a trunk sewer diameter. Current practice is that the developer would only be responsible to cover the costs to meet the minimum standard and the City would cover the additional cost to upgrade to a higher standard.

These projects generally provide for future growth.

Related projects include 6013SS/ST/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Continue to plan for future servicing needs as subdivision development proceeds. The predominant development areas likely requiring future upsizing needs are the Airport Heights and Cedar Heights areas.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	356,000	356,000	0
2027	367,000	367,000	0
2028	378,000	378,000	0
2029	389,000	389,000	0
2030	401,000	401,000	0
2031	413,000	413,000	0
2032	425,000	425,000	0
2033	438,000	438,000	0
2034	438,000	438,000	0
2035	438,000	438,000	0
	4,043,000	**4,043,000**	**0**

LTD Amount: 0 **Total Project Cost:** 4,043,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	356,000
	Total Expense:	**356,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	356,000
	Total Revenue:	**356,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Adam Lacombe	Dec 31, 2026

Number:	6013SS	**Scenario:**	Main
Title:	City Share of Development Costs 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides a funding source to enable the City to respond to development requests. The City contributes towards items such as infrastructure upsizing and extensions, as well as off-site road network improvements.

Comments

These works are considered a priority and are vital to the City's support of development and growth, as well as North Bay's assigned housing target.

The budgeted amounts represent an allowance for unknown and unforeseen costs for roadway and underground infrastructure works related to new development and typically are for incremental costs for upsizing infrastructure. This could include a requirement by the City for a new subdivision road to be a collector standard, or a sewer to be upsized to a trunk sewer diameter. Current practice is that the developer would only be responsible to cover the costs to meet the minimum standard and the City would cover the additional cost to upgrade to a higher standard.

These projects generally provide for future growth.

Related projects include 6013RD/ST/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Continue to plan for future servicing needs as subdivision development proceeds. The predominant development areas likely requiring future upsizing needs are the Airport Heights and Cedar Heights areas.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	160,000	160,000	0
2027	165,000	165,000	0
2028	170,000	170,000	0
2029	176,000	176,000	0
2030	182,000	182,000	0
2031	188,000	188,000	0
2032	194,000	194,000	0
2033	200,000	200,000	0
2034	206,000	206,000	0
2035	206,000	206,000	0
	1,847,000	**1,847,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,847,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	160,000
	Total Expense:	**160,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	160,000
	Total Revenue:	**160,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Adam Lacombe	Dec 31, 2026

Number:	6013ST	**Scenario:**	Main
Title:	City Share of Development Costs 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (General)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides a funding source to enable the City to respond to development requests. The City contributes towards items such as infrastructure upsizing and extensions, as well as off-site road network improvements.

Comments

These works are considered a priority and are vital to the City's support of development and growth, as well as North Bay's assigned housing target.

The budgeted amounts represent an allowance for unknown and unforeseen costs for roadway and underground infrastructure works related to new development and typically are for incremental costs for upsizing infrastructure. This could include a requirement by the City for a new subdivision road to be a collector standard, or a sewer to be upsized to a trunk sewer diameter. Current practice is that the developer would only be responsible to cover the costs to meet the minimum standard and the City would cover the additional cost to upgrade to a higher standard.

These projects generally provide for future growth.

Related projects include 6013RD/SS/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Continue to plan for future servicing needs as subdivision development proceeds. The predominant development areas likely requiring future upsizing needs are the Airport Heights and Cedar Heights areas.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	154,000	154,000	0
2027	155,000	155,000	0
2028	157,000	157,000	0
2029	158,000	158,000	0
2030	160,000	160,000	0
2031	162,000	162,000	0
2032	164,000	164,000	0
2033	166,000	166,000	0
2034	166,000	166,000	0
2035	166,000	166,000	0
	1,608,000	**1,608,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,608,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	154,000
	Total Expense:	**154,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	154,000
	Total Revenue:	**154,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Adam Lacombe	Dec 31, 2026

Number:	6013WS	**Scenario:**	Main
Title:	City Share of Development Costs 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	**Strategic Plans:**	Growth / Economic Development
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides a funding source to enable the City to respond to development requests. The City contributes towards items such as infrastructure upsizing and extensions, as well as off-site road network improvements.

Comments

These works are considered a priority and are vital to the City's support of development and growth, as well as North Bay's assigned housing target.

The budgeted amounts represent an allowance for unknown and unforeseen costs for roadway and underground infrastructure works related to new development and typically are for incremental costs for upsizing infrastructure. This could include a requirement by the City for a new subdivision road to be a collector standard, or a sewer to be upsized to a trunk sewer diameter. Current practice is that the developer would only be responsible to cover the costs to meet the minimum standard and the City would cover the additional cost to upgrade to a higher standard.

These projects generally provide for future growth.

Related projects include 6013RD/SS/ST

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Continue to plan for future servicing needs as subdivision development proceeds. The predominant development areas likely requiring future upsizing needs are the Airport Heights and Cedar Heights areas.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	160,000	160,000	0
2027	164,000	164,000	0
2028	169,000	169,000	0
2029	174,000	174,000	0
2030	180,000	180,000	0
2031	185,000	185,000	0
2032	191,000	191,000	0
2033	196,000	196,000	0
2034	196,000	196,000	0
2035	196,000	196,000	0
	1,811,000	**1,811,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,811,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	160,000
	Total Expense:	**160,000**
Revenue		
0284	DEVELOPMENT CHARGES	160,000
	Total Revenue:	**160,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Adam Lacombe	Dec 31, 2026

Number:	6111RD	**Scenario:**	Main
Title:	Asphalt Resurfacing 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering and construction services for the annual resurfacing program.

Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

The project is an on-going annual program to maintain and/or restore the riding surface of the urban city streets. The project utilizes a variety of techniques for maintenance of the roadway and protection of the asset. Works may involve asphalt grinding, pulverization, recycling, crack sealing, base stabilization, drainage improvements, curb restoration and boulevard restoration in addition to cold-in-place or hot-mix asphalt paving.

Comments

The maintenance of the road surface is of primary importance to the community. The annual program extends the life of roads, reduces annual maintenance costs, and provides a continued level of service.

In accordance with the City's Asset Management Plan, the condition of the City's roads will be monitored and analyzed on an on-going basis to determine and confirm prioritization with respect to the needs of the overall road and infrastructure network, and which works represent the best value. To assist with the prioritization, the City's Pavement Management Software and the results of the Road Condition Assessment performed in 2021 will be utilized. The Road Condition Assessment is being updated in 2026.

The project is partially funded using the Canada Community - Building Fund (Formerly the Federal Gas Tax Fund).

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Resurfacing of city roads prioritized using the city's Pavement Management Software and the results of the Road Condition Assessment to be performed in 2026

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	4,000,000	4,000,000	0
2027	4,100,000	4,100,000	0
2028	4,200,000	4,200,000	0
2029	4,300,000	4,300,000	0
2030	4,400,000	4,400,000	0
2031	4,500,000	4,500,000	0
2032	4,600,000	4,600,000	0
2033	4,700,000	4,700,000	0
2034	4,800,000	4,800,000	0
2035	4,900,000	4,900,000	0
	44,500,000	**44,500,000**	**0**

LTD Amount: 0 **Total Project Cost:** 44,500,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	4,000,000
	Total Expense:	**4,000,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	150,626
0539	ONT COMMUNITY INFR OCIF	400,000
0608	CANADA COMMUNITY - BUILDING FUND (FEDERAL GAS TAX)	3,449,374
	Total Revenue:	**4,000,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	15 Years	Reid Porter	Dec 31, 2026

Number:	6112RD	**Scenario:**	Main
Title:	Asphalt Sheeting 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program designed to address localized serious deficiencies in asphalt paving that arise suddenly and pose serious risk to drivers and can lead to more serious issues.

Comments

The sudden onsets of these deficiencies that are not identified in the resurfacing budget but do warrant immediate repair to limit liability and prevent vehicular damage.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
Sheeting locations are determined by both public complaints and observations from staff in the field.
Location candidates are reviewed with other departments such as Water/ Wastewater and Engineering to ensure there is no upcoming other work planned.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	143,080	143,080	0
2027	143,080	143,080	0
2028	147,000	147,000	0
2029	147,000	147,000	0
2030	147,000	147,000	0
2031	147,000	147,000	0
2032	147,000	147,000	0
2033	147,000	147,000	0
2034	147,000	147,000	0
2035	147,000	147,000	0
	1,462,160	**1,462,160**	**0**

LTD Amount: 0 **Total Project Cost:** 1,462,160

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	143,080
	Total Expense:	**143,080**
Revenue		
0461	TSF FRM REV FUND-PAYGO	143,080
	Total Revenue:	**143,080**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6249WS	**Scenario:**	Main
Title:	Watermain Rehab and Restoration 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the on-going upgrades and rehabilitation of the water system and is designed to eliminate single point failures and redundancies in the water distribution network.

Comments

The 2026 program will fund the installation of new watermains in the City core to replace aging infrastructure as well as emergency repairs, as required.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Installation of new watermains in the City core to replace aging infrastructure as well as emergency repairs, as required.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	801,640	801,640	0
2027	801,640	801,640	0
2028	826,140	826,140	0
2029	828,100	828,100	0
2030	828,100	828,100	0
2031	828,100	828,100	0
2032	828,100	828,100	0
2033	828,100	828,100	0
2034	828,100	828,100	0
2035	828,100	828,100	0
	8,226,120	**8,226,120**	**0**

LTD Amount: 0 **Total Project Cost:** 8,226,120

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3116	CONSTRUCTION SERVICES		801,640
		Total Expense:	**801,640**
Revenue			
0461	TSF FRM REV FUND-PAYGO		801,640
		Total Revenue:	**801,640**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	30 to 75 Years	Karin Pratte	Dec 31, 2026

Number:	6331RD	**Scenario:**	Main
Title:	Pedestrian Safety Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project provides for an on-going capital program for the replacement of deteriorated sidewalks and the addition of new sidewalks and other safety facilities; such as, pedestrian activated signals and count down pedestrian heads.

Comments

The project will assist the City to maintain compliance with the Accessibility Act and maintain compliance with the Minimum Maintenance Standards of Ontario.

Funds from this project are utilized to complete the annual sidewalk inspection and installation of new sidewalks to enhance pedestrian safety in areas where none previously existed.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Related projects include 6725ST.

Scenario Description

Scenario Comments

The Following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Annual sidewalk inspection, sidewalk repair, boulevard repair, installation of new sidewalks and or boulevards

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	143,080	143,080	0
2027	143,080	143,080	0
2028	147,000	147,000	0
2029	151,900	151,900	0
2030	151,900	151,900	0
2031	151,900	151,900	0
2032	151,900	151,900	0
2033	151,900	151,900	0
2034	151,900	151,900	0
2035	151,900	151,900	0
	1,496,460	**1,496,460**	**0**

LTD Amount: 0 **Total Project Cost:** 1,496,460

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	143,080
	Total Expense:	**143,080**
Revenue		
0461	TSF FRM REV FUND-PAYGO	143,080
	Total Revenue:	**143,080**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6414RD	**Scenario:**	Main
Title:	Road Culvert Replace/Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going capital program that is designed to provide for replacement and rehabilitation of culverts located along rural roadways where no other drainage system is in place. It is essential for maintaining and extending the life cycle of our rural roadways. The project also works in conjunction with the rural road rehabilitation program.

Comments

The 2026 program will replace a large diameter culvert on Northshore Rd. Other locations are Peninsula Rd, Carmichael Dr.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Related projects include 6417RD.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Culvert replacements prioritized based on condition

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	216,580	216,580	0
2027	216,580	216,580	0
2028	223,440	223,440	0
2029	225,400	225,400	0
2030	225,400	225,400	0
2031	225,400	225,400	0
2032	225,400	225,400	0
2033	225,400	225,400	0
2034	225,400	225,400	0
2035	225,400	225,400	0
	2,234,400	**2,234,400**	**0**

LTD Amount: 0 **Total Project Cost:** 2,234,400

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		216,580
		Total Expense:	**216,580**
Revenue			
0461	TSF FRM REV FUND-PAYGO		216,580
		Total Revenue:	**216,580**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	25 to 75 Years	Scott Franks	Dec 31, 2026

Number:	6417RD	**Scenario:**	Main
Title:	Rural Road Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the on-going reconstruction, repair, and resurfacing of our rural roads. It also involves the crushing of stockpiled waste asphalt for use in the resurfacing process.

Comments

The 2026 program locations are determined through internal condition assessments and external complaints. Candidates for upcoming rehab include Peninsula Rd beyond Regal Bayview and Carmichael Dr.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Related projects include 6414RD.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Rural Road Rehab prioritized based on condition

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	718,340	718,340	0
2027	718,340	718,340	0
2028	739,900	739,900	0
2029	739,900	739,900	0
2030	739,900	739,900	0
2031	739,900	739,900	0
2032	739,900	739,900	0
2033	739,900	739,900	0
2034	739,900	739,900	0
2035	739,900	739,900	0
	7,355,880	**7,355,880**	**0**

LTD Amount: 0 **Total Project Cost:** 7,355,880

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		718,340
		Total Expense:	**718,340**
Revenue			
0461	TSF FRM REV FUND-PAYGO		68,340
5901	DEBENTURE PROCEEDS		650,000
		Total Revenue:	**718,340**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	25 Years	Scott Franks	Dec 31, 2026

Number:	6469RD	**Scenario:**	Main
Title:	Sidewalk Replacement Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going capital program that performs an annual survey of all the City's sidewalks to identify deficiencies as outlined under the Minimum Maintenance Standards of Ontario. Project funds are also used to conduct sidewalk replacement of sections identified in the annual survey and/or patch smaller sections.

Comments

The 2026 program will provide for sidewalk replacements as determined by a survey in the spring based on need, risk, priority, and asset management proposed works.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Annual survey, sidewalk replacement, sidewalk repair

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	266,580	266,580	0
2027	266,580	266,580	0
2028	273,440	273,440	0
2029	275,400	275,400	0
2030	275,400	275,400	0
2031	275,400	275,400	0
2032	275,400	275,400	0
2033	275,400	275,400	0
2034	275,400	275,400	0
2035	275,400	275,400	0
	2,734,400	**2,734,400**	**0**

LTD Amount: 0 **Total Project Cost:** 2,734,400

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		266,580
		Total Expense:	**266,580**
Revenue			
0461	TSF FRM REV FUND-PAYGO		266,580
		Total Revenue:	**266,580**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6472RD	**Scenario:**	Main
Title:	Bridge Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This program provides for bridge related rehabilitation repairs for minor deficiencies in the City's bridges, pedestrian bridges, and major culverts to capture additional life expectancy and maintain service to the public. There are currently more than 100 structures being maintained through this funding.

Comments

These works are considered a critical priority in order to provide safety to the public which can include the rehabilitation of certain components of the bridge or its surroundings to extend its service life; such as, concrete patch repairs, guide rail repairs, asphalt, and sidewalk repairs, etc.

This project also involves the annual bridge inspection program. Municipalities are regulated to inspect every bridge structure once every two years. The City contracts out these services to an engineering firm that will do the inspections and provide a report of the findings and recommendations for work, as well as identifying any critical issues warranting immediate attention.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
OSIM inspection every 2 years

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	255,000	255,000	0
2027	263,000	263,000	0
2028	271,000	271,000	0
2029	279,000	279,000	0
2030	287,000	287,000	0
2031	296,000	296,000	0
2032	305,000	305,000	0
2033	314,000	314,000	0
2034	314,000	314,000	0
2035	314,000	314,000	0
	2,898,000	**2,898,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,898,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	255,000
	Total Expense:	**255,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	255,000
	Total Revenue:	**255,000**

Related Projects

Year Identified	Start Date	Useful Life
2026	Jan 1, 2026	15 Years

Operating Impacts

Manager	Completion Date
Reid Porter	Dec 31, 2026

Number:	6483AA	**Scenario:**	Main
Title:	Cassellholme Redevelopment	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Service Partners	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides support for the redevelopment of Cassellholme East Nipissing District Home for the Aged and the proposal for the Board of Management to borrow the funds necessary to complete the project.

Comments

Cassellholme will be financing the redevelopment using a combination of capital subsidy payments by the Ministry of Health and Long-Term Care and annual levy to the participating municipalities. This project represents the City of North Bay's estimated share of the redevelopment and is subject to change based on the start date, Ministry's approvals, and final financing agreements.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	3,250,000	3,250,000	0
2027	3,802,000	3,802,000	0
2028	3,900,000	3,900,000	0
2029	3,900,000	3,900,000	0
2030	3,800,000	3,800,000	0
2031	3,800,000	3,800,000	0
2032	3,800,000	3,800,000	0
2033	3,800,000	3,800,000	0
2034	3,800,000	3,800,000	0
2035	3,800,000	3,800,000	0
	37,652,000	**37,652,000**	**0**

LTD Amount: 8,577,562 **Total Project Cost:** 46,229,562

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
5150	AGREEMENTS		3,250,000
		Total Expense:	**3,250,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		3,250,000
		Total Revenue:	**3,250,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	N/A	Laura Boissonneault	Dec 31, 2056

Number:	6516RD	**Scenario:**	Main
Title:	Downtown Roads Maintenance 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program of downtown roads maintenance and upgrades.

Comments

The 2026 program will include the continuing upgrades to roads, line painting, traffic signals, and sidewalks in the downtown core.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027-2035 Maintain roads, sidewalks, lighting, and signs as determined by priority during the year

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	75,000	75,000	0
2027	119,560	119,560	0
2028	123,480	123,480	0
2029	127,400	127,400	0
2030	127,400	127,400	0
2031	127,400	127,400	0
2032	127,400	127,400	0
2033	127,400	127,400	0
2034	127,400	127,400	0
2035	127,400	127,400	0
	1,209,840	**1,209,840**	**0**

LTD Amount: 0 **Total Project Cost:** 1,209,840

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		75,000
		Total Expense:	**75,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		75,000
		Total Revenue:	**75,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6530PK	**Scenario:**	Main
Title:	Parking Equipment Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Infrastructure & Operations	**Project Type:**	PARKING
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the purchase of parking equipment; such as, parking meters, pay and display machines and maintenance equipment to support parking operations.

Comments

The City has various parking equipment throughout the City that will need to be replaced. This program is funded every 3 years.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2028 Purchase of parking meters, pay and display machines, maintenance equipment
2031 Purchase of parking meters, pay and display machines, maintenance equipment
2034 Purchase of parking meters, pay and display machines, maintenance equipment

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	125,000	125,000	0
2031	125,000	125,000	0
2034	125,000	125,000	0
	375,000	**375,000**	**0**

LTD Amount: 0 **Total Project Cost:** 375,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	5 to 15 Years	David Jackowski	Dec 31, 2026

Number:	6534RF	**Scenario:**	Main
Title:	Pete Palangio Rehab Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project provides for continued plant and property improvements for the Pete Palangio Arena as per Industry Accepted Practices and Processes as well as operational and programming requirements.

Comments

In 2026, this on-going program includes the replacement of the main incoming electrical switchgear, which has reached the end of its useful life.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Spot board replacement
2028 South building envelope renewal
2029 Score clock replacement
2030 Sound system replacement
2031 Structural integrity report, accessibility improvements
2032 Interior upgrades (flooring, lighting, ceiling)
2033 Electrical system renewal
2034 Condenser replacement
2035 Various rehabilitation as determined by need and priority

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	200,000	200,000	0
2027	50,000	50,000	0
2028	200,000	200,000	0
2029	250,000	250,000	0
2030	250,000	250,000	0
2031	250,000	250,000	0
2032	250,000	250,000	0
2033	250,000	250,000	0
2034	250,000	250,000	0
2035	250,000	250,000	0
	2,200,000	**2,200,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,200,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		200,000
		Total Expense:	**200,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		200,000
		Total Revenue:	**200,000**

Related Projects

Year Identified	Start Date	Useful Life
2026	Jan 1, 2026	TBD

Operating Impacts

Manager	Completion Date
David Jackowski	Dec 31, 2026

Number:	6556MR	**Scenario:**	Main
Title:	King's Landing and Marina Rehab Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	MARINA
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation of King's Landing and the Marina's buildings and appurtenances.

Comments

In 2026, the project will provide for the fuel tank inspection, and the replacement of the fuel controller and fuel dispenser, as well as the repair and replacement of the vertical H-piles.

The project does not include any significant general maintenance of King's Landing beyond 2026 except for emergency repairs pending the reconstruction and redevelopment as described in project 3518PR.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Chief slip dredge, Marina break wall rejuvenation, general dock rehab
2028 Remaining sheet piling, launch ramp repairs, general dock rehab
2029 Pedestal renewals, general dock rehab
2030 Marina dredge, general dock rehab
2031 Pedestal renewals, general dock rehab
2032 Pedestal renewals, Chief slip dredge, general repair
2033 to 2035 General dock rehab

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	500,000	500,000	0
2027	150,000	150,000	0
2028	150,000	150,000	0
2029	150,000	150,000	0
2030	100,000	100,000	0
2031	100,000	100,000	0
2032	100,000	100,000	0
2033	100,000	100,000	0
2034	100,000	100,000	0
2035	100,000	100,000	0
	1,550,000	**1,550,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,550,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		500,000
		Total Expense:	**500,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		100,000
5901	DEBENTURE PROCEEDS		400,000
		Total Revenue:	**500,000**

Related Projects

Year Identified	Start Date	Useful Life
2026	Jan 1, 2026	TBD

Operating Impacts

Manager	Completion Date
David Jackowski	Dec 31, 2026

Number:	6571RF	**Scenario:**	Main
Title:	Recreation Facilities Rehab and Development 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation of the outdoor sport facilities to maintain safe playing areas for the public and for the development of recreation facilities based on programming needs and future recreation trends.

Comments

Council has approved an updated Parks Master Plan on November 16, 2021 as per Community Services Committee Report 2021-16. Recreation facilities development projects will be determined based on the recommendations included in the 2021 Parks Master Plan and the City's Official Plan.

2026 funds will be utilized to begin implementation of identified priority projects from the Omischl / Sam Jacks Master Plan process.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 General rehab, field reno and lighting upgrade, 2028 lighting design
2028 General rehab, field reno and lighting upgrade, 2029 lighting design
2029 to 2035 Field lighting replacements, field renos, turf rehab program, infield renovation program, fencing, general rehab

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	539,000	539,000	0
2027	539,000	539,000	0
2028	539,000	539,000	0
2029	539,000	539,000	0
2030	539,000	539,000	0
2031	539,000	539,000	0
2032	539,000	539,000	0
2033	539,000	539,000	0
2034	539,000	539,000	0
2035	539,000	539,000	0
	5,390,000	**5,390,000**	**0**

LTD Amount: 0 **Total Project Cost:** 5,390,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3116	CONSTRUCTION SERVICES	539,000
	Total Expense:	**539,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	539,000
	Total Revenue:	**539,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Mark Thomas	Dec 31, 2026

Number:	6581RF	**Scenario:**	Main
Title:	Omischl Sports Complex Rehab Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation of the Omischl Sports Field Complex to maintain safe playing areas for the public per operational and programming needs.

Comments

In 2026, this program continues developing a walking trail from Omsichl Sport Complex to Champlain Park as defined in the Parks Master Plan.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Turf, infield, fencing, landscaping, irrigation rehab, general rehabilitation
2028 Turf, infield, fencing, landscaping, irrigation rehab, general rehabilitation
2029 - 2035 Turf, infield, fencing, landscaping, irrigation rehab, general rehabilitation

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	66,640	66,640	0
2027	68,600	68,600	0
2028	70,560	70,560	0
2029	73,500	73,500	0
2030	73,500	73,500	0
2031	73,500	73,500	0
2032	73,500	73,500	0
2033	73,500	73,500	0
2034	73,500	73,500	0
2035	73,500	73,500	0
	720,300	**720,300**	**0**

LTD Amount: 0 **Total Project Cost:** 720,300

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3430	MAINTENANCE CONTRACT		66,640
		Total Expense:	**66,640**
Revenue			
0461	TSF FRM REV FUND-PAYGO		66,640
		Total Revenue:	**66,640**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	20 Years	Mark Thomas	Dec 31, 2026

Number:	6591PR	**Scenario:**	Main
Title:	Parks and Playground Rehab Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation and upgrades to the City's parks and playgrounds to meet current standards and programing requirements and it provides for the management and preservation of the natural environment.

Comments

In 2026, pending a grant application, this program includes the replacement of the Kenwood Hills playground, rehabilitation, and site access.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Ferris Lions, park rehab, tree planting, general rehab
2028 Circle Lake Park, park rehab, tree planting, general rehab
2029 Greenhill Park, park rehab, tree planting, general rehab
2030 Kinette Playground, park rehab, tree planting, general rehab
2031-2034 Park rehab, tree planting, general rehab

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	322,420	322,420	0
2027	331,240	331,240	0
2028	340,060	340,060	0
2029	352,800	352,800	0
2030	352,800	352,800	0
2031	352,800	352,800	0
2032	352,800	352,800	0
2033	352,800	352,800	0
2034	352,800	352,800	0
2035	352,800	352,800	0
	3,463,320	**3,463,320**	**0**

LTD Amount: 0 **Total Project Cost:** 3,463,320

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	322,420
	Total Expense:	**322,420**
Revenue		
0461	TSF FRM REV FUND-PAYGO	22,420
5901	DEBENTURE PROCEEDS	300,000
	Total Revenue:	**322,420**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	20 Years	Mark Thomas	Dec 31, 2026

Number:	6624PR	**Scenario:**	Main
Title:	Waterfront Rehab Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation to the waterfront park land. The program includes the rehabilitation of turf, trees, beaches, trails, walkways, furnishings, lighting, the bench program, and parking lots.

Comments

In 2026, this budget is going towards the refurbishment of the Kiwanis Bandshell. Work will include repairing the failing paint, lighting, removal of outdated infrastructure and any other identified work. Additionally, this budget will be used for general rehabilitation of the Waterfront assets.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Shrub bed rehab, hard surface rehab, furnishings, general rehab
2028 Shrub bed rehab, Waterfront sidewalk reno, furnishings, general rehab
2029 to 2035 Park rehab, hard surface rehab, furnishings, general rehab

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	142,100	142,100	0
2027	146,020	146,020	0
2028	149,940	149,940	0
2029	156,800	156,800	0
2030	156,800	156,800	0
2031	156,800	156,800	0
2032	156,800	156,800	0
2033	156,800	156,800	0
2034	156,800	156,800	0
2035	156,800	156,800	0
	1,535,660	**1,535,660**	**0**

LTD Amount: 0 **Total Project Cost:** 1,535,660

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		142,100
		Total Expense:	**142,100**
Revenue			
0461	TSF FRM REV FUND-PAYGO		142,100
		Total Revenue:	**142,100**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Mark Thomas	Dec 31, 2026

Number:	6641PR	**Scenario:**	Main
Title:	Central City Rehab Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation of the following park locations: Jack Burrows Place, Downtown Waterfront Park, Ferguson Block parkette, Algonquin Avenue Streetscape, Memorial Park, Algonquin Regiment Cenotaph, Oak Street tree planters, Main Street flowerbeds and planters.

Comments

In 2026, this ongoing program will be used for the repair to the benches, planters, and in-ground lighting.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Oak Street planter rehabilitation
2028 Algonquin Avenue planter rehabilitation
2029 Algonquin Avenue planter rehabilitation
2030 to 2034: Park rehab, sidewalk repairs, furnishings, general rehabilitation

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	88,200	88,200	0
2027	90,160	90,160	0
2028	92,120	92,120	0
2029	94,080	94,080	0
2030	94,080	94,080	0
2031	94,080	94,080	0
2032	94,080	94,080	0
2033	94,080	94,080	0
2034	94,080	94,080	0
2035	94,080	94,080	0
	929,040	**929,040**	**0**

LTD Amount: 0 **Total Project Cost:** 929,040

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3430	MAINTENANCE CONTRACT	88,200
	Total Expense:	**88,200**
Revenue		
0461	TSF FRM REV FUND-PAYGO	88,200
	Total Revenue:	**88,200**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Mark Thomas	Dec 31, 2026

Number:	6642PR	**Scenario:**	Main
Title:	City Hall Grounds Rehab Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation of the City Hall grounds. The program includes retaining walls, hard surfaces (sidewalks, stairs, parking lots), landscaping (turf, trees, shrubs, irrigation), furnishings (benches, picnic tables, waste receptacles, and bike racks), and lighting.

Comments

This on-going program provides for the rehabilitation of the City Hall grounds. The program includes; retaining walls hard surfaces (interlock, sidewalks, stairs, railings, parking lots), landscaping (turf, trees, shrubs, irrigation), furnishings (benches, picnic tables, waste receptacles, bike racks), and lighting.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Hard surface rehabilitation, landscaping, furnishings, general rehab
2028 to 2034 Hard surface rehabilitation, landscaping, furnishings, general rehab

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	174,565	174,565	0
2028	182,410	182,410	0
2029	94,080	94,080	0
2030	94,080	94,080	0
2031	98,000	98,000	0
2032	98,000	98,000	0
2033	98,000	98,000	0
2034	98,000	98,000	0
2035	98,000	98,000	0
	1,035,135	**1,035,135**	**0**

LTD Amount: 0 **Total Project Cost:** 1,035,135

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		174,565
		Total Expense:	**174,565**
Revenue			
0461	TSF FRM REV FUND-PAYGO		174,565
		Total Revenue:	**174,565**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	David Jackowski	Dec 31, 2026

Number:	6643PR	**Scenario:**	Main
Title:	Trail and Supporting Hard Surfaces Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation of 20+ kilometers of multi-use hard surface trails, parks pathways, nature trails, sidewalks, parking lots, service roads and boat launches.

Comments

In 2026 this program includes resurfacing the Kinsman Trail starting from Airport Road, line painting and furnishings. Additionally, paving and line painting at Sunset Parking lot as per Engineering redesign

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Kinsmen Trail rehab, hard surface rehab, guide rail replacement, outdoor rink rehab, general rehab
2028 Kinsmen Trail rehab, hard surface rehab, guide rail replacement, outdoor rink rehab, general rehab
2029 to 2034 Trail rehab, pathways, parking lots, service roads, general rehab

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	284,200	284,200	0
2027	292,040	292,040	0
2028	299,880	299,880	0
2029	308,700	308,700	0
2030	308,700	308,700	0
2031	308,700	308,700	0
2032	308,700	308,700	0
2033	308,700	308,700	0
2034	308,700	308,700	0
2035	308,700	308,700	0
	3,037,020	**3,037,020**	**0**

LTD Amount: 0 **Total Project Cost:** 3,037,020

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		284,200
		Total Expense:	**284,200**
Revenue			
0461	TSF FRM REV FUND-PAYGO		284,200
		Total Revenue:	**284,200**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Mark Thomas	Dec 31, 2026

Number:	6656PR	**Scenario:**	Main
Title:	Parks Equipment Replacement Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the Parks equipment replacement that is not included in the Fleet Management system and upgrades of parks amenities.

Comments

The program ensures that reliable equipment is available to assist the department's maintenance and programming demands.
In 2026, this program provides for the purchase of an automated mower for cutting steep slopes and difficult access areas. Replacing gas small equipment with electric and other small equipment replacement as required.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Tractor tiller, walk behind brooms, small equipment
2028 to 2035 Equipment attachments, implements and small equipment replacement based on parks equipment replacement schedule and needs, with input from Fleet Management

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	55,860	55,860	0
2027	57,820	57,820	0
2028	59,780	59,780	0
2029	61,740	61,740	0
2030	61,740	61,740	0
2031	61,740	61,740	0
2032	61,740	61,740	0
2033	61,740	61,740	0
2034	61,740	61,740	0
2035	61,740	61,740	0
	605,640	**605,640**	**0**

LTD Amount: 0 **Total Project Cost:** 605,640

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
5010	MACHINERY & EQUIPMENT		55,860
		Total Expense:	**55,860**
Revenue			
0461	TSF FRM REV FUND-PAYGO		55,860
		Total Revenue:	**55,860**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Mark Thomas	Dec 31, 2026

Number:	6657RF	**Scenario:**	Main
Title:	Aquatic Centre Rehab Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

The project provides for the rehabilitation and enhancements of North Bay's Aquatic Centre as per the Lifecycle Plan.

Comments

The 2026 plan for this budget is to regrout the pool basins and the design for the replacement of roof top unit #2.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Roof top unit 1 replacement
2028 Changeroom rehab (lockers, flooring, general rehab)
2029 Replacement of pool plate exchangers and pump replacements
2030 Boiler system replacement and ceiling painting
2031 HRV renewals
2032 Treatment controllers and actuators
2033 Roof top unit 1 replacement
2034 Therapy pool tiles and mechanical system
2035 General maintenance

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	117,600	117,600	0
2027	122,500	122,500	0
2028	300,000	300,000	0
2029	132,300	132,300	0
2030	132,300	132,300	0
2031	130,000	130,000	0
2032	132,300	132,300	0
2033	132,300	132,300	0
2034	132,300	132,300	0
2035	200,000	200,000	0
	1,531,600	**1,531,600**	**0**

LTD Amount: 0 **Total Project Cost:** 1,531,600

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		117,600
		Total Expense:	**117,600**
Revenue			
0461	TSF FRM REV FUND-PAYGO		116,737
0470	TSF FROM RESERVE FUND		863
		Total Revenue:	**117,600**

Related Projects

Year Identified	Start Date	Useful Life
2026	Jan 1, 2026	10 to 30 Years

Operating Impacts

Manager	Completion Date
David Jackowski	Dec 31, 2026

Number:	6658PK	**Scenario:**	Main
Title:	Parking Lot Maintenance and Improvement Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	PARKING
Budget Year:	2026	**Active:**	Yes

Description

The project provides for the on-going improvements and maintenance of parking lots and facilities including lighting, asphalt replacement, drainage, etc.

Comments

The program includes on-going maintenance of all surface lots and the parking garage.

Improvements to surface lots include items such as, the rehabilitation and maintenance of asphalt surfaces, guardrails, lighting and storm water systems. Improvements to the parking garage include items such as, asphalt and waterproofing membrane surface maintenance, concrete structural maintenance, water drainage systems, lighting, stairwell maintenance and painting.

In 2026, the program will provide for the repair of guard rails, lighting fixtures, controls, signs, bumpers, fencing, storm water infrastructure, as well as, line painting, crack sealing, surface sealing treatments of several parking lots within the City.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Lot lighting upgrades, lot structural assessments, crack and seal, and parking study
2028 Paving, grading, crack and seal
2029 Crack and seal, Pay by Mobile signage
2030 to 2035 Various repairs to parking lots as per current priorities

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	50,000	50,000	0
2027	50,000	50,000	0
2028	55,000	55,000	0
2029	55,000	55,000	0
2030	60,000	60,000	0
2031	60,000	60,000	0
2032	65,000	65,000	0
2033	65,000	65,000	0
2034	65,000	65,000	0
2035	65,000	65,000	0
	590,000	**590,000**	**0**

LTD Amount: 0 **Total Project Cost:** 590,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	50,000
	Total Expense:	**50,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	50,000
	Total Revenue:	**50,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Bruce Robertson	Dec 31, 2026

Number:	6659TR	**Scenario:**	Main
Title:	Transit Buildings Capital Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	TRANSIT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the required annual upgrades and repairs to the transit terminal, bus shelters/ canopies, bus barn and bus wash facilities.

Comments

In 2026, this project includes emergency repairs to the transit terminal, bus wash, bus barn and bus shelters/ canopies.

Scenario Description

Scenario Comments

The following details support the Capital Forecast in 2027 to 2035:
2027 to 2035 Annual maintenance and repairs to transit terminal, bus shelters/ canopies, bus barn and bus wash facilities

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	35,035	35,035	0
2027	39,200	39,200	0
2028	39,200	39,200	0
2029	39,200	39,200	0
2030	39,200	39,200	0
2031	50,000	50,000	0
2032	50,000	50,000	0
2033	60,000	60,000	0
2034	60,000	60,000	0
2035	60,000	60,000	0
	471,835	**471,835**	**0**

LTD Amount: 0 **Total Project Cost:** 471,835

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	35,035
	Total Expense:	**35,035**
Revenue		
0461	TSF FRM REV FUND-PAYGO	35,035
	Total Revenue:	**35,035**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Drew Poeta	Dec 31, 2026

Number:	6660GG	**Scenario:**	Main
Title:	City Hall Building Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for on-going maintenance, repairs and improvements to City Hall; including but not limited to, window maintenance and repairs, flooring replacement, roof safety guards and ladder system installation identified as a safety concern, and washroom upgrades. Changing priorities could impact the schedule. This does not include upgrades for accessibility purposes.

Comments

In 2026, this on-going program provides for the replacement of the heat recovery ventilation (HRV).

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Second floor and spot office flooring replacement
2028 HVAC upgrades, energy upgrades, and general rehab
2029 Flooring rehab, emergency lighting, windows
2030 to 2035 Various replacement and repairs based on needs assessment and priorities

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	150,000	150,000	0
2027	155,000	155,000	0
2028	300,000	300,000	0
2029	300,000	300,000	0
2030	300,000	300,000	0
2031	300,000	300,000	0
2032	300,000	300,000	0
2033	300,000	300,000	0
2034	300,000	300,000	0
2035	300,000	300,000	0
	2,705,000	**2,705,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,705,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	150,000
	Total Expense:	**150,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	150,000
	Total Revenue:	**150,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	David Jackowski	Dec 31, 2026

Number:	6661OC	**Scenario:**	Main
Title:	Capitol Centre 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Service Partners	**Project Type:**	OTHER CULTURAL
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program of repairs and maintenance to the Capitol Centre.

Comments

The 2026 program includes gallery restoration, balcony railing, carpet, and theatre fire door replacement, and painting.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Repointing and parging - McIntyre, exterior repairs, projector booth and dressing room upgrades
2028 Concession and bar expansion, theatre and lobby refresh, stair refinishing
2029 Back entrance upgrades, rear building murals, marquee
2030 Repointing, admin office roof replacement, mechanical, electrical
2031-2035 Boiler room slab repairs, structural, mechanical

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	285,000	285,000	0
2027	275,000	275,000	0
2028	315,000	315,000	0
2029	375,000	375,000	0
2030	265,000	265,000	0
2031	260,000	260,000	0
2032	260,000	260,000	0
2033	270,000	270,000	0
2034	275,000	275,000	0
2035	275,000	275,000	0
	2,855,000	**2,855,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,855,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
6068	CAPITOL CENTRE	285,000
	Total Expense:	**285,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	285,000
	Total Revenue:	**285,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Laura Boissonneault	Dec 31, 2026

Number:	6662LB	**Scenario:**	Main
Title:	North Bay Public Library 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance, Technology
Division:	Capital - Service Partners	**Project Type:**	LIBRARY
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program of repairs, maintenance, and other capital needs at the North Bay Public Library.

Comments

The 2026 program includes a new elevator, new library website and integrated library management system (ILS), accessibility equipment, and rehabilitation of the exterior brick shell/ siding.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2026 - Review, replacement and enhancement of infrastructure, general maintenance, and software/ hardware replacements
2028 to 2031 - Review, replacement and enhancement of infrastructure, general maintenance, and software/ hardware replacements
2032 - Staircases and renovations (building and electrical), general maintenance, painting, Library new build/ addition/ renovation
2033 to 2034 - Building and electrical, general maintenance, painting, new Library build/ addition/ renovation
2035 - Review, replacement and enhancement of infrastructure, general maintenance, and software/ hardware replacements, new Library build/ addition/ renovation

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	500,000	500,000	0
2027	500,000	500,000	0
2028	500,000	500,000	0
2029	500,000	500,000	0
2030	500,000	500,000	0
2031	500,000	500,000	0
2032	6,750,000	6,750,000	0
2033	6,750,000	6,750,000	0
2034	6,750,000	6,750,000	0
2035	6,750,000	6,750,000	0
	30,000,000	**30,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 30,000,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	500,000
	Total Expense:	**500,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	500,000
	Total Revenue:	**500,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Ravil Veli	Dec 31, 2026

Number:	6663PD	**Scenario:**	Main
Title:	North Bay Police Services 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Service Partners	**Project Type:**	POLICE
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program for vehicle replacement and other capital upgrades and replacements for the North Bay Police Services.

Comments

The 2026 program includes vehicle replacement, technology upgrades, building repairs and renovations and police equipment purchases.

As per Report to Council No. CORP 2025-072 City Council approved a pre-commitment of the 2026 General Capital Budget of $240,000 in order to place purchase orders by September 2025 for preplanned 2026 patrol vehicles to avoid potential cost increases related to tariffs. ensure timely build slots and factory allocation, meet delivery amd deployment targets by mid-2026 and maintain continuity of public safety operations.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Vehicle replacements and upfitting, , building repairs, special unit equipment replacement and technology upgrades
2028 Vehicle replacements and upfitting, building repairs special unit equipment and technology upgrades
2029-2030 Vehicle replacements and upfitting, building repairs and technology upgrades
2031 - 2032 Vehicle replacements and upfitting, building repairs, equipment replacement and technology upgrades
2033 Vehicle replacements and upfitting, building repairs and technology upgrades
2034 Vehicle replacements and upfitting and technology upgrades
2035 Vehicle replacements and upfitting, equipment replacement and technology upgrades

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	1,593,000	1,593,000	0
2027	1,873,000	1,873,000	0
2028	1,599,000	1,599,000	0
2029	1,116,000	1,116,000	0
2030	1,434,200	1,434,200	0
2031	1,330,500	1,330,500	0
2032	1,700,800	1,700,800	0
2033	1,444,000	1,444,000	0
2034	1,787,200	1,787,200	0
2035	1,136,000	1,136,000	0
	15,013,700	**15,013,700**	**0**

LTD Amount: 0 **Total Project Cost:** 15,013,700

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3305	BUILDING MAINTENANCE	229,700
5010	MACHINERY & EQUIPMENT	295,000
5025	VEHICLES	565,500
5030	COMPUTER H/WARE & S/WARE	320,000
5038	SWITCHES/NETWORKING	25,000
5043	SERVERS	30,000
5045	ERT	127,800
	Total Expense:	**1,593,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	1,593,000
	Total Revenue:	**1,593,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Daryl Longworth	Dec 31, 2026

Number:	6664SS	**Scenario:**	Main
Title:	Sewage Lift Stations 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program for emergency repairs and replacements at the sewage lift stations. Minor improvements to systems are also funded from this project.

Comments

The City owns and operates 19 sewage lift stations. Annually it is not uncommon to experience failures in pumps, generators or other critical appurtenances that are not budgeted for with operational dollars. This project is used to cover such emergency failures. Upgrades at Chapais and Mash Lift Station are scheduled for 2026.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
This project is used to cover such emergency failures in pumps, generators or other critical appurtenances that are not budgeted for with operational dollars.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	150,000	150,000	0
2027	150,000	150,000	0
2028	150,000	150,000	0
2029	150,000	150,000	0
2030	150,000	150,000	0
2031	150,000	150,000	0
2032	150,000	150,000	0
2033	150,000	150,000	0
2034	150,000	150,000	0
2035	150,000	150,000	0
	1,500,000	**1,500,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,500,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	150,000
	Total Expense:	**150,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	150,000
	Total Revenue:	**150,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	10 to 15 Years	Karin Pratte	Dec 31, 2026

Number:	6665WS	**Scenario:**	Main
Title:	Water Plant Maintenance 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project is to provide for an annual recurring maintenance program to keep the Water Treatment Plant operating within established regulations.

Comments

This project includes the maintenance requirements for the Water Treatment Plant, as well as any emergency repairs/ replacements as required during the year.

In 2026, this program will be used for the replacement of online analyzers, valve replacements, turbidity analyzers any emergency repairs which may arise.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Future year priorities will be determined based on condition assessment that occurred in 2025

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	588,000	588,000	0
2028	302,820	302,820	0
2029	303,800	303,800	0
2030	303,800	303,800	0
2031	303,800	303,800	0
2032	303,800	303,800	0
2033	303,800	303,800	0
2034	303,800	303,800	0
2035	303,800	303,800	0
	3,017,420	**3,017,420**	**0**

LTD Amount: 0 **Total Project Cost:** 3,017,420

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	588,000
	Total Expense:	**588,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	588,000
	Total Revenue:	**588,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	10 to 20 Years	Karin Pratte	Dec 31, 2026

Number:	6666WS	**Scenario:**	Main
Title:	Watermain Replace/Ream/Reline 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program to fund the looping of dead-end watermains which provides a permanent solution for adverse water conditions; such as, dirty water and low chlorine residual.

Work will be completed by City staff and equipment.

Comments

Dead-end watermains creates an environment for adverse water conditions within the main. These adverse water conditions are currently being mitigated through continuous flushing which does waste water. Looping dead-end watermains provides a permanent solution to the adverse water conditions caused by these dead-ends and reduces the water waste through continuous flushing.

The 2026 program will provide for looping at Franklin, Hammond, and Vanier.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Various watermain looping as determined as priority during the year

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	216,580	216,580	0
2027	216,580	216,580	0
2028	223,440	223,440	0
2029	225,400	225,400	0
2030	225,400	225,400	0
2031	225,400	225,400	0
2032	225,400	225,400	0
2033	225,400	225,400	0
2034	225,400	225,400	0
2035	225,400	225,400	0
	2,234,400	**2,234,400**	**0**

LTD Amount: 0 **Total Project Cost:** 2,234,400

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3116	CONSTRUCTION SERVICES	216,580
	Total Expense:	**216,580**
Revenue		
0461	TSF FRM REV FUND-PAYGO	216,580
	Total Revenue:	**216,580**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	40 to 75 Years	Karin Pratte	Dec 31, 2026

Number:	6667RD	**Scenario:**	Main
Title:	Design Work Next Year's Projects 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project provides for preliminary and detailed design engineering work required to enable design and construction of projects planned for the following year.

Comments

These works could include pre-engineering activities such as geotechnical investigations and surveying or can include designs for small projects.

The 2026 program will provide for the pre-engineering for the 2027 Asphalt Resurfacing Program.

Related projects include 6667SS/ST/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

The predominant need will be for preparation of the Asphalt Resurfacing Program a year in advance of the construction.

Other, future unknown design projects are anticipated as previously unidentified and urgent needs arise for servicing, rehabilitation, and repair of infrastructure.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	150,000	150,000	0
2027	175,000	175,000	0
2028	175,000	175,000	0
2029	175,000	175,000	0
2030	175,000	175,000	0
2031	200,000	200,000	0
2032	200,000	200,000	0
2033	200,000	200,000	0
2034	200,000	200,000	0
2035	200,000	200,000	0
	1,850,000	**1,850,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,850,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3117	DESIGN FEES	150,000
	Total Expense:	**150,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	150,000
	Total Revenue:	**150,000**

Related Projects

Year Identified	Start Date	Useful Life
2026	Jan 1, 2026	N/A

Operating Impacts

Manager	Completion Date
Adam Lacombe	Dec 31, 2026

Number:	6667SS	**Scenario:**	Main
Title:	Design Work Next Year's Projects 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for preliminary and detailed design engineering work required to enable design and construction of projects planned for the following year.

Comments

These works could include pre-engineering activities such as geotechnical investigations and surveying or can include designs for small projects.

Related projects include 6667RD/ST/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Other, future unknown design projects are anticipated as previously unidentified and urgent needs arise for servicing, rehabilitation, and repair of infrastructure.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	37,000	37,000	0
2027	38,000	38,000	0
2028	39,000	39,000	0
2029	40,000	40,000	0
2030	41,000	41,000	0
2031	42,000	42,000	0
2032	44,000	44,000	0
2033	45,000	45,000	0
2034	45,000	45,000	0
2035	45,000	45,000	0
	416,000	**416,000**	**0**

LTD Amount: 0 **Total Project Cost:** 416,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3117	DESIGN FEES		37,000
		Total Expense:	**37,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		37,000
		Total Revenue:	**37,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Adam Lacombe	Dec 31, 2026

Number:	6667ST	**Scenario:**	Main
Title:	Design Work Next Year's Projects 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for preliminary and detailed design engineering work required to enable design and construction of projects planned for the following year.

Comments

These works could include pre-engineering activities such as geotechnical investigations and surveying or can include designs for small projects.

Related projects include 6667RD/SS/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Other, future unknown design projects are anticipated as previously unidentified and urgent needs arise for servicing, rehabilitation, and repair of infrastructure.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	20,000	20,000	0
2027	20,000	20,000	0
2028	21,000	21,000	0
2029	21,000	21,000	0
2030	22,000	22,000	0
2031	23,000	23,000	0
2032	23,000	23,000	0
2033	24,000	24,000	0
2034	24,000	24,000	0
2035	24,000	24,000	0
	222,000	**222,000**	**0**

LTD Amount: 0 **Total Project Cost:** 222,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3117	DESIGN FEES		20,000
		Total Expense:	**20,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		20,000
		Total Revenue:	**20,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Adam Lacombe	Dec 31, 2026

Number:	6667WS	**Scenario:**	Main
Title:	Design Work Next Year's Projects 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for preliminary and detailed design engineering work required to enable design and construction of projects planned for the following year.

Comments

These works could include pre-engineering activities such as geotechnical investigations and surveying or can include designs for small projects.

Related projects include 6667RD/SS/ST

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Other, future unknown design projects are anticipated as previously unidentified and urgent needs arise for servicing, rehabilitation, and repair of infrastructure.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	123,000	123,000	0
2027	126,000	126,000	0
2028	130,000	130,000	0
2029	134,000	134,000	0
2030	138,000	138,000	0
2031	142,000	142,000	0
2032	146,000	146,000	0
2033	151,000	151,000	0
2034	151,000	151,000	0
2035	151,000	151,000	0
	1,392,000	**1,392,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,392,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3117	DESIGN FEES	123,000
	Total Expense:	**123,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	123,000
	Total Revenue:	**123,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Adam Lacombe	Dec 31, 2026

Number:	6668RF	**Scenario:**	Main
Title:	Memorial Gardens Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	RECREATION FACILITY
Budget Year:	2026	**Active:**	Yes

Description

This project provides for continued rehabilitation and improvement of plant and property for the Memorial Gardens Arena per Industry Best Practices as well as operational and programming requirements.

Comments

This project is a place holder for future year budgets, the 2026 and 2027 budget dollars were reallocated to 3059RF - Memorial Gardens - Chiller and Condenser Replacement

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2028 Interior video board renewal / Public washroom upgrades
2029 Paving south lot
2030 BAS upgrades, electrical renewals
2031 Ice plant motor drives
2032 HVAC unit renewals, general rehab
2033 Sound system renewal
2034 Rink lighting, changeroom, washroom, and showers
2035 HVAC renewals, general rehab

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	275,000	275,000	0
2029	300,000	300,000	0
2030	300,000	300,000	0
2031	300,000	300,000	0
2032	300,000	300,000	0
2033	300,000	300,000	0
2034	300,000	300,000	0
2035	300,000	300,000	0
	2,375,000	**2,375,000**	**0**

LTD Amount: 0 **Total Project Cost:** 2,375,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	20 Years	David Jackowski	Dec 31, 2026

Number:	6669FD	**Scenario:**	Main
Title:	Fire Facilities Management Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	FIRE DEPARTMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides funds for the maintenance and repairs on the four fire stations in the City.

Comments

The program includes interior rehabilitation of fire stations and energy efficiency upgrades which will include, overhead and main door replacement, energy efficient upgrades (lighting), replacement of windows and emergency capital repairs.

Scenario Description

Scenario Comments

The Capital Forecasts from 2027 to 2035 will be used to address major capital costs associated with aging infrastructure. The funds will also be used to repair/ replace major building items as well as improve the station's energy efficiencies. Plans for building repairs or energy efficiency upgrades are developed a year in advance of the budget based on information derived from station maintenance reports.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	82,822	82,822	0
2028	102,971	102,971	0
2030	102,971	102,971	0
2032	102,971	102,971	0
2034	102,971	102,971	0
	494,706	**494,706**	**0**

LTD Amount: 0 **Total Project Cost:** 494,706

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	82,822
	Total Expense:	**82,822**
Revenue		
0461	TSF FRM REV FUND-PAYGO	82,822
	Total Revenue:	**82,822**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	10 to 20 Years	Jason Whiteley	Dec 31, 2026

Number:	6670WS	**Scenario:**	Main
Title:	Flush Watermains 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the on-going annual directional and dead-end flushing of the City's watermains. The project is essential in order to extend the watermains' life cycle and it allows the City to remain compliant with the Ministry of Environment Regulations. Funds are also used for infrastructure upgrades and when system deficiencies are noted.

Comments

The on-going program is designed to clean existing watermains thereby extending the life cycle, and identifying problem infrastructure that can then be repaired in non-emergency situations. The program is recommended as a best practice by the Ministry of Environment and Climate Change.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035: Watermain Flushing of the distribution infrastructure as per recommended best practices by MECP

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	196,000	196,000	0
2027	196,000	196,000	0
2028	201,880	201,880	0
2029	205,800	205,800	0
2030	205,800	205,800	0
2031	205,800	205,800	0
2032	205,800	205,800	0
2033	205,800	205,800	0
2034	205,800	205,800	0
2035	205,800	205,800	0
	2,034,480	**2,034,480**	**0**

LTD Amount: 0 **Total Project Cost:** 2,034,480

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
1001	REGULAR SALARIES		196,000
		Total Expense:	**196,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		196,000
		Total Revenue:	**196,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	10 to 20 Years	Karin Pratte	Dec 31, 2026

Number:	6671ST	**Scenario:**	Main
Title:	Storm Sewer Flushing and Outfall Maintenance 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project will allow for cleaning and scraping of large diameter storm sewer systems throughout the City as well as upgrading and maintaining the numerous storm sewer outfalls.

Comments

The 2026 program will be utilized to clean and pump out catch basins on storm sewers throughout the City to prevent sediment from accumulating in storm mains.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Clean and pump catch basins, improve and maintain rear yard storm sewer systems

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	89,180	89,180	0
2027	92,120	92,120	0
2028	95,060	95,060	0
2029	98,000	98,000	0
2030	98,000	98,000	0
2031	98,000	98,000	0
2032	98,000	98,000	0
2033	98,000	98,000	0
2034	98,000	98,000	0
2035	98,000	98,000	0
	962,360	**962,360**	**0**

LTD Amount: 0 **Total Project Cost:** 962,360

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3116	CONSTRUCTION SERVICES	89,180
	Total Expense:	**89,180**
Revenue		
0461	TSF FRM REV FUND-PAYGO	89,180
	Total Revenue:	**89,180**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Taggart	Dec 31, 2026

Number:	6675SS	**Scenario:**	Main
Title:	Wastewater Treatment Plant Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Maintenance
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program for emergency repairs at the Wastewater Treatment Plant. Minor improvements to systems are also funded from this project.

Comments

This project provides funds to support emergency repairs at the Wastewater Treatment Plant.

In 2026, the project will replace the aging waste and return piping and include upgrades to the blower system.

Scenario Description

Scenario Comments

The following details support the capital forecast for 2027 to 2035:
Various repairs and upgrades; such as, the replacement of industrial water lines, sludge feed line, and return lines, the removal of asbestos insulation, rebuild of muffin monster, and valve replacements.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	150,000	150,000	0
2027	300,000	300,000	0
2029	300,000	300,000	0
2031	300,000	300,000	0
2033	300,000	300,000	0
2035	300,000	300,000	0
	1,650,000	**1,650,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,650,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		150,000
		Total Expense:	**150,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		150,000
		Total Revenue:	**150,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Karin Pratte	Dec 31, 2026

Number:	6677GG	**Scenario:**	Main
Title:	System Technology Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Technology
Division:	Capital - Corporate Services	**Project Type:**	GENERAL GOVERNMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the information and communication technology for the City's business units at City Hall and 110 remote site locations. This includes computer hardware and software, mobile technology, telephony hardware and software, network infrastructure and security, Geographic Information Systems, and network connectivity.

Comments

The project provides for the implementation and replacement of the technology utilized by the City based on life cycles and annual requirements.

In 2026, ongoing projects include the replacement of software and outdated equipment such as desktops and laptops to ensure staff have access to reliable and modern tools for daily operations. This effort is being expanded to encompass the replacement of aging wireless infrastructure to improve connectivity and performance, as well as the upgrade of outdated security camera systems to enhance safety and monitoring capabilities across all facilities.

These projects underscore the City's commitment to maintaining a secure, efficient, and forward-looking technology environment. By addressing outdated systems and investing in modern infrastructure, the City is ensuring the reliability and resilience of its operations while aligning with its strategic goals for improved service delivery and risk mitigation.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Workstations, Questica enhancements, security cameras, wireless upgrades, and other IS needs
2028 Workstations, printers, AV upgrades, security cameras, and other IS needs
2029-2034 Workstations, GIS software, AV and wireless upgrades, security camera replacement and other IS needs

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	294,500	294,500	0
2027	227,500	227,500	0
2028	302,500	302,500	0
2029	267,000	267,000	0
2030	202,000	202,000	0
2031	217,000	217,000	0
2032	142,000	142,000	0
2033	377,500	377,500	0
2034	232,500	232,500	0
2035	300,000	300,000	0
	2,562,500	**2,562,500**	**0**

LTD Amount: 0 **Total Project Cost:** 2,562,500

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
1001	REGULAR SALARIES	25,000
3020	COMPUTER COMMUNICATIONS/Audio/Video	25,000
5030	COMPUTER H/WARE & S/WARE	11,000
5033	SOFTWARE UPGRADING	77,000
5036	WORKSTATIONS	76,500
5038	SWITCHES/NETWORKING	50,000
5044	SECURITY HARDWARE	30,000
	Total Expense:	**294,500**
Revenue		
0461	TSF FRM REV FUND-PAYGO	294,500
	Total Revenue:	**294,500**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	5 Years	Shannon Saucier	Dec 31, 2026

Number:	6677WS	**Scenario:**	Main
Title:	System Technology Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Technology
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the information and communication technology for the Water and Wastewater department. This includes computer hardware and software, telephony hardware and software, and network infrastructure and connectivity. In addition, other special information services projects, related specifically to water and wastewater activities, are also funded from this project.

Comments

This project represents the technology requirements for the water and wastewater related activities. This includes the information and communication technology to support the Water Treatment Plant, Wastewater Treatment Plant and the water networks including the System Control and Data Acquisition (SCADA) for the entire system to meet local, provincial and federal regulations.

In 2026, capital initiatives will focus on upgrading the technology systems that manage and control the water and wastewater systems to ensure enhanced reliability, efficiency, and security. These upgrades will include critical security updates to protect the integrity of operational data and systems from evolving cyber threats, as well as communication updates to improve reporting and alerting capabilities. By enhancing these systems, the department will ensure more timely and accurate data collection, enabling better decision-making and faster response times to issues such as system failures.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027-2035 Communication upgrades, IoT monitoring, and other IS needs

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	115,000	115,000	0
2027	15,000	15,000	0
2028	10,000	10,000	0
2029	100,000	100,000	0
2030	40,000	40,000	0
2031	40,000	40,000	0
2032	100,000	100,000	0
2033	17,500	17,500	0
2034	10,000	10,000	0
2035	142,500	142,500	0
	590,000	**590,000**	**0**

LTD Amount: 0 **Total Project Cost:** 590,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3102	CONSULTANT FEES I.S.	25,000
3130	CONSULTANT FEES	80,000
5041	COMMUNICATION EQUIPMENT	10,000
	Total Expense:	**115,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	115,000
	Total Revenue:	**115,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	5 Years	Shannon Saucier	Dec 31, 2026

Number:	6706AT	**Scenario:**	Main
Title:	North Bay Jack Garland Airport 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Service Partners	**Project Type:**	AIR TRANSPORTATION
Budget Year:	2026	**Active:**	Yes

Description

This project is designed to provide for on-going repairs and maintenance at the Jack Garland Airport. The airport prepares a capital plan which indicates the total estimated costs and the amount of funding that is required by the City.

Comments

This budget represents the portion of the capital plan that is funded by the City. The 2026 plan includes the replacement of computers and camera systems, light vehicle 53-2016, loader mounted air fan, and runway sweeper 67-1303, as well as emergency repairs.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Groundside loader case replacement, Foxtrot rehabilitation
2028 Administration building air handling and air conditioning units, vehicle and equipment replacement, admin building curbside/walkways
2029 Resurface runway, replace runway drainage system, replace wind socks both runways
2030 Replace Terminal flat roofs, replace excavator and brush head, light vehicle and testing equipment replacement
2031 Replace runway sweeper, rehabilitate hangar 9 and 10 roofs, replace tar kettle trailer
2032 Holder tractor replacement, selective Apron II panels, runway/taxiway lighting, multi-line paint machine
2033 Lot A parking rehabilitation, 2 ton truck and sand chemical spreader, fuel pumps and system, personnel boom lift trailer
2034 Admin building windows and insulation, equipment 53-2023 replacement
2035 Emergency repairs and other plans to be determined

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	700,000	700,000	0
2027	525,000	525,000	0
2028	717,500	717,500	0
2029	7,750,000	7,750,000	0
2030	701,500	701,500	0
2031	650,000	650,000	0
2032	685,000	685,000	0
2033	610,000	610,000	0
2034	725,000	725,000	0
2035	725,000	725,000	0
	13,789,000	**13,789,000**	**0**

LTD Amount: 0 **Total Project Cost:** 13,789,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
6092	TRANSFER TO AGENCIES-AIRPORT	700,000
	Total Expense:	**700,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	700,000
	Total Revenue:	**700,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	John Severino	Dec 31, 2026

Number:	6723FD	**Scenario:**	Main
Title:	Fire Equipment Replacement 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Community Services	**Project Type:**	FIRE DEPARTMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of the Fire Department's aging equipment as well as the purchase of equipment to outfit new fleet purchases.

Comments

Funding is for the replacement of aging equipment and analysis of needed equipment for enhanced and efficient service delivery. Equipment recommendations are researched by the North Bay Fire and Emergency Services equipment committee.

In 2026, this program will provide for the maintenance or replacement of the following pieces of equipment: hose, nozzles, extrication equipment, power saws, ventilation fans, safety equipment (helmets, gloves, etc.), and tools, as needed.

Scenario Description

Scenario Comments

The Capital Forecasts from 2027 to 2035 will be used to address major equipment costs associated with ongoing operations. The funds will be used to repair/ replace equipment necessary for North Bay Fire and Emergency Services to enhance the ability to deliver an effective response to emergency incidents.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	61,740	61,740	0
2027	61,000	61,000	0
2028	63,000	63,000	0
2029	63,000	63,000	0
2030	63,000	63,000	0
2031	67,000	67,000	0
2032	67,000	67,000	0
2033	67,000	67,000	0
2034	67,000	67,000	0
2035	67,000	67,000	0
	646,740	**646,740**	**0**

LTD Amount: 0 **Total Project Cost:** 646,740

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5010	MACHINERY & EQUIPMENT	61,740
	Total Expense:	**61,740**
Revenue		
0461	TSF FRM REV FUND-PAYGO	61,740
	Total Revenue:	**61,740**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	5 to 25 Years	Jason Whiteley	Dec 31, 2026

Number:	6724FD	**Scenario:**	Main
Title:	Fire Bunker Gear Replacement Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Community Services	**Project Type:**	FIRE DEPARTMENT
Budget Year:	2026	**Active:**	Yes

Description

This project provides funds to replace bunker gear (firefighting ensemble) for the firefighters. In order to meet the requirements under the Occupational Health and Safety Act, bunker gear is required to be replaced every 10 years as stipulated in NFPA Standard 1851.

Comments

The program is based on the anticipated costs for required bunker gear replacements. The bunker gear replacement program is also part of the larger cancer reduction initiative. 2026 is a major bunker gear replacement year.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027-2030 Bunker gear, as needed
2031 Bunker gear major replacement year
2032-2034 Bunker gear, as needed

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	230,000	230,000	0
2027	37,000	37,000	0
2028	53,000	53,000	0
2029	58,000	58,000	0
2030	32,000	32,000	0
2031	242,000	242,000	0
2032	39,000	39,000	0
2033	56,000	56,000	0
2034	61,000	61,000	0
2035	34,000	34,000	0
	842,000	**842,000**	**0**

LTD Amount: 0 **Total Project Cost:** 842,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
2901	FIREFIGHTING SUPPLIES		230,000
		Total Expense:	**230,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		230,000
		Total Revenue:	**230,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	10 Years	Jason Whiteley	Dec 31, 2026

Number:	6725ST	**Scenario:**	Main
Title:	Ditch Enclosure 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project will eliminate open ditches in problem areas. Ditch lines would be replaced by a storm sewer system to convey storm water and run-off.

Comments

The 2026 program will continue the elimination of ditches on Pinewood Rd. which will support the installation of sidewalks.

Related projects include 6331RD.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Continuation of the Pinewood ditch enclosure and sidewalk installation program on Pinewood Rd from Parkwood Dr to Jane St
2028 Tackaberry ditch enclosure to support sidewalk installation program from Parkwood Rd to Gormanville
2029 to 2035 Other ditch enclosures as determined by need and priority

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	294,000	294,000	0
2027	294,000	294,000	0
2028	302,820	302,820	0
2029	303,800	303,800	0
2030	303,800	303,800	0
2031	303,800	303,800	0
2032	303,800	303,800	0
2033	303,800	303,800	0
2034	303,800	303,800	0
2035	303,800	303,800	0
	3,017,420	**3,017,420**	**0**

LTD Amount: 0 **Total Project Cost:** 3,017,420

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	294,000
	Total Expense:	**294,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	294,000
	Total Revenue:	**294,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	25 to 50 Years	Scott Franks	Dec 31, 2026

Number:	6738SS	**Scenario:**	Main
Title:	Wastewater Treatment Plant - Electrical Upgrades 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project will provide electrical upgrades to the Wastewater Treatment Plant.

Comments

Many electrical components have passed their useful life and represent a significant risk to the continuous operation of the facility. The funding provides for materials as well as a staff electrician to work on the projects; including, replacement and repair of conduits, MCC's, process controls, SCADA, lighting, and various electrical components. In 2026, the replacement of the blower building MCC, electrically actuated valves, mixing system for the digesters, emergency electrical repairs are planned.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
Future year priorities will be determined based on condition assessment that occurred in 2025

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	490,000	490,000	0
2027	245,000	245,000	0
2028	252,840	252,840	0
2029	254,800	254,800	0
2030	254,800	254,800	0
2031	254,800	254,800	0
2032	254,800	254,800	0
2033	254,800	254,800	0
2034	254,800	254,800	0
2035	254,800	254,800	0
	2,771,440	**2,771,440**	**0**

LTD Amount: 0 **Total Project Cost:** 2,771,440

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		490,000
		Total Expense:	**490,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		490,000
		Total Revenue:	**490,000**

Related Projects

Year Identified	Start Date	Useful Life
2026	Jan 1, 2026	15 Years

Operating Impacts

Manager	Completion Date
Karin Pratte	Dec 31, 2026

Number:	6742SS	**Scenario:**	Main
Title:	Wastewater Treatment Plant Exterior Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation and repair of the 11 buildings at the Wastewater Treatment Plant.

Comments

Funding in this project will replace fencing, roofs, and brick veneer and to perform landscaping upgrades along the Kate Pace Way and the Wastewater Treatment Plant.

The 2026 program will provide for raw sewage building roof replacement and Blower building brick replacement.

Scenario Description

Scenario Comments

The following details support the capital forecast for 2027 to 2035:
2027 to 2035 General building rehabilitation, brick veneer replacement, paving, and roofing upgrades.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	400,000	400,000	0
2027	400,000	400,000	0
2028	400,000	400,000	0
2029	400,000	400,000	0
2030	400,000	400,000	0
2031	400,000	400,000	0
2032	400,000	400,000	0
2033	400,000	400,000	0
2034	400,000	400,000	0
2035	400,000	400,000	0
	4,000,000	**4,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 4,000,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	400,000
	Total Expense:	**400,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	400,000
	Total Revenue:	**400,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Karin Pratte	Dec 31, 2026

Number:	6744RD	**Scenario:**	Main
Title:	Public Works Building Maintenance 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project is to address emergency repairs and replacements to the Public Works facilities.

Comments

This project primarily provides for emergency repairs and replacements as they occur at the Public Works facilities but will also include general repairs; such as, door replacement, overhead door replacement, furnace replacement, lighting improvements, structural and roofing repairs.

In 2026, the project will address general repairs required to the public works facilities.

Related projects include 6774WS.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Repairs and replacements as needed during the year

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	75,000	75,000	0
2027	75,000	75,000	0
2028	75,000	75,000	0
2029	75,000	75,000	0
2030	75,000	75,000	0
2031	75,000	75,000	0
2032	75,000	75,000	0
2033	75,000	75,000	0
2034	75,000	75,000	0
2035	75,000	75,000	0
	750,000	**750,000**	**0**

LTD Amount: 0 **Total Project Cost:** 750,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		75,000
		Total Expense:	**75,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		75,000
		Total Revenue:	**75,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6744WS	**Scenario:**	Main
Title:	Public Works Building Maintenance 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Maintenance
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project is to address emergency repairs and replacements to the Public Works facilities.

Comments

This project primarily provides for emergency repairs and replacements as they occur at the Public Works facilities but will also include general repairs; such as, door replacement, overhead door replacement, furnace replacement, lighting improvements, structural and roofing repairs.

In 2026, the project will address general repairs required to the public works facilities.

Related projects include 6744RD.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Repairs and replacements as needed during the year

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	24,500	24,500	0
2027	24,500	24,500	0
2028	25,480	25,480	0
2029	25,480	25,480	0
2030	25,480	25,480	0
2031	25,480	25,480	0
2032	25,480	25,480	0
2033	25,480	25,480	0
2034	25,480	25,480	0
2035	25,480	25,480	0
	252,840	**252,840**	**0**

LTD Amount: 0 **Total Project Cost:** 252,840

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	24,500
	Total Expense:	**24,500**
Revenue		
0461	TSF FRM REV FUND-PAYGO	24,500
	Total Revenue:	**24,500**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6751RD	**Scenario:**	Main
Title:	Equipment Replacement 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the purchase of tools and equipment required for the roads department.

Comments

In 2026, these funds will be used to replace items such as arrow boards, concrete saws, chain saws, hammer drills, packers etc.

These purchases will not form part of the fleet and equipment replacement program.

Related projects include 6751WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035
Small equipment is always requiring replacement on an on-going basis. These items include, quick cut saws, asphalt saws, chain saws, hammer drills, packers to name a few.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	10,000	10,000	0
2027	10,000	10,000	0
2028	10,000	10,000	0
2029	10,000	10,000	0
2030	10,000	10,000	0
2031	10,000	10,000	0
2032	10,000	10,000	0
2033	10,000	10,000	0
2034	10,000	10,000	0
2035	10,000	10,000	0
	100,000	**100,000**	**0**

LTD Amount: 0 **Total Project Cost:** 100,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5010	MACHINERY & EQUIPMENT	10,000
	Total Expense:	**10,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	10,000
	Total Revenue:	**10,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6751WS	**Scenario:**	Main
Title:	Equipment Replacement 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the purchase of tools and equipment required for the water and wastewater department.

Comments

In 2026, these funds will be used to replace items such as pumps, concrete saws, chain saws, etc.

These purchases will not form part of the fleet and equipment replacement program.

Related projects include 6853RD.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
Small equipment is always replaced on an on-going basis and are determined based on priority during the year

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	14,700	14,700	0
2027	14,700	14,700	0
2028	14,700	14,700	0
2029	15,000	15,000	0
2030	15,000	15,000	0
2031	15,000	15,000	0
2032	15,000	15,000	0
2033	15,000	15,000	0
2034	15,000	15,000	0
2035	15,000	15,000	0
	149,100	**149,100**	**0**

LTD Amount: 0 **Total Project Cost:** 149,100

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5010	MACHINERY & EQUIPMENT	14,700
	Total Expense:	**14,700**
Revenue		
0461	TSF FRM REV FUND-PAYGO	14,700
	Total Revenue:	**14,700**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Karin Pratte	Dec 31, 2026

Number:	6761SS	**Scenario:**	Main
Title:	Sewer Rehab and Restoration 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation and restoration of deficiencies in the sanitary sewer system.

It will reduce infiltration and excessive loading of ground water into our sanitary sewer system. Work is completed by city staff and equipment.

Comments

The 2026 program will be used for McIntyre connection servicing new lands and upgrades to Copeland from Bell to Durill.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Various sewer rehabilitation and restoration as determined by priority during the year

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	245,000	245,000	0
2027	245,000	245,000	0
2028	252,840	252,840	0
2029	254,800	254,800	0
2030	254,800	254,800	0
2031	254,800	254,800	0
2032	254,800	254,800	0
2033	254,800	254,800	0
2034	254,800	254,800	0
2035	254,800	254,800	0
	2,526,440	**2,526,440**	**0**

LTD Amount: 0 **Total Project Cost:** 2,526,440

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3116	CONSTRUCTION SERVICES	245,000
	Total Expense:	**245,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	245,000
	Total Revenue:	**245,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	50 to 75 Years	Karin Pratte	Dec 31, 2026

Number:	6772CA	**Scenario:**	Main
Title:	North Bay Mattawa Conservation Authority 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Service Partners	**Project Type:**	CONSERVATION AUTHORUTY
Budget Year:	2026	**Active:**	Yes

Description

The project provides for an on-going program of capital works undertaken by the North Bay Mattawa Conservation Authority (CA).

Comments

CA Lands /Trails - Activities in support of public access and use of CA owned properties including such things as trails, boardwalks, bridges, picnic tables, buildings, washrooms, signage, parking lots and roads. This also includes costs for the upkeep of the ski hill fixed assets.

Watershed and Erosion Control Infrastructure - Activities to support major maintenance and capital improvements or repair to water and erosion control structures.

Central Services - Capital or major maintenance in support of workshops, buildings, large vehicles and other types of structures or equipment required as part of the overall CA program.

Integrated Watershed Management - Planning, technical studies and monitoring activities to determine types of hazard or natural heritage lands that the CA is responsible for managing or regulating including floodplain mapping, and watershed planning projects.

Section 28 Regulations - Expenses related to the implementation of the Section 28 regulations of the CA.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	360,000	360,000	0
2027	169,568	169,568	0
2028	172,959	172,959	0
2029	176,418	176,418	0
2030	179,946	179,946	0
2031	183,545	183,545	0
2032	187,216	187,216	0
2033	190,960	190,960	0
2034	194,779	194,779	0
2035	194,779	194,779	0
	2,010,170	**2,010,170**	**0**

LTD Amount: 0 **Total Project Cost:** 2,010,170

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
6067	CONSERVATION AUTHORITY		360,000
		Total Expense:	**360,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		360,000
		Total Revenue:	**360,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Laura Boissonneault	Dec 31, 2026

Number:	6784RD	**Scenario:**	Main
Title:	Infrastructure Modelling 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Master Plans
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services for maintenance of a traffic model and analysis for the City's transportation network.

Comments

Traffic models can be used to analyze the capacity of the existing road network system, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies.

The model will assist with development review in identifying system capacities and issues for new development and redevelopment, and the need for road and intersection upgrades as a result of new development.

Once established, the model will need to be maintained on a regular basis for changes in the system.

This funding will be used for the maintenance of the traffic model and undertaking analyses.

Related projects include 6784ST/SS/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Traffic data and traffic model updates, as well as specific traffic analyses will be needed on an on-going basis. This will support road safety implementation, capital project development, and analysis of various scenarios in support of development.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	11,000	11,000	0
2028	12,000	12,000	0
2029	12,000	12,000	0
2030	12,000	12,000	0
2031	13,000	13,000	0
2032	13,000	13,000	0
2033	14,000	14,000	0
2034	14,000	14,000	0
2035	14,000	14,000	0
	115,000	**115,000**	**0**

LTD Amount: 0 **Total Project Cost:** 115,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Megan Rochefort	Dec 31, 2026

Number:	6784SS	**Scenario:**	Main
Title:	Infrastructure Modelling 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Master Plans
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services for maintenance of a model and analysis for the City's underground infrastructure (sewers).

Comments

Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies.

The models will assist with development review in identifying system capacities and issues for new development and redevelopment.

Under project 4512SS/ST/WS - Infrastructure Modelling & Background Study, the Engineering Department is establishing models for the underground infrastructure. Once established, all of the models will need to be maintained on a regular basis for changes in the systems and will also need to be used for analysis of various scenarios, such as new developments or capital projects.

This funding will be used for the maintenance of the infrastructure model and for undertaking various analyses.

Related projects include 4317SS, 4512SS/ST/WS, 6784RD/ST/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Data and model updates, as well as specific modelling analyses will be needed on an on-going basis. This will support capital project development and analysis of various scenarios in support of development.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	11,000	11,000	0
2027	11,000	11,000	0
2028	12,000	12,000	0
2029	12,000	12,000	0
2030	12,000	12,000	0
2031	13,000	13,000	0
2032	13,000	13,000	0
2033	14,000	14,000	0
2034	14,000	14,000	0
2035	14,000	14,000	0
	126,000	**126,000**	**0**

LTD Amount: 0 **Total Project Cost:** 126,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3117	DESIGN FEES		11,000
		Total Expense:	**11,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		11,000
		Total Revenue:	**11,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Adam Lacombe	Dec 31, 2026

Number:	6784ST	**Scenario:**	Main
Title:	Infrastructure Modelling 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Master Plans
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services for maintenance of a model and analysis for the City's underground infrastructure (storm sewers).

Comments

Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies.

The models will assist with development review in identifying system capacities and issues for new development and redevelopment.

Under project 4512SS/ST/WS - Infrastructure Modelling & Background Study, the Engineering Department is establishing models for the underground infrastructure. Once established, all of the models will need to be maintained on a regular basis for changes in the systems and will also need to be used for analysis of various scenarios, such as new developments or capital projects.

This funding will be used for the maintenance of the infrastructure model and for undertaking various analyses.

Related projects include 4316ST, 4334ST, 4512SS/ST/WS, 6784RD/SS/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Data and model updates, as well as specific modelling analyses will be needed on an on-going basis. This will support capital project development and analysis of various scenarios in support of development.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	11,000	11,000	0
2028	12,000	12,000	0
2029	12,000	12,000	0
2030	12,000	12,000	0
2031	13,000	13,000	0
2032	13,000	13,000	0
2033	14,000	14,000	0
2034	14,000	14,000	0
2035	14,000	14,000	0
	115,000	**115,000**	**0**

LTD Amount: 0 **Total Project Cost:** 115,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Adam Lacombe	Dec 31, 2026

Number:	6784WS	**Scenario:**	Main
Title:	Infrastructure Modelling 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Master Plans
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the engineering services for maintenance of a model and analysis for the City's underground infrastructure (watermains).

Comments

Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies.

The models will assist with development review in identifying system capacities and issues for new development and redevelopment.

Under project 4512SS/ST/WS - Infrastructure Modelling & Background Study, the Engineering Department is establishing models for the underground infrastructure. Once established, all of the models will need to be maintained on a regular basis for changes in the systems and will also need to be used for analysis of various scenarios, such as new developments or capital projects.

This funding will be used for the maintenance of the infrastructure model and for undertaking various analyses.

Related projects include 4318WS, 4512SS/ST/WS, 6784RD/ST/SS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Data and model updates, as well as specific modelling analyses will be needed on an on-going basis. This will support capital project development and analysis of various scenarios in support of development.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	11,000	11,000	0
2027	11,000	11,000	0
2028	12,000	12,000	0
2029	12,000	12,000	0
2030	12,000	12,000	0
2031	13,000	13,000	0
2032	13,000	13,000	0
2033	14,000	14,000	0
2034	14,000	14,000	0
2035	14,000	14,000	0
	126,000	**126,000**	**0**

LTD Amount: 0 **Total Project Cost:** 126,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3117	DESIGN FEES		11,000
		Total Expense:	**11,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		11,000
		Total Revenue:	**11,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Adam Lacombe	Dec 31, 2026

Number:	6788SL	**Scenario:**	Main
Title:	Street Light Replacement 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	STREET LIGHTS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of street light poles, lights, and hardware.

Comments

There are over 5,000 street lights in the City. As a new initiative, failed streetlights will be rebuilt by City staff and reinstalled in the field as other lights fail. This initiative results in a significant cost savings as it will cost approximately 40% less to rebuild a light than to purchase a new one.

in 2025, numerous street light poles (sectional direct buried poles and decorative poles) had failed and, subsequently, removed. Through this, further review was conducted which identified that several poles were nearing the end of their useful lives and would need to be replaced. The replacement of street light poles has been added to this capital replacement program in 2026 and will be considered part of the on-going replacement program.

This capital will be used to purchase materials required to rebuild lights as well as to replace poles that have reach the end of useful life.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Purchase of materials required to rebuild failed lights during the year

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	59,800	59,800	0
2027	59,800	59,800	0
2028	59,800	59,800	0
2029	64,700	64,700	0
2030	64,700	64,700	0
2031	64,700	64,700	0
2032	64,700	64,700	0
2033	64,700	64,700	0
2034	64,700	64,700	0
2035	64,700	64,700	0
	632,300	**632,300**	**0**

LTD Amount: 0 **Total Project Cost:** 632,300

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5010	MACHINERY & EQUIPMENT	59,800
	Total Expense:	**59,800**
Revenue		
0461	TSF FRM REV FUND-PAYGO	59,800
	Total Revenue:	**59,800**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6799SS	**Scenario:**	Main
Title:	Digester and Grit Removal 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project provides for the necessary periodic scheduled maintenance on the digesters and primary clarifiers at the Wastewater Treatment Plant to ensure this equipment is operating in the most optimal fashion.

Comments

There are 4 digesters at the Wastewater Treatment Plant. As per best operating practices, this project allows for each tank to be drained and cleaned, approximately, every 10 years.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
Draining and cleaning of Digester 2 in order to improve operational efficiency.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2029	1,000,000	1,000,000	0
2032	800,000	800,000	0
	1,800,000	**1,800,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,800,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	N/A	Karin Pratte	Dec 31, 2026

Number:	6809RD	**Scenario:**	Main
Title:	Engineering Data and Equipment 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the collection and processing of engineering related data and the purchase and replacement of equipment in support of the data collection.

Comments

Engineering data can include such things as traffic data and sewer flow monitoring data.

Traffic counting equipment was purchased to eliminate the need to have staff on site for a full day to undertake an intersection traffic count. This frees up staff resources for other tasks.

The 2026 program will be utilized to purchase traffic data in support of the City traffic modelling software.

Related projects include 6809SS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2026 to 2027 Traffic data in support of the Road Safety Strategy and the City's traffic model
2028 to 2034 Traffic data as determined by need and priority

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	22,000	22,000	0
2027	22,000	22,000	0
2028	23,000	23,000	0
2029	24,000	24,000	0
2030	24,000	24,000	0
2031	25,000	25,000	0
2032	26,000	26,000	0
2033	27,000	27,000	0
2034	27,000	27,000	0
2035	27,000	27,000	0
	247,000	**247,000**	**0**

LTD Amount: 0 **Total Project Cost:** 247,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3199	MISC PROFESSIONAL FEES	22,000
	Total Expense:	**22,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	22,000
	Total Revenue:	**22,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Adam Lacombe	Dec 31, 2026

Number:	6809SS	**Scenario:**	Main
Title:	Engineering Data and Equipment 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	**Strategic Plans:**	Equipment Replacement
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the collection and processing of engineering related data and the purchase and replacement of equipment in support of the data collection.

Comments

Engineering data can include such things as traffic data and sewer flow monitoring data.

Sewer flow monitoring supports design for sanitary pumping station upgrades and replacements. It also supports a flow monitoring program to identify areas and sources of infiltration and inflow (sump pumps) to focus in on the most critical areas. A reduction in infiltration/inflow will reduce the demands on the Wastewater Treatment Plant.

The 2026 program will be utilized to repair flow monitoring equipment and for data software fees.

Related projects include 6809RD.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2026 to 2027 Repair of flow monitoring equipment and data software fees
2028 to 2034 Flow data as determined by need and priority

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	16,000	16,000	0
2027	17,000	17,000	0
2028	17,000	17,000	0
2029	18,000	18,000	0
2030	18,000	18,000	0
2031	19,000	19,000	0
2032	20,000	20,000	0
2033	20,000	20,000	0
2034	20,000	20,000	0
2035	20,000	20,000	0
	185,000	**185,000**	**0**

LTD Amount: 0 **Total Project Cost:** 185,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3199	MISC PROFESSIONAL FEES	16,000
	Total Expense:	**16,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	16,000
	Total Revenue:	**16,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Adam Lacombe	Dec 31, 2026

Number:	6810RD	**Scenario:**	Main
Title:	Interlocking Brick Sidewalk & Retaining Wall Replacement 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the replacement of failing interlock brick sidewalks and retaining walls throughout the City.

Comments

The City has multiple kilometers of interlock brick sidewalk and retaining walls on various roadways; including, Algonquin Ave., Fisher St., Oak St., Cassells, and McKeown. Much of the brick and retaining wall have experienced pre-mature failure because of road salt. This ongoing project will provide funds to remove and replace the worst areas of brick with traditional concrete sidewalk which is more durable.

In 2026, this program will complete the replacements at locations determined by a 3rd party contractor's survey.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Annual survey, removal and replacement of brick sidewalk or retaining wall

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	98,000	98,000	0
2027	98,000	98,000	0
2028	98,000	98,000	0
2029	98,000	98,000	0
2030	98,000	98,000	0
2031	98,000	98,000	0
2032	98,000	98,000	0
2033	98,000	98,000	0
2034	98,000	98,000	0
2035	98,000	98,000	0
	980,000	**980,000**	**0**

LTD Amount: 0 **Total Project Cost:** 980,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		98,000
		Total Expense:	**98,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		98,000
		Total Revenue:	**98,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6822WS	**Scenario:**	Main
Title:	Water Reservoir Upgrades 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program for upgrades, repairs, and replacement at the City's water reservoirs.

Comments

There are 4 water standpipes, a reservoir, 3 pumping stations, and 5 buildings. This project will fund upgrades and repairs at these facilities.

Scenario Description

Scenario Comments

The following details support the capital forecast for 2027 to 2035:
2027 to 2035 Upgrades to piping, valves, chemical closing, instrumentation, and controls

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	150,000	150,000	0
2027	150,000	150,000	0
2028	150,000	150,000	0
2029	150,000	150,000	0
2030	150,000	150,000	0
2031	150,000	150,000	0
2032	150,000	150,000	0
2033	150,000	150,000	0
2034	150,000	150,000	0
2035	150,000	150,000	0
	1,500,000	**1,500,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,500,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	150,000
	Total Expense:	**150,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	150,000
	Total Revenue:	**150,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Karin Pratte	Dec 31, 2026

Number:	6824PR	**Scenario:**	Main
Title:	Parks Master Plan 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Strategic Investment (General)	**Strategic Plans:**	Infrastructure / Sustainability, Master Plans
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the implementation of projects identified in the approved 2021 Parks Master Plan.

Comments

In 2026 this project will include the rehabilitation of the Bruman Community Dog Park.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Bourke Playground shelter with electrical
2028 Sugarbush Park design
2029 to 2035 Other park rehabilitations as detailed out in the Master Plan

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	130,000	130,000	0
2027	196,000	196,000	0
2028	196,000	196,000	0
2029	196,000	196,000	0
2030	196,000	196,000	0
2031	196,000	196,000	0
2032	196,000	196,000	0
2033	196,000	196,000	0
2034	196,000	196,000	0
2035	196,000	196,000	0
	1,894,000	**1,894,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,894,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	130,000
	Total Expense:	**130,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	130,000
	Total Revenue:	**130,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	25 Years	Mark Thomas	Dec 31, 2026

Number:	6846PR	**Scenario:**	Main
Title:	Parks Building Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	**Project Type:**	PARKS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for the rehabilitation of the Parks buildings and facilities. It includes consideration for accessibility and energy efficiencies.

Comments

In 2026 this project will update the Sunset Park washroom building including accessibility upgrades, fixtures, ventilation, lighting and access systems.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 General rehab, building construction, 2028 building design
2028 General rehab, building construction, 2029 building design
2029 to 2035 General rehab, building construction, building design for next year

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	105,350	105,350	0
2027	105,350	105,350	0
2028	107,800	107,800	0
2029	107,800	107,800	0
2030	112,700	112,700	0
2031	112,700	112,700	0
2032	112,700	112,700	0
2033	112,700	112,700	0
2034	112,700	112,700	0
2035	112,700	112,700	0
	1,102,500	**1,102,500**	**0**

LTD Amount: 0 **Total Project Cost:** 1,102,500

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	105,350
	Total Expense:	**105,350**
Revenue		
0461	TSF FRM REV FUND-PAYGO	105,350
	Total Revenue:	**105,350**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Mark Thomas	Dec 31, 2026

Number:	6858SS	**Scenario:**	Main
Title:	Wastewater Treatment Plant - Structural Repairs 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides for design and construction related to structural repairs required at the Wastewater Treatment Plant in accordance with recommendations outlined in the 2011 condition assessment.

Comments

The Wastewater Treatment Plant has many concrete tanks that are used for process treatment streams. The tanks are between 40-65 years old and their structural integrity is diminishing. All exposed concrete elements of the tanks show a great deal of cracking in the walls. The tanks' expansion joints are generally in poor condition and overgrown with vegetation in some locations. The concrete must be repaired before further damage and/ or leaking occurs.

In 2026, works will include engineering design and tender for future structural repairs.

Scenario Description

Scenario Comments

The Following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Future year priorities will be determined based on condition assessment that occurred in 2025

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	500,000	500,000	0
2028	500,000	500,000	0
2029	1,000,000	1,000,000	0
2030	500,000	500,000	0
2031	500,000	500,000	0
2032	500,000	500,000	0
2033	500,000	500,000	0
2034	500,000	500,000	0
2035	500,000	500,000	0
	5,000,000	**5,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 5,000,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	500,000
	Total Expense:	**500,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	500,000
	Total Revenue:	**500,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Karin Pratte	Dec 31, 2026

Number:	6862SS	**Scenario:**	Main
Title:	Wastewater Treatment Plant - Roof Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This project provides funds for the rehabilitation and replacement of the roofs of 11 buildings at the Wastewater Treatment Plant.

Comments

This project includes the repairs and replacements of the roofs at the Wastewater Treatment Plant. Work will be completed based on the condition of the buildings.

This project will replace the roof at the centrifuge and blower building, which has been identified through a condition assessment as being in very poor condition.

Past work was done through capital project 4204SS.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 to 2035 Future year priorities will be determined based on condition assessment that occurred in 2025

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	392,000	392,000	0
2027	392,000	392,000	0
2028	392,000	392,000	0
2029	392,000	392,000	0
2030	392,000	392,000	0
2031	392,000	392,000	0
2032	392,000	392,000	0
2033	392,000	392,000	0
2034	392,000	392,000	0
2035	392,000	392,000	0
	3,920,000	**3,920,000**	**0**

LTD Amount: 0 **Total Project Cost:** 3,920,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	392,000
	Total Expense:	**392,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	392,000
	Total Revenue:	**392,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	20 Years	Karin Pratte	Dec 31, 2026

Number:	6873ST	**Scenario:**	Main
Title:	Rear-Lot Drainage Rehab 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for rehabilitation of rear-lot drainage.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.

Comments

Rear-lot drainage infrastructure includes ditches, swales, and storm sewer systems located in easements on private property, typically residential property. Over time, drainage characteristics and needs can change, as well, historical encroachments and amendments by homeowners can also affect drainage characteristics, all necessitating rehabilitation of the rear-lot drainage.

Current repairs are planned for the next couple of years are Bain Dr., Bunting Dr., and Melissa Crescent.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Pearce St., Bain Dr., Bunting Dr., and Melissa Crescent
2028 to 2034 Rehabilitations as determined by need and priority

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	64,000	64,000	0
2027	66,000	66,000	0
2028	68,000	68,000	0
2029	70,000	70,000	0
2030	72,000	72,000	0
2031	74,000	74,000	0
2032	77,000	77,000	0
2033	79,000	79,000	0
2034	79,000	79,000	0
2035	79,000	79,000	0
	728,000	**728,000**	**0**

LTD Amount: 0 **Total Project Cost:** 728,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	64,000
	Total Expense:	**64,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	64,000
	Total Revenue:	**64,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	25 Years	Scott Franks	Dec 31, 2026

Number:	6885RD	**Scenario:**	Main
Title:	Resurfacing Structure Repair 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

The project involves the engineering and construction services for rehabilitation structures ahead of the annual resurfacing contract.

Engineering services will include survey, design, contract drawings, specifications, tendering, and construction.

Comments

The annual resurfacing contract includes repair and rehabilitation to the upper sections of structures in the roadway, including catch basins and manholes. For catch basins, this requires removal and replacement of curb and gutter, which often cannot occur on the same schedule required for the adjacent asphalt rehabilitation. This contract will undertake the repair and rehabilitation of the structures and curbs in advance of the resurfacing contract.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
Repair and rehabilitation of the structures and curbs in advance of the resurfacing contract

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	107,000	107,000	0
2027	110,000	110,000	0
2028	113,000	113,000	0
2029	116,000	116,000	0
2030	120,000	120,000	0
2031	123,000	123,000	0
2032	127,000	127,000	0
2033	131,000	131,000	0
2034	131,000	131,000	0
2035	131,000	131,000	0
	1,209,000	**1,209,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,209,000

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
3425	CONSTRUCTION CONTRACT	107,000
	Total Expense:	**107,000**
Revenue		
0461	TSF FRM REV FUND-PAYGO	107,000
	Total Revenue:	**107,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	30 Years	Reid Porter	Dec 31, 2026

Number:	6886RD	**Scenario:**	Main
Title:	Citywide Sidewalk Tactile Plates 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	**Project Type:**	ROADS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program of intersection crossing upgrades throughout the City and is used to assist the City in maintaining compliance with the Accessibility Act.

Comments

In 2026, the program will upgrade sidewalks at intersection crossings to include tactile plates in order to comply with O. Reg. 191/11 Integrated Accessibility Standards.

Signalized intersections will be the priority followed by high travelled corridors.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027-2035 Installation of tactile indicator panels as identified as priority during the year

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	125,000	125,000	0
2027	125,000	125,000	0
2028	125,000	125,000	0
2029	125,000	125,000	0
2030	125,000	125,000	0
2031	125,000	125,000	0
2032	125,000	125,000	0
2033	125,000	125,000	0
2034	125,000	125,000	0
2035	125,000	125,000	0
	1,250,000	**1,250,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,250,000

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		125,000
		Total Expense:	**125,000**
Revenue			
0461	TSF FRM REV FUND-PAYGO		125,000
		Total Revenue:	**125,000**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Scott Franks	Dec 31, 2026

Number:	6900SS	**Scenario:**	Main
Title:	Sanitary Sewer Major Rehabilitation Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Sewer	**Project Type:**	SANITARY SEWER
Budget Year:	2026	**Active:**	Yes

Description

This program involves the engineering and construction services for the major rehabilitation of various sanitary sewers throughout the City.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.

Comments

Numerous sections of the sanitary sewer infrastructure within the City are aging and in need of rehabilitation. This project will rehabilitate portions of the existing sanitary sewer system to provide resiliency in the system and minimize future emergency repairs, as well as mitigating risk to undermining existing structures and the transportation network. Several methods of rehabilitation will be implemented, including cured-in-place-pipe (CIPP) relining, directional drilling, and sprayed-in-place-pipe (SIPP) relining.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Related projects include 6900ST/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Rehabilitation of watermain adjacent to Trout Lake Road and Johnston Road
2029-2034 Rehabilitation of watermains as identified through the Asset Management Plan

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	700,000	700,000	0
2028	725,000	725,000	0
2029	750,000	750,000	0
2030	775,000	775,000	0
2031	800,000	800,000	0
2032	825,000	825,000	0
2033	850,000	850,000	0
2034	875,000	875,000	0
2035	900,000	900,000	0
	7,200,000	**7,200,000**	**0**

LTD Amount: 0 **Total Project Cost:** 7,200,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2027	50 Years	Adam Lacombe	Dec 31, 2027

Number:	6900ST	**Scenario:**	Main
Title:	Storm Sewer Major Rehabilitation Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This program involves the engineering and construction services for the major rehabilitation of various storm sewers throughout the City.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.

Comments

Numerous sections of the storm sewer infrastructure within the City are aging and in need of rehabilitation. This project will rehabilitate portions of the existing storm sewer system to provide resiliency in the system and minimize future emergency repairs, as well as mitigating risk to undermining existing structures and the transportation network. Several methods of rehabilitation will be implemented, including cured-in-place-pipe (CIPP) relining, directional drilling, and sprayed-in-place-pipe (SIPP) relining.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Related projects include 6900SS/WS

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2027	500,000	500,000	0
2028	525,000	525,000	0
2029	550,000	550,000	0
2030	575,000	575,000	0
2031	600,000	600,000	0
2032	625,000	625,000	0
2033	650,000	650,000	0
2034	675,000	675,000	0
2035	700,000	700,000	0
	5,400,000	**5,400,000**	**0**

LTD Amount: 0 **Total Project Cost:** 5,400,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2027	50 Years	Adam Lacombe	Dec 31, 2027

Number:	6900WS	**Scenario:**	Main
Title:	Watermain Major Rehabilitation Program 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	**Strategic Plans:**	Infrastructure / Sustainability
Division:	Capital - Water	**Project Type:**	WATER
Budget Year:	2026	**Active:**	Yes

Description

This program involves the engineering and construction services for the major rehabilitation of various watermains throughout the City.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.

Comments

Numerous sections of the watermain infrastructure within the City are aging and in need of rehabilitation. This project will rehabilitate portions of the existing watermain to provide resiliency in the system and minimize future emergency repairs, as well as mitigating risk to undermining existing structures and the transportation network. Several methods of rehabilitation will be implemented, including cured-in-place-pipe (CIPP) relining, and directional drilling.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Related projects include 6900SS/ST

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 Rehabilitation of watermain adjacent to Trout Lake Road and Johnston Road
2029-2034 Rehabilitation of watermains as identified through the Asset Management Plan

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2028	2,500,000	2,500,000	0
2029	2,500,000	2,500,000	0
2030	2,500,000	2,500,000	0
2031	2,500,000	2,500,000	0
2032	2,500,000	2,500,000	0
2033	2,500,000	2,500,000	0
2034	2,500,000	2,500,000	0
2035	2,500,000	2,500,000	0
	20,000,000	**20,000,000**	**0**

LTD Amount: 0 **Total Project Cost:** 20,000,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	50 Years	Gerry McCrank	Dec 31, 2026

Number:	6901SL	**Scenario:**	Main
Title:	Traffic Control Signal Upgrade 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Infrastructure / Sustainability, Technology
Division:	Capital - Infrastructure & Operations	**Project Type:**	STREET LIGHTS
Budget Year:	2026	**Active:**	Yes

Description

This project provides for an on-going program of traffic control signals upgrades throughout the City and is used in conjunction to assist the City in maintaining compliance with the Accessibility Act.

Comments

The City currently has 55 signalized intersections. Annually different work is prioritized at these locations. In 2026 the program will continue upgrades to signalized equipment and cabinets, in addition upgrading aging hydro services.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:
2027 1/3 of the LED replacement project, durable road marking
2028 1/3 of the LED replacement project, durable road marking
2029 to 2034 Traffic Control system upgrades, durable road marking

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	216,580	216,580	0
2027	216,580	216,580	0
2028	223,440	223,440	0
2029	225,400	225,400	0
2030	225,400	225,400	0
2031	225,400	225,400	0
2032	225,400	225,400	0
2033	225,400	225,400	0
2034	225,400	225,400	0
2035	225,400	225,400	0
	2,234,400	**2,234,400**	**0**

LTD Amount: 0 **Total Project Cost:** 2,234,400

Project Detailed 2026

GL Account	Description		Total Amount
Expense			
3425	CONSTRUCTION CONTRACT		216,580
		Total Expense:	**216,580**
Revenue			
0461	TSF FRM REV FUND-PAYGO		216,580
		Total Revenue:	**216,580**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	25 Years	Scott Franks	Dec 31, 2026

Number:	6902ST	**Scenario:**	Main
Title:	Storm Climate Adaptation Plan 2026 On-going	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	
Division:	Capital - Infrastructure & Operations	**Project Type:**	STORM SEWER
Budget Year:	2026	**Active:**	Yes

Description

This program involves the engineering and construction services for the storm infrastructure upgrades in response to climate adaptation needs.

Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.

Comments

This capital project involves critical upgrades to stormwater infrastructure to address the increasing impacts of climate change. The initiative focuses on enhancing system capacity, improving flood resilience, and mitigating risks to public safety and property. By modernizing aging infrastructure and integrating adaptive design strategies, the project supports long-term sustainability and aligns with the municipality's climate adaptation goals.

This project directly supports the initiatives outlined in the Asset Management Plan by implementing actions that improve asset performance, reliability, and sustainability.

Scenario Description

Scenario Comments

The following details support the Capital Forecast for 2027 to 2035:

Stormwater enhancement needs will be monitored and identified on a continuous basis.

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2031	500,000	500,000	0
2032	250,000	250,000	0
2033	250,000	250,000	0
2034	250,000	250,000	0
2035	250,000	250,000	0
	1,500,000	**1,500,000**	**0**

LTD Amount: 0 **Total Project Cost:** 1,500,000

Project Detailed 2026

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2031	50 years	Adam Lacombe	Dec 31, 2031

Number:	8026FL	**Scenario:**	Main
Title:	Vehicle and Equipment Life Cycle 2026	**Project Stage:**	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	**Strategic Plans:**	Growth / Economic Development,...
Division:	Capital - General Government	**Project Type:**	FLEET
Budget Year:	2026	**Active:**	Yes

Description

The Fleet vehicles and equipment are tracked and reviewed on an annual basis to determine which vehicles and equipment require replacement or are required to meet departmental needs and demands.

The planned buy-list is determined the previous year and is mainly funded by the Fleet Lifecycle Reserve (99586R).

Comments

This project is to process the fleet purchases planned for 2026 and will be funded from the fleet lifecycle reserve.

Scenario Description

Scenario Comments

Forecast

Budget Year	Total Expense	Total Revenue	Difference
2026	1,957,346	1,957,346	0
2027	2,026,445	2,026,445	0
2028	2,795,770	2,795,770	0
2029	2,785,558	2,785,558	0
2030	2,887,418	2,887,418	0
2031	2,856,978	2,856,978	0
2032	3,000,000	3,000,000	0
2033	3,000,000	3,000,000	0
2034	3,000,000	3,000,000	0
2035	3,000,000	3,000,000	0
	27,309,515	**27,309,515**	**0**

LTD Amount: 0 **Total Project Cost:** 27,309,515

Project Detailed 2026

GL Account	Description	Total Amount
Expense		
5025	VEHICLES	1,957,346
	Total Expense:	**1,957,346**
Revenue		
0470	TSF FROM RESERVE FUND	1,957,346
	Total Revenue:	**1,957,346**

Related Projects

Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2026	Jan 1, 2026	TBD	Allan Korell	Dec 31, 2026

NORTH BAY
ONTARIO · CANADA